

BUSINESS NAVIGATOR SPECIAL ECONOMIC ZONES OF RUSSIA



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The annual business publication "Business Navigator for Special Economic Zones of Russia - 2024" with the VIII National Rating of SEZ investment attractiveness was prepared by the team of authors of the Association of Clusters, Technoparks and SEZ of Russia with the support of the Ministry of Economic Development of the Russian Federation.

The purpose of the "Business Navigator for Special Economic Zones of Russia - 2024" with the VIII National rating of investment attractiveness of the SEZ is to determine the most investment-attractive SEZ, providing the investor with the best conditions for the implementation of the project in the shortest possible time and at the lowest cost and committed to the principles of responsible investment. The business publication is a comprehensive study of the current level of development of each SEZ, which allows interested parties to obtain complete information about federal and regional tax benefits, preferences, as well as competitive advantages of the sites under consideration.

The business publication is intended for Russian and foreign investors, heads of large corporations and regional businesses, financial and credit institutions and investment funds, development institutions, federal and regional executive authorities, the expert community, as well as other readers interested in investment activities, management of financial resources of organizations, spatial economic development.

In the preparation of the VIII National rating of investment attractiveness of the SEZ of Russia, an integral part of the publication "Business Navigator for Special Economic Zones of Russia - 2024", students of the Plekhanov Russian University of Economics took part.

The authors express their gratitude for the provided information to the management companies of industrial and production, technology innovation, tourism and recreational, port special economic zones, administrations of special economic zones in the Kaliningrad and Magadan and regions, the free economic zone in the Republic of Crimea and the city of Sevastopol, the Far East and Arctic Development Corporation, as well as free economic zones in the Belgorod, Bryansk and Kursk regions, Donetsk and Luhansk People's Republics, Zaporozhzhye and Kherson regions.

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BUSINESS NAVIGATOR SPECIAL ECONOMIC ZONES OF RUSSIA - 2024



Ministry
of Economic Development
of the Russian Federation

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48 IPT SEZ "ALABUGA"	92 IPT SEZ "CENTER"	136 IPT SEZ "KRASNOYARSK
52 IPT SEZ "TOGLIATTI"	96 IPT SEZ "STUPINO QUADRAT"	TECHNOLOGICAL VALLEY"
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Alexander Novak

Deputy Chairman of the Government
of the Russian Federation

Dear friends!

In modern conditions, strengthening of the economy of the regions of the Russian Federation requires new solutions. Creation and development of special economic zones is one of the key tools in this process.

Over 19 years, 53 special economic zones have been created, becoming powerful drivers of territorial development. To date, 1,200 residents of special economic zones have announced investments worth over 6.2 trillion rub., of which over 2 trillion rub. have already been invested in the implementation of projects in the SEZ territories. Thanks to these projects, more than 83 thousand jobs have been created, and the number of people employed in SEZ is expected to double in the future.

In 2023, the contribution of special economic zones to the country's GDP exceeded 1.2 trillion rub. SEZ are becoming a crucial link in the chain of import substitution and technological sovereignty of Russia. These achievements confirm the strategic importance of SEZ in Russia's economic policy, fulfilling the goals and objectives set by the country's leaders.

Given the many regional initiatives and successful experience of SEZ implementation, we see the future of this tool as one of the most important elements of economic growth, including in the new regions of the country.

I am confident that the publication will become a reliable assistant for investors and entrepreneurs seeking to open new horizons within Russia's special economic zones.

Dear colleagues!

The mechanism of special economic zones is almost 20 years old. During this time, they have become real drivers of territorial development, new centers of technological growth, points of attraction for personnel, capital, and production; they are used to implement key projects in industry, agriculture, logistics, science, and tourism. Everything that is necessary for the development of the supply economy - a priority outlined by the President - is concentrated in SEZ.

Along with the scale of tasks, the number of SEZs is also growing. More than a thousand residents work at 53 sites. They have invested 2 trillion rub. and created more than 83,000 jobs. Behind these figures are competitive goods and services, new technologies and competencies, additional revenues for local budgets. And most importantly, people who are confident in the future.

The government is constantly fine-tuning the SEZ mechanism. This year we simplified the procedure for residents to switch to tax monitoring. We expanded the participation of regions in the program for reimbursement of infrastructure costs. We came up with the idea of creating the International Association of Special Economic Zones of the BRICS countries. It will promote the growth of cooperation, mutual trade, and the development of foreign economic ties.



Maksim Reshetnikov

Minister of Economic Development
of the Russian Federation



Sergey Sobyenin

Mayor of Moscow

Dear friends!

In recent years, special economic zones have become centers of high technology and innovative production. The Business Navigator developed by the Association of Clusters, Technology Parks and SEZ of Russia is not only a source of information for investors, but also a platform for sharing best practices.

Moscow is the largest production and scientific engineering center of Russia, where more than 4.5 thousand industrial companies operate. At the same time, 150 new technological companies open every year. And more and more enterprises create innovative products that are in demand on the Russian and global markets.

One of the brightest examples of the dynamic development of the capital's industry is the SEZ "Technopolis Moscow". Here high-tech companies locate their headquarters, design bureaus and production facilities. Over the past years they have attracted more than 350 billion rubles of private and public investments and created more than 22 thousand jobs.

Currently, more than 220 companies are localized at the SEZ sites, more than half of them have resident status. When developing innovative products, they actively cooperate with leading universities and research centers, which contributes to the integration of business and science.

For the fourth year in a row, "Technopolis Moscow" has been ranked first in the rating of investment attractiveness of Russia's SEZ. This is a confirmation that Moscow is creating an effective ecosystem for business and investors, combining world-class infrastructure, tax preferences and support from the capital's government. As a result, today "Technopolis Moscow" plays an important role not only in the sustainable growth of the city economy, but also in attracting investment in high-tech sectors of the domestic industry as a whole.

By joint efforts of the city, business, and science we will continue the development of Moscow as an industrial and innovation center of Russia. And the annual Business Navigator will, I am convinced, facilitate the exchange of advanced achievements and experience, helping entrepreneurs to find optimal solutions for the implementation of their projects, and regions to improve the efficiency of special economic zones.

Dear colleagues!

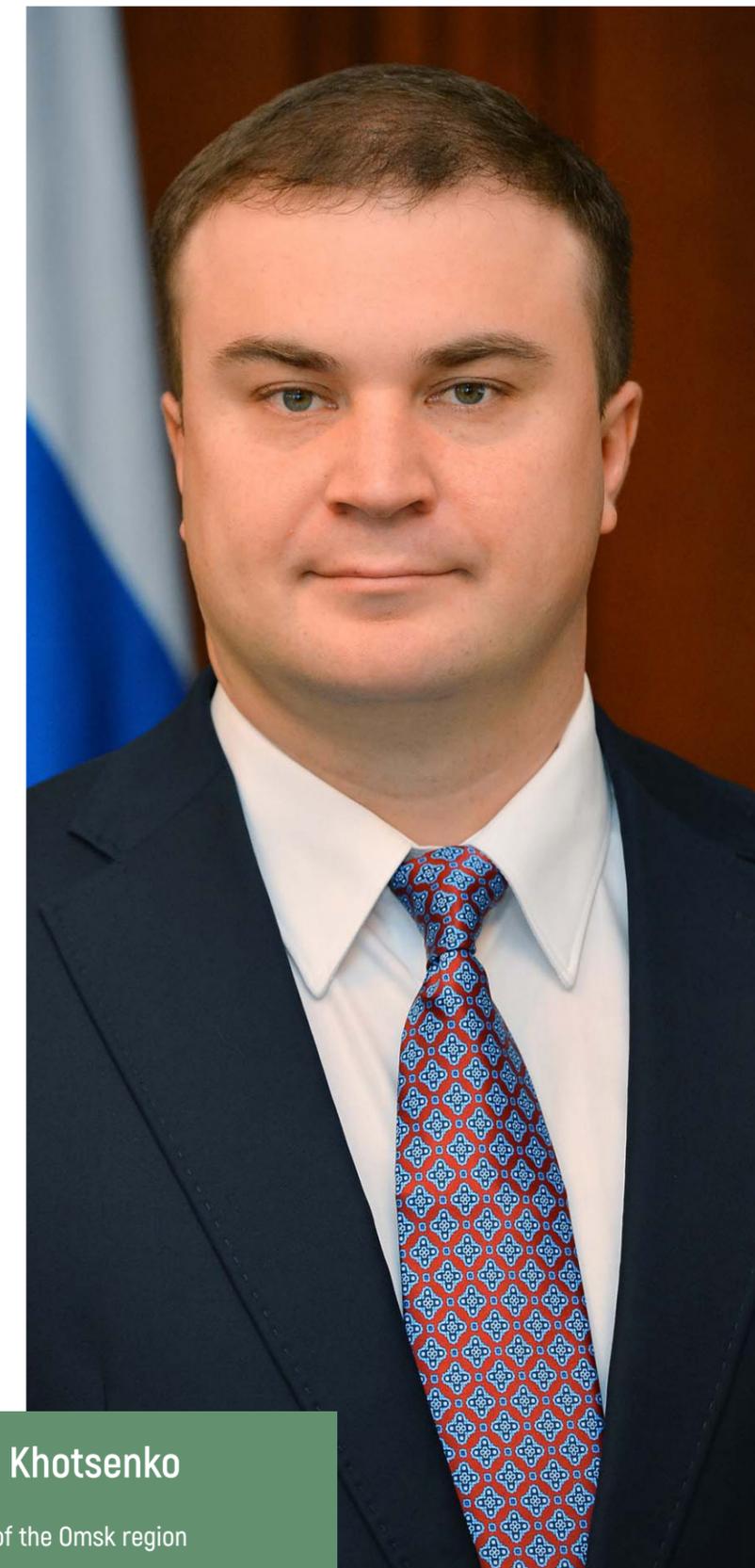
The Omsk Region, with its significant industrial and economic potential, is successfully developing, creating comfortable conditions for attracting investors and implementing large-scale projects. An important role in this process is played by the special economic zone of industrial and production type "Avangard", which demonstrates steady growth and annually strengthens its positions in the investment attractiveness rating conducted by the Association of Clusters, Technology Parks and SEZ of Russia.

The SEZ «Avangard» has become a powerful driver of the region's development. It actively attracts residents, providing them with access to modern infrastructure and organizational solutions, competitive tax benefits and preferences. These conditions allow businesses not only to launch their projects efficiently, but also to integrate into the region's economy, creating new jobs and strengthening the industrial potential of the Omsk region.

SEZ "Avangard" proves its importance for the economy of the region and the country as a whole. Residents' contribution to the development of the region includes not only the introduction of advanced technologies, but also the implementation of sustainable development principles. Special attention in the Omsk Region is paid to training qualified personnel, modernizing infrastructure and creating a comfortable environment for living and working.

"Business Navigator of SEZ - 2024" serves as an important tool to support business and attract investors by providing up-to-date information on the opportunities and competitive advantages of special economic zones. I am confident that this publication will become a reliable assistant for entrepreneurs interested in implementing their projects in the Omsk region.

I wish all contributors, investors, and entrepreneurs successful work, fruitful cooperation and fulfillment of the most ambitious plans!



Vitaliy Khotsenko

Governor of the Omsk region



Mikhail Labudin

Director of Association of Clusters, Technology Parks
and SEZ of Russia

Dear friends!

In 2024, the Association of Clusters, Technology Parks and SEZ of Russia with the support of the Ministry of Economic Development of the Russian Federation published the eighth Business Navigator of Special Economic Zones of Russia. This business publication includes information on all 53 SEZ of our country, as well as the VIII National Rating of SEZ investment attractiveness, which is an integral part of this document. Its purpose is to identify the best zones for comfortable realization of investors' projects. The rating is based on a comprehensive assessment of investment attractiveness and conditions for attracting Russian and foreign investors. An important factor is the constant modernization of the rating methodology to comprehensively take into account SEZ development trends.

This year the "Industrial Tourism in SEZ" indicator was implemented - a new tool for building communications, attracting staff and partners

This document is of particular value for our foreign partners, who can be guided by this publication when choosing a SEZ. Based on the results of the II International Forum of SEZ 2024, representatives of foreign SEZ expressed their willingness to adopt Russia's experience in the areas of openness and accessibility of information in similar publications in their countries.

"Business Navigator of Special Economic Zones of Russia" is also distributed in the territories of friendly countries with the support of trade missions of the Russian Federation and representative offices of the Ministry of Economic Development of the Russian Federation abroad.

I would like to express my gratitude to the Government of the Russian Federation for its support in preparing this business publication, which contributes to increasing information transparency of SEZ as one of the key instruments of spatial development of our country.



**ASSOCIATION OF CLUSTERS,
TECHNOLOGY PARKS
AND SEZ OF RUSSIA**

PRACTICE OF SEZ DEVELOPMENT AND FUNCTIONING IN THE WORLD



Ministry
of Economic Development
of the Russian Federation

UAE FREE ECONOMIC ZONES

The United Arab Emirates (UAE) is strategically located in a convenient geographical position connecting three key regions: Asia, Europe and Africa. This makes the country an important hub for doing business and accessing markets in the Middle East. The UAE has a stable and diversified economy, which, coupled with a prudent fiscal policy and effective governance, creates an attractive image for international investors. The economic stability experienced in the UAE is a significant advantage as it reduces the potential risks associated with doing business in foreign jurisdictions. One of the key characteristics that attract foreign entrepreneurs is the favorable tax regime offered by the government. The UAE offers a wide range of tax incentives, including the

possibility of tax-free business transactions under certain conditions. In most regions of the country there is no federal corporate income tax, as well as income tax, which allows companies to optimize financial flows. Free economic zones (FEZs) additionally offer tax vacations, which helps to increase the profitability of business. Creating a favorable business environment is a priority of the UAE government policy.

The business climate is supported by a multitude of free economic zones, which guarantee foreign investors 100 percent ownership of company shares and provide a variety of tax privileges. FEZs cover various sectors of the economy, from technology and finance to manufacturing and logistics.

Key advantages for foreign companies when opening a business in a FEZ include:

1. **Ownership:** FEZs provide 100 percent ownership without the need for a local sponsor.
2. **Strategic location:** FEZs are located near key transportation hubs, including ports and airports, facilitating international trade and interaction with partners around the world.
3. **Repatriation of profits:** enterprises registered in FEZ can repatriate 100% of their capital and profits without any restrictions.
4. **Simplified procedures:** FEZs offer a simple registration process, a minimum set of documents and expedited licensing procedures, allowing businesses to be launched quickly.

Currently, there are more than 40 free economic zones operating in the UAE, of which about 20 are located in Dubai

1. **Jebel Ali Free Zone (JAFZA):** the UAE's first FEZ, located near major airports and a world port, is ideal for businesses related to trade, logistics and petrochemicals.



Types of benefits	Content of preferences in the FEZ of the UAE	
Tax benefits	Corporate tax up to AED 375,000 (about \$100,000)	0%
	Corporate tax over AED 375,000 (about \$100,000)	9%
Customs benefits	Import tax	0%
	Duty-free export of certain goods	0%

2. **Dubai Airport Free Zone (DAFZA):** a rapidly developing zone that offers favorable business conditions for trade and logistics due to its proximity to the airport and a highly efficient logistics center.



3. **Dubai Multi Commodities Centre (DMCC):** this zone is considered one of the most prestigious FEZs in Dubai. It is located close to a major container port on the road connecting Dubai with Abu Dhabi. More than 20,000 companies are registered in DMCC. High level trainings and events are constantly held here.



4. **Dubai Knowledge Village (DKV):** specializes in education and training, providing space for companies in the professional consulting and education industry.



A NEW STAGE IN THE DEVELOPMENT OF INTERNATIONAL COOPERATION BETWEEN THE SEZ: ESTABLISHMENT OF THE INTERNATIONAL ASSOCIATION OF THE SEZ OF THE BRICS COUNTRIES

In 2024, as part of the BRICS Chairmanship of the Russian Federation, the creation of the International Association of Special Economic Zones (SEZs) of the BRICS countries was initiated. This initiative, developed by the Association of Clusters, Technology Parks and SEZ of Russia together with the Ministry of Economic Development of the Russian Federation, is aimed at uniting special and free economic zones of the BRICS countries. The goal is to create efficient territories with preferential treatment, as well as to facilitate business localization at infrastructurally prepared sites. Within the framework of the initiative, a series of meetings of the BRICS Contact Group on Economic and Trade Issues, which resulted in the development of a Framework Agreement on Cooperation between SEZs of the BRICS countries.

This agreement, signed on July 26, 2024 in Moscow, aims to unlock the potential of SEZs as a mechanism to promote trade and industrial cooperation. It enshrines the main areas of interaction and the establishment of the BRICS SEZ Forum. These agreements were supported at the highest level and reflected in the Kazan Declaration following the XVI BRICS Summit, which paves the way for strengthening

long-term partnerships and developing cooperation between the BRICS countries.

An important event on the way to strengthening international ties between SEZs from different countries was the holding of the II International SEZ Forum on October 3-4, 2024. The Forum brought together SEZ representatives from 15 countries, including 7 BRICS members. The participants discussed topical issues of SEZ development, exchanged experience and signed a number of cooperation agreements.

One of the key results of the forum was the decision to create the International Association of BRICS SEZs and its digitalization. One of the key outcomes of the forum was the decision to establish the International Association of SEZs of the BRICS countries and its digital platform, which will facilitate effective interaction between participants. According to various estimates, there are currently about 3,000 SEZs in the BRICS countries, which is about 40% of the global total. This factor determines a significant potential for cooperation between the BRICS countries in the area of converging approaches to the creation and management of territories with preferential regimes.

THE TASKS OF THE INTERNATIONAL ASSOCIATION OF SEZ OF THE BRICS COUNTRIES :

STRENGTHENING TRADE AND INDUSTRY COOPERATION

Joining efforts will help develop interstate cooperation ties, create a more attractive environment for investment, accelerate technological exchange and promote competitiveness of the BRICS countries.

NEW BUSINESS OPPORTUNITIES

The international association will create a common space for business, simplifying procedures for localization and entry into the BRICS markets.

CONTRIBUTING TO THE REALIZATION OF SUSTAINABLE DEVELOPMENT GOALS

Sharing SEZs' experiences in working towards achieving the Sustainable Development Goals, including combating climate change by working on low-carbon development and green transformation.

INNOVATION DEVELOPMENT

Joint research and development projects will create new products and services that will contribute to the diversification of the BRICS economies.

CONVERGENCE OF APPROACHES

Joint development and implementation of common standards, methodologies and effective SEZ management models.

The initiative of multilateral cooperation of special economic zones from the BRICS countries will create additional opportunities to increase the interest of international investors in the implementation of large investment projects. The establishment of the BRICS International Association of SEZs is a logical response to the challenges of globalization and growing competition. By joining efforts, the BRICS countries will be able to attract investments, develop new technologies and create cooperative ties more effectively. Special Economic Zones, thanks to preferential treatment and concentration of innovative companies, can become a catalyst for economic growth and diversification of the BRICS economies.

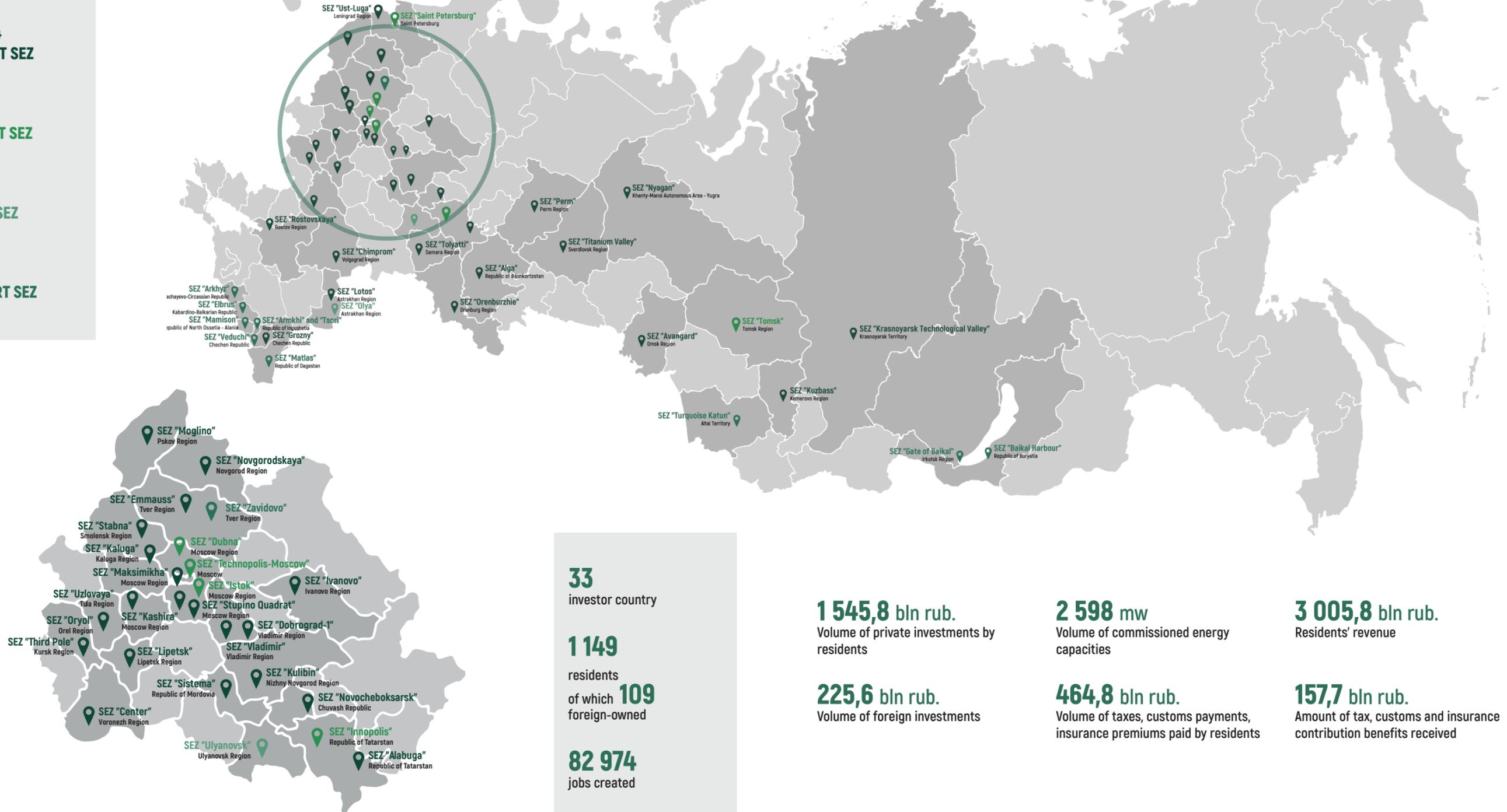


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SPECIAL ECONOMIC ZONES

(DATA ARE GIVEN AS OF 30.09.2024. CUMULATIVE TOTAL SINCE THE BEGINNING OF OPERATION OF SEZ IN RUSSIA)

-  34 IPT SEZ
-  7 TIT SEZ
-  2 PSEZ
-  10 TRT SEZ



33
investor country

1 149
residents
of which **109**
foreign-owned

82 974
jobs created

1 545,8 bln rub.
Volume of private investments by residents

225,6 bln rub.
Volume of foreign investments

2 598 mw
Volume of commissioned energy capacities

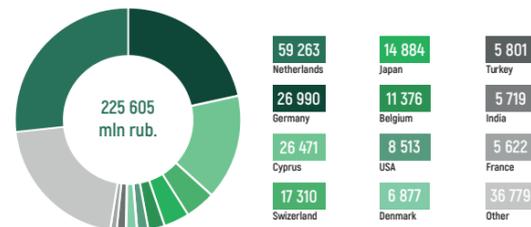
464,8 bln rub.
Volume of taxes, customs payments, insurance premiums paid by residents

3 005,8 bln rub.
Residents' revenue

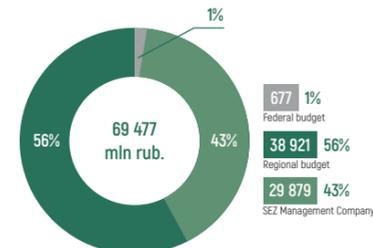
157,7 bln rub.
Amount of tax, customs and insurance contribution benefits received

RUSSIA SEZ INDICATORS *

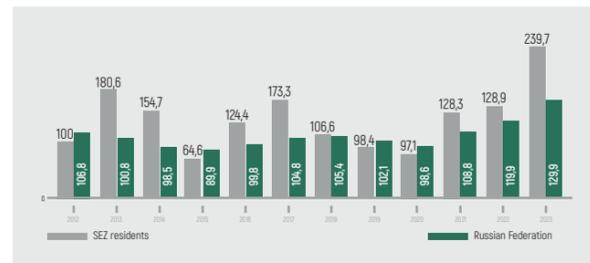
STRUCTURE OF PRIVATE INVESTMENTS OF SEZ RESIDENTS BY COUNTRY, CUMULATIVE TOTAL, MLN. RUB.



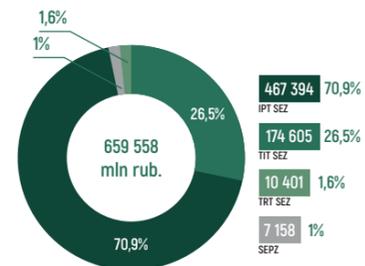
STRUCTURE OF INVESTMENTS IN CREATION OF ENGINEERING, TRANSPORTATION, SOCIAL, INNOVATION AND OTHER INFRASTRUCTURE OF SEZs, CUMULATIVE TOTAL FOR 2023, MLN RUB.



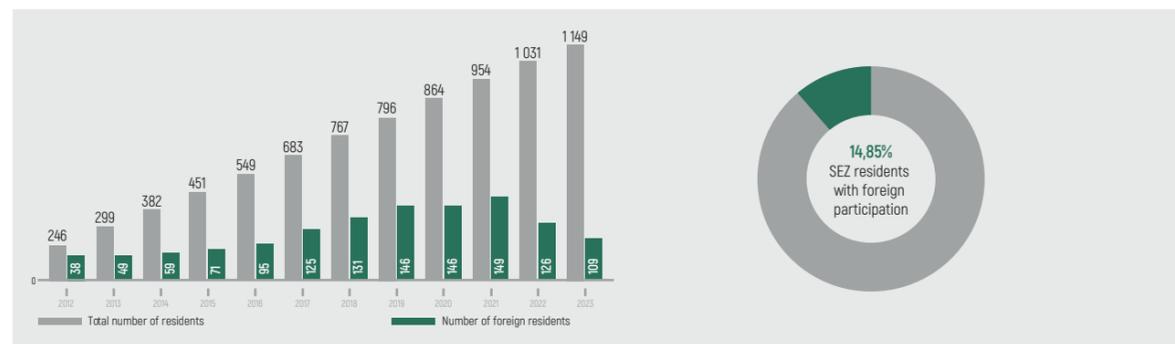
DYNAMICS OF PRIVATE DIRECT INVESTMENTS, % growth against the previous year



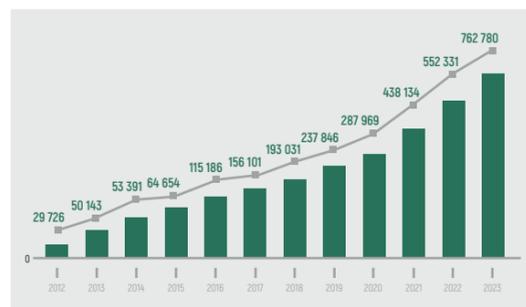
STRUCTURE OF PRIVATE INVESTMENTS BY TYPES OF SEZs IN 2023, MLN RUB.



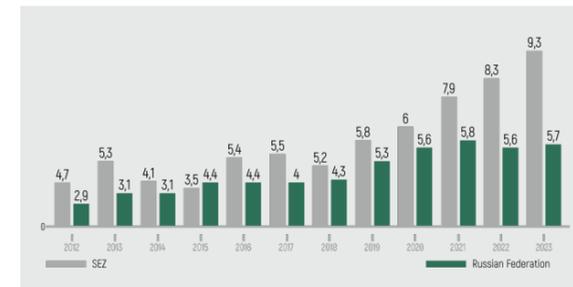
DYNAMICS OF THE NUMBER OF SEZ RESIDENTS, CUMULATIVE TOTAL, UNITS.



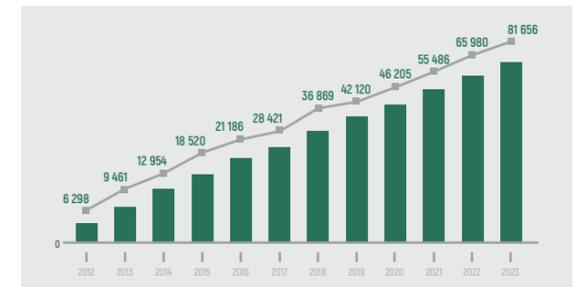
DYNAMICS OF REVENUE OF SEZ RESIDENTS ON AN CUMULATIVE BASIS, MLN RUB.



LABOR PRODUCTIVITY, MLN RUB/PERSON.

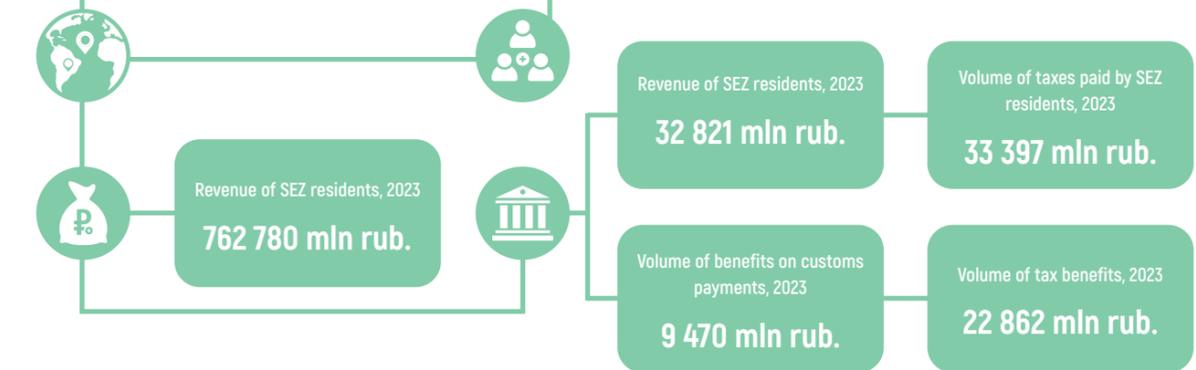


DYNAMICS OF THE NUMBER OF JOBS CREATED IN SEZs, CUMULATIVE TOTAL, PERSONS.



Number of residents cumulative total, 2023
1 149

Number of jobs created, cumulative total, 2023
81 656 units.



LEVEL OF UTILIZATION OF SEZ INFRASTRUCTURE, 2023

	TIT SEZ		IPT SEZ AND SEZPZ	
Power supply capacity, MW	66% (423)	34% (221)	62% (1 118)	38% (676)
Heat supply capacity, Gcal/h	55% (494)	45% (399)	35% (149)	65% (275)
Water supply capacities, m³/h	77% (11 327)	23% (3 409)	61% (18 316)	39% (11 601)
Gas supply capacities, m³/h	66% (68 810)	34% (35 353)	38% (346 268)	62% (566 304)
Leasable administrative premises, m²	86% (161 447)	14% (27 329)		
Leasable land plots, ha	42% (1 180)	58% (1 636)	41% (5 350)	59% (7 725)

Legend: Free capacity (light green), Used capacity (dark green)

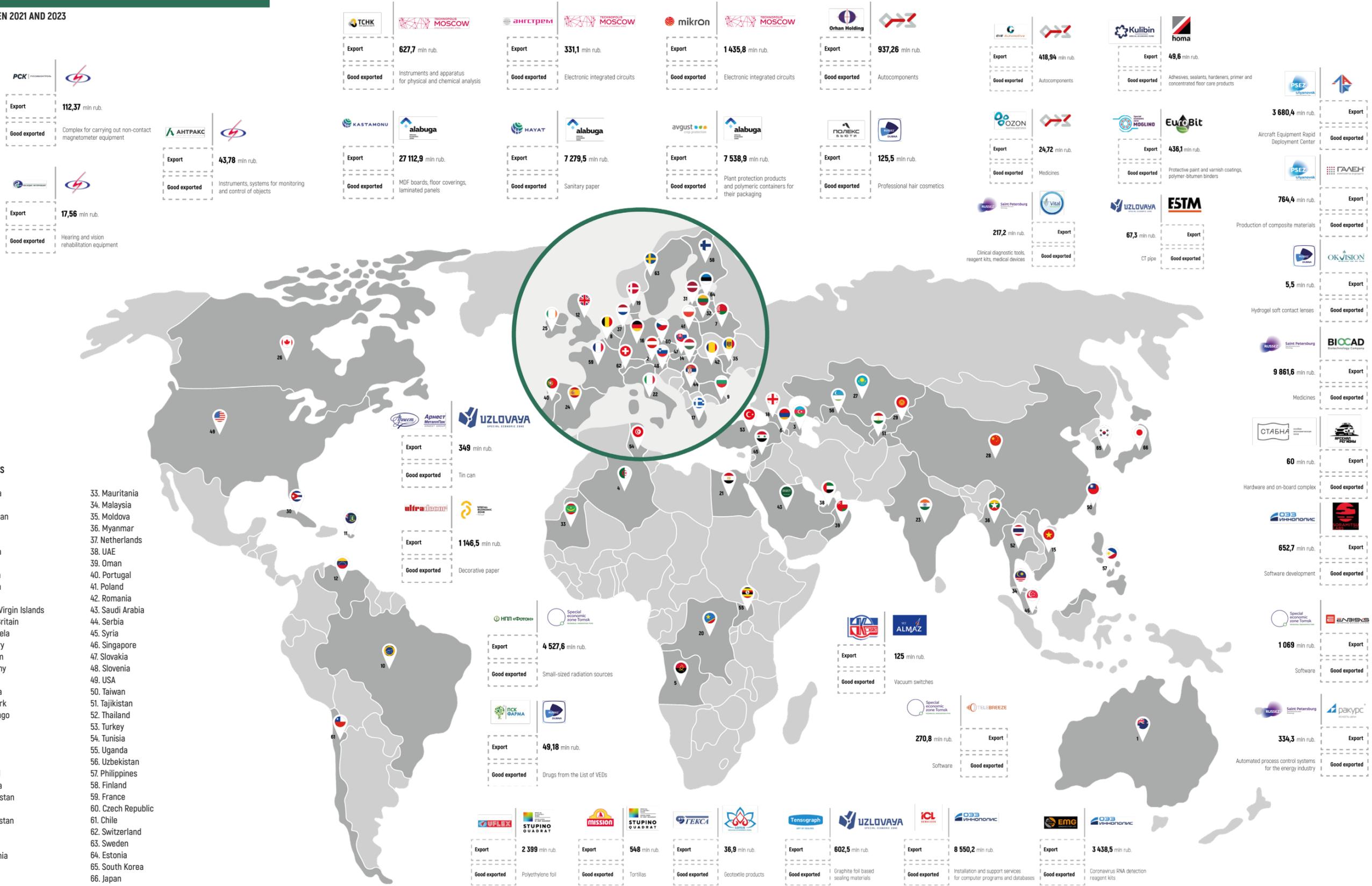
*Information is provided as of 31.12.2023 on SEZs of industrial-production, technology innovation, tourist-recreational types, port SEZs, in accordance with the «Report on the results of functioning of special economic zones for 2023 and for the period from the beginning of functioning of special economic zones» of the Ministry of Economic Development of Russia.

KEY SEZ RESIDENTS BY EXPORT VOLUME

BETWEEN 2021 AND 2023

COUNTRIES

1. Australia
2. Austria
3. Azerbaijan
4. Algeria
5. Angola
6. Armenia
7. Belarus
8. Belgium
9. Bulgaria
10. Brazil
11. British Virgin Islands
12. Great Britain
13. Venezuela
14. Hungary
15. Vietnam
16. Germany
17. Greece
18. Georgia
19. Denmark
20. DR Congo
21. Egypt
22. Italy
23. India
24. Spain
25. Ireland
26. Canada
27. Kazakhstan
28. China
29. Kyrgyzstan
30. Cuba
31. Latvia
32. Lithuania
33. Mauritania
34. Malaysia
35. Moldova
36. Myanmar
37. Netherlands
38. UAE
39. Oman
40. Portugal
41. Poland
42. Romania
43. Saudi Arabia
44. Serbia
45. Syria
46. Singapore
47. Slovakia
48. Slovenia
49. USA
50. Taiwan
51. Tajikistan
52. Thailand
53. Turkey
54. Tunisia
55. Uganda
56. Uzbekistan
57. Philippines
58. Finland
59. France
60. Czech Republic
61. Chile
62. Switzerland
63. Sweden
64. Estonia
65. South Korea
66. Japan



Special economic zones of Russia are one of the large-scale federal projects aimed at developing the economy of the country's regions by attracting direct Russian and foreign investment in priority economic activities.

SEZ in Russia are regulated by Federal Law № 116-FZ "On Special Economic Zones of Russia" dated July 22, 2005. The decision to create SEZ is approved by the Government of the Russian Federation. The criteria for creation of SEZ are set forth in the Government Decree № 156 "On Approval of Criteria for Creation of a Special Economic Zone, Rules for Creation of a Special Economic Zone and Change of the Area of a Special Economic Zone and Requirements to Investment Projects Implemented by Residents of Special Economic Zones".

When establishing a SEZ, profitability, yield and payback period indicators, the quality of the territory development and prospective SEZ development plan, as well as the environmental risk analysis of the project are taken into account.

The SEZ management company should have experience in creating infrastructure, working with large investment projects, technology parks and industrial parks.

SEZs in the Russian Federation are created for the purpose of developing manufacturing industries, high-tech areas of economic development, tourism and recreation, port and transport infrastructure, technology development and commercialization of their results, production of new types of products. SEZ - a part of the territory of Russia, determined by the Government of the Russian Federation, on which a preferential tax regime for entrepreneurial activity applies. A free customs zone procedure may also be applied on this territory.

PROCEDURE FOR OBTAINING THE STATUS OF A RESIDENT OF THE SEZ

- 1 Register as a legal entity or IE in a municipality in the region of Russia where the SEZ operates.
- 2 Send an application for SEZ resident status, as well as an investment project passport and a financial model to the relevant executive authority of the Russian region.
- 3 Discuss the project passport with the expert council.
- 4 Conclude a tripartite agreement with the SEZ management company and the highest executive authority of the Russian region on the implementation of activities in the SEZ territory.

MAIN FEATURES OF ESTABLISHING A SEZ DEPENDING ON THE TYPE OF SEZ

Within the framework of the Order of the President of the Russian Federation № Pr-1028 on improving the efficiency of budget funds use in the creation and functioning of SEZ, a large-scale work was done to ensure optimization of budget investments allocated for the creation of infrastructure facilities of special economic zones and compensation of expenses of executive authorities of the constituent entities of the Russian Federation for the creation of SEZ infrastructure.

The Government of the Russian Federation adopted Decree № 643 "On the Procedure for Assessing the Effectiveness of the Functioning of Special Economic Zones of Russia", which provides for measures of financial responsibility of Russian regions for failure to achieve the established performance indicators. The legislative changes made it possible to more effectively organize the process of SEZ development both in terms of budgetary and social efficiency and investment attractiveness for domestic and foreign investors.

Key advantages of SEZ for residents

1. Federal and regional tax incentives
2. State guarantees
3. Developed infrastructure
4. Preferential lease and redemption of land plots
5. Free Customs Zone*

INDUSTRIAL PRODUCTION TYPE	TECHICAL AND IMPLEMENTATION TYPE	TOURIST RECREATIONAL TYPE	PORT
An individual entrepreneur or a commercial organization is recognized as a resident	An individual entrepreneur or a commercial organization is recognized as a resident	An individual entrepreneur or a commercial organization is recognized as a resident	Only a commercial organization is recognized as a resident
Permitted type of resident's activity: industrial-production, technology innovation or logistics activity	Permitted type of resident's activity: industrial-production, technology innovation or logistics activity	Permitted type of resident's activity: tourism and recreational activities	Permitted type of resident's activity: port, construction, reconstruction and operation of seaport, river port or airport infrastructure facilities, or industrial and production activity
The minimum volume of capital investments is 20 mln rub, of which at least 80 mln rub must be invested within 3 years from the date of agreement conclusion	No minimum investment requirements	No minimum investment requirements	The minimum amount of capital investments ranges from 120 mln rub (for the reconstruction of infrastructure facilities) to 400 mln rub (for the construction of infrastructure facilities) depending on the type of project, of which at least 80 mln rub must be invested within 3 years

SPECIFIC FEATURES OF THE FUNCTIONING OF RUSSIA'S SEZS

INDUSTRIAL PRODUCTION TYPE	TECHICAL AND IMPLEMENTATION TYPE	PORT	TOURIST RECREATIONAL TYPE
SEZ area should not exceed 60 km ²	SEZ area should not exceed 6 km ²	SEZ area should not exceed 50 km ²	SEZ area should not exceed 60 km ²
There are no specific requirements for the sites of the territory	There are no specific requirements for the sites of the territory	SEZ are established on the areas of territory adjacent to seaports, river ports open for international traffic and call of foreign vessels, to airports open for receiving and dispatching aircrafts	There are no specific requirements for the sites of the territory
Land plots included in SEZ shall belong to the category of lands of industry, energy, transport, communication, radio broadcasting, television, informatics, lands for space activities, lands of defense, security or lands of other special purpose or lands of settlements			May be established on land plots belonging to the category of lands of specially protected territories and objects or lands of the forest fund, lands of agricultural purpose**
Housing facilities may not be located in the SEZ territory			Housing facilities may be located in the SEZ territory

* If there is a free customs zone in the SEZ territory

** The land plots of a TRT SEZ may include land plots provided for other types of SEZ

MEASURES OF STATE SUPPORT FOR MANAGEMENT COMPANIES OF SEZ



Government Decree № 1119 "On Selection of the Regions of the Russian Federation Eligible for State Support in the Form of Subsidies for Reimbursement of Costs for Creation, Modernization and (or) Reconstruction of Infrastructure Facilities of Industrial Parks, Industrial Parks and Technology Parks in the Sphere of High Technologies, Special Economic Zones"

REIMBURSEMENT OF PREVIOUSLY INCURRED EXPENSES OF THE REGION OF THE RUSSIAN FEDERATION FOR THE CREATION, RECONSTRUCTION AND (OR) MODERNIZATION OF THE INFRASTRUCTURE OF SPECIAL ECONOMIC ZONES

SUBSIDIZING THE COSTS OF CREATION, MODERNIZATION AND (OR) RECONSTRUCTION:



Engineering, energy, and transportation infrastructure facilities



Project design (including costs of state expert examination of project documentation and engineering survey results)



Buildings, structures and facilities for residents, including infrastructure for human resources development



Payment of principal and interest on loans taken for the above purposes

MAXIMUM AMOUNT OF STATE SUPPORT

Amount of funds reimbursed:

- Amount of taxes and customs duties paid by residents to the federal budget
- Amount of subsidies from the regional budget

TYPE OF PAYMENTS	TAX RATE	TAKEN INTO ACCOUNT IN THE REIMBURSEMENT OF COSTS
Income tax	2% (federal part)	100% of tax paid
VAT	20%	100% of tax paid (less VAT refunded)
Excise duties on cars and motorcycles	The rate depends on the product	100% of tax paid
Import duties	The rate depends on the product	50% of tax paid

PREVIOUSLY SUPPORTED SEZ PROJECTS

REGION OF THE RUSSIAN FEDERATION	SEZ TYPE	SEZ NAME
St. Petersburg	Technical and implementation type	TIT SEZ SAINT PETERSBURG
Moscow Region	Technical and implementation type	TIT SEZ DUBNA
Ivanovo Region	Industrial production type	IPT SEZ IVANOVO
Lipetsk Region	Industrial production type	IPT SEZ LIPETSK
Tula Region	Industrial production type	IPT SEZ UZLOVAYA

MEASURES OF STATE SUPPORT FOR MANAGEMENT COMPANIES OF SEZ



Government Decree № 79 "On Approval of the Rules for Writing Off Debt of the Regions of the Russian Federation to the Russian Federation on Certain Budget Credits and Directing by the Regions of the Russian Federation of Funds Released as a Result of Writing Off Debt of the Regions of the Russian Federation on the Specified Budget Credits"

WRITE-OFF TO REGIONS OF THE RUSSIAN FEDERATION 2/3 OF DEBTS ON BUDGET LOANS FOR THE IMPLEMENTATION OF INFRASTRUCTURE PROJECTS



Provision of financial support to managing companies operating in territories with preferential tax regimes in terms of expenditures aimed at supporting investments and infrastructure projects



Implementation of new investment projects in terms of engineering surveys, design, expert examination of project documentation and (or) results of engineering surveys, construction, reconstruction and commissioning of infrastructure facilities, as well as connection of capital and non-capital construction facilities to engineering and technical support networks

Conditions:



Expenditures of the budgets of the regions of the Russian Federation at the expense of released funds for the purpose of implementation of the regions of the Russian Federation to provide financial support to organizations managing territories with preferential tax regimes in terms of expenditures aimed at supporting investments and infrastructure projects may be made in the form of contributions to the authorized capital or subsidies to legal entities, 100 percent of shares of which belong to a region of the Russian Federation

POSSIBILITY TO CREATE INFRASTRUCTURE IN SEZ



Industrial technology park



Hi-tech technology park



Research and Production Center for Unmanned Aerial Systems



Industrial park



Business-park

POSSIBLE SUPPORT MEASURES:



Compensation of part of the costs of the region of the Russian Federation for the creation and development of infrastructure at the expense of taxes paid by residents to the federal budget (Government Decree № 1119)



Compensation of a part of the management company's expenses for the creation and development of infrastructure at the expense of taxes paid by residents to the federal budget (Government Decree № 328 (Annex 18))



Direct subsidy for the creation and development of industrial technology parks in the electronics industry (RF Government Decree № 1659 of September 19, 2022)



Subsidy for the creation of infrastructure to accommodate SMEs (Government Decree № 316 (Annex 48))



Subsidy for equipping infrastructure facilities of NPC BAS (Government Decree № 328 Annex № 15)

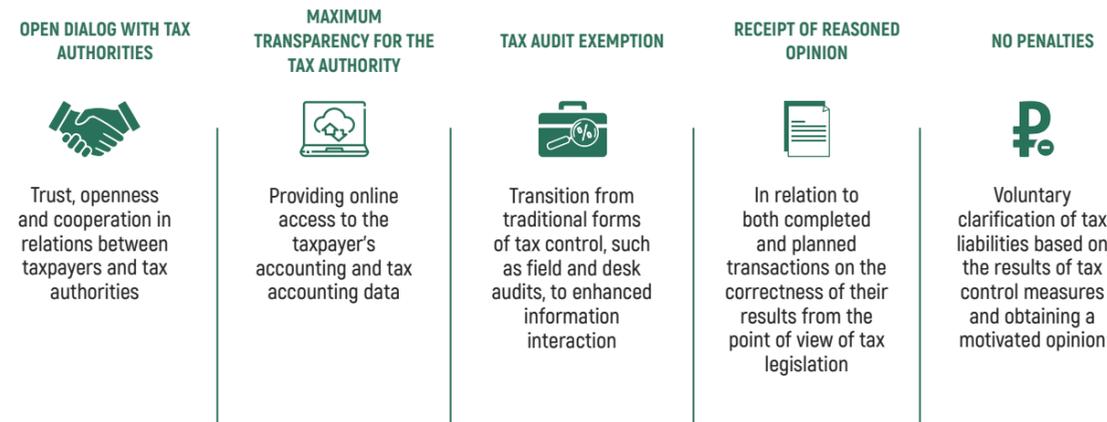
TAX MONITORING FOR SEZ RESIDENTS

TAX MONITORING OF THE FEDERAL TAX SERVICE OF RUSSIA FOR SEZ FROM 2024

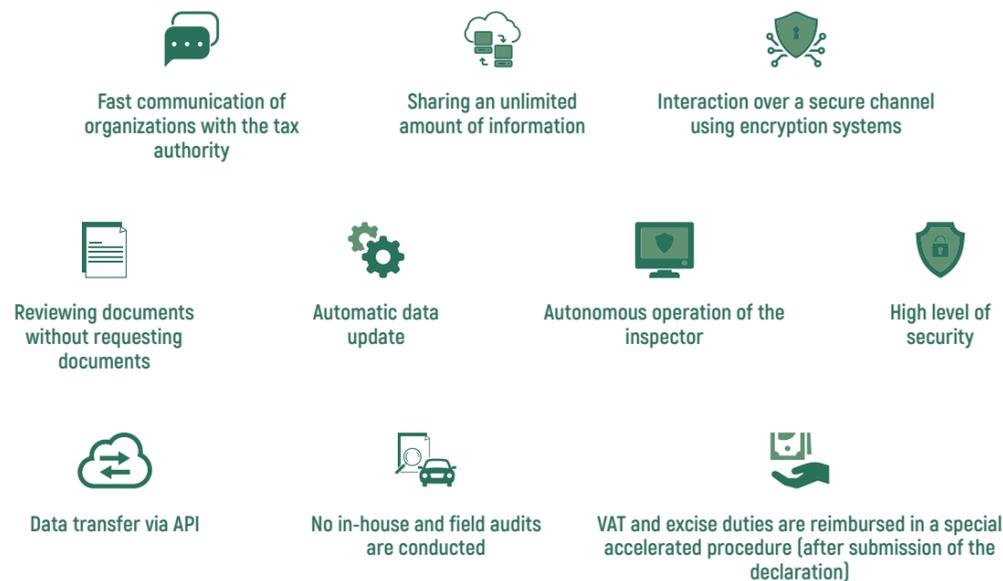


FEDERAL TAX SERVICE OF RUSSIA

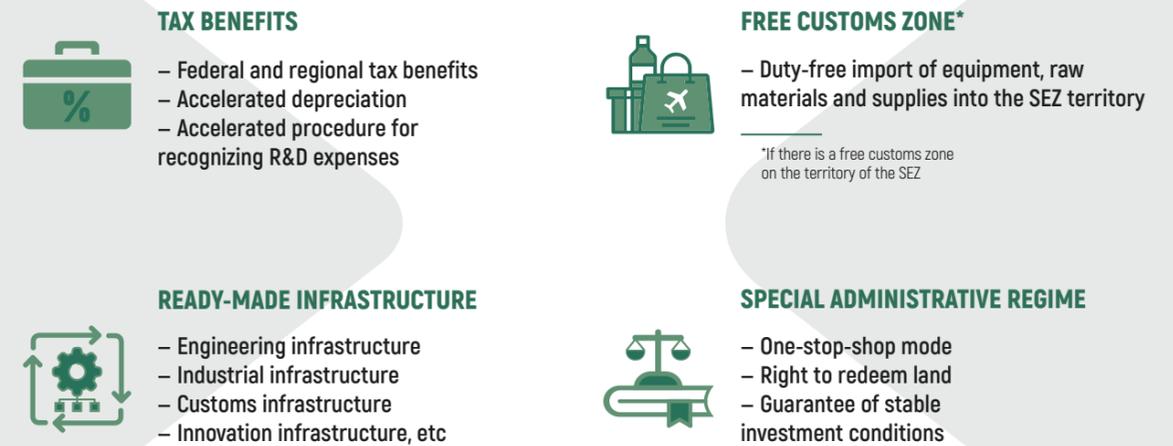
BASIC PRINCIPLES OF TAX MONITORING



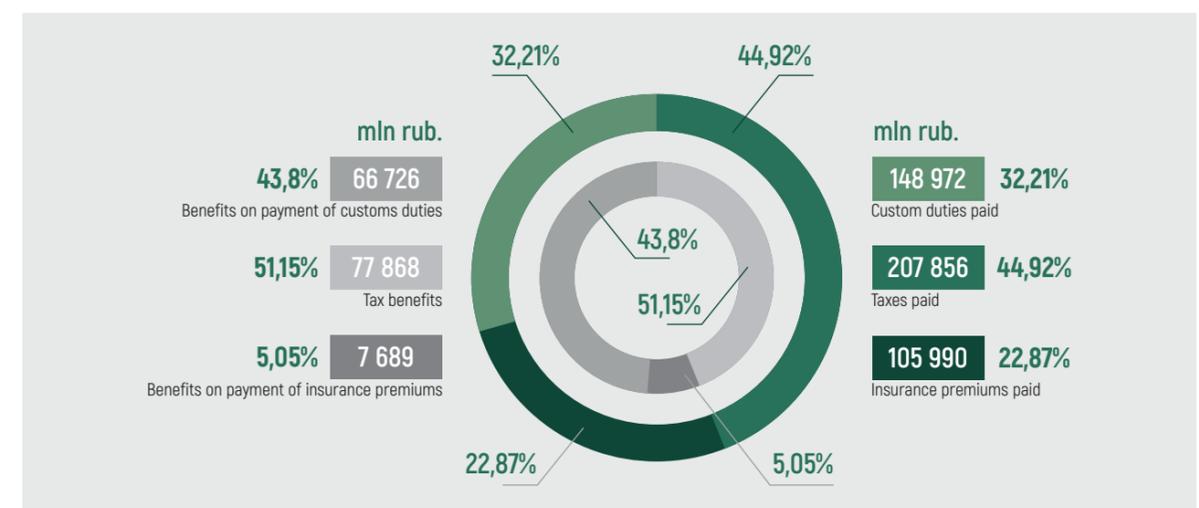
BENEFITS OF TAX MONITORING



MEASURES OF STATE SUPPORT FOR SEZ RESIDENTS



TAX LIBRITIES FOR SEZ RESIDENTS IN TOTAL TAXES (FROM THE BEGINNING OF SEZ FUNCTIONALIZATION) BEFORE 01.01.2024, Mln Rub.



TAX BENEFITS FOR RESIDENTS OF SEZS

Benefits/taxes		SEZ				Territory of the Russian Federation
		Industrial production type	Technical and implementation type	Port	Tourist Recreational Type	
Corporate income tax	Total, including:	2-15,5%	2-15,5%	2-15,5%	2-15,5%	25%
	Federal budget	2%	2%	2%	2%	8%
	Regional budget	0-13,5% for the term established by the laws of the region of the Russian Federation	0-13,5% for the term established by the laws of the region of the Russian Federation	0-13,5% for the term established by the laws of the region of the Russian Federation	13,5% for the term established by the laws of the region of the Russian Federation	17%
Value Added Tax (VAT)		20% (0%) ¹	20% (0%) ¹	20% (0% between residents within the port SEZ)	20%	20%
Property tax of organizations		0% for 10 years	0% for 10 years	0% for 10 years	0% for 10 years	2,2-2,5%
Land tax		0% for 10 years	0% for 10 years	0% for 15 years	0% for 5 years	1,5%
Transportation tax (RUB per 1 horsepower (hp))		0 rub. for 10 years	0 rub. for 10 years	0 rub. for 10 years	from 1 to 250 rub.	from 1 to 500 rub.
Insurance premiums for organizations and individual entrepreneurs		30%; 7,6% ² since 2021	30%; 7,6% ² since 2021	30%	30%; 7,6% ³	30%

¹In case of delivery of products inside a free customs zone.

²For IT companies.

³For the employees of residents of the TRT SEZ, united into a cluster by a Government Decree.

REGIONAL TAX BENEFITS FOR SEZS

Region of the Russian Federation	Profit tax (regional budget)	Property tax	Preferential tax rates	
			Land tax	Transport tax
Altai Territory	13,5% for the term of agreement	0% for 10 years	0% for 5 years	-
Astrakhan Region	0% for 10 years	0% for 10 years	0% for 5 years	0% for 12 years
	8% since year 11			
Vladimir Region	0% for 7 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for years 8-12			
	13,5% since year 13			
Volgograd Region	0% for 5 years	0% for 10 years	0% for 10 years	0% for 10 years
	5% for years 6-10			
	13,5% since year 11			
Voronezh Region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for years 6-10			
	13,5% since year 11			
Ivanovo Region	0% for 7 years	0% for 10 years	0% for 5 years	0% for 10 years
	3% for years 8-12			
	12,5% since year 13			
Irkutsk Region	13,5% for the term of agreement	0% for 10 years	0% for 5 years	-
Karachayev-Circassian Republic	13,5% for the term of agreement	0% for 10 years	0% for 5 years	-
Kabardino-Balkarian Republic	13,5% for the term of agreement	0% for 10 years	0% for 5 years	-
Kaluga Region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	3% for years 6-9			
	5% for years 10-11			
	8% for years 12-13			
	10% for years 14-15			
	13,5% since year 16			
Kemerovo Region	0% for 5 years	0% for 10 years	0% for 10 years	0% for 5 years
	5% for years 6-10			
	13,5% since year 11			
Krasnoyarsk Territory	0% for 10 years	0% for 10 years	0% for 5 years	-
	13,5% since year 11			
Kursk Region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for years 6-10			
	13,5% since year 11			
Leningrad Region	5% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	11% for years 6-10			
	13,5% since year 11			

Region of the Russian Federation	Profit tax (regional budget)	Property tax	Preferential tax rates	
			Land tax	Transport tax
Lipetsk Region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for years 6-10			
	13,5% since year 11			
Moscow	0% till 31/12/2028	0% for 10 years	0% for 10 years	0% for 10 years
	5% till 31/12/2032			
	12,5% till 01/01/2033			
Moscow Region	0% for 8 years	0% for 10 years	0% for 5 years	0% for 5 years
	5% for years 9-14			
	13,5% since year 15			
Nizhny Novgorod Region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	3% for years 6-10			
	12,5% since year 11			
Novgorod Region	0% for 7 years	0% for 10 years	0% for 5 years	0% for 10 years
	3% for years 8-9			
	10% for years 9-11			
	13,5% since year 12			
Omsk Region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for years 6-10			
	13,5% since year 11			
Orenburg Region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 5 years
	5% for years 6-10			
	13,5% since year 11			
Orel Region	0% for 10 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for years 11-15			
	13,5% since year 16			
Perm Territory	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for years 6-10			
	13,5% since year 11			
Pskov Region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for years 6-10			
	13,5% since year 11			
Republic of Bashkortostan	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for years 6-12			
	13,5% since year 13			
Republic of Buryatia	13,5% for 10 years	0% for 10 years	0% for 5 years	0% for 5 years
Republic of Dagestan	13,5% for the term of agreement	0% for 10 years	0% for 5 years	-
Republic of Ingushetia	13,5% for the term of agreement	0% for 10 years	0% for 5 years	-
Republic of North Ossetia – Alania	13,5% for the term of agreement	0% for 10 years	0% for 5 years	-
Republic of Mordovia	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	2% for years 6-10			
	13,5% since year 11			

Region of the Russian Federation	Profit tax (regional budget)	Property tax	Preferential tax rates	
			Land tax	Transport tax
Republic of Tatarstan	0% for 5 years	0% for 10 years	0% for 10 years	0% for 10 years
	5% for years 6-10			
	13,5% since year 11			
Rostov Region	0% for 5 years	0% for 10 years	0% for 5 years	-
	5% for years 6-10			
	13,5% since year 11			
Samara Region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for years 6-10			
	13,5% since year 11			
Saint Petersburg	0% for 6 years	0% for 10 years	0% for 5 years	0% for 5 years
	5% for years 7-10			
	13,5% since year 11			
Saratov Region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for years 6-10			
	13,5% since year 11			
Sverdlovsk Region	0% for 7 years	0% for 10 years	0% for 10 years	0% for 11 years
	5% for years 7-10			
	13,5% for years 11-15			
Smolensk Region	0% for 7 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for years 7-10			
	13,5% since year 11			
Tver Region	0% for 7 years (for IPT SEZ)	0% for 10 years	0% for 5 years	-
	5% for years 8-12 (for IPT SEZ)			
	13,5% since year 13 (for IPT SEZ)			
	13,5% for the term of the agreement (for TRT SEZ)			
Tomsk Region	5% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	10% for years 6-10			
	13,5% since year 11			
Tula Region	0% for 10 years	0% for 10 years	0% for 5 years	0% for 10 years (for trucks)
	5% for years 11-15			
	13,5% since year 16			
Ulyanovsk Region	0% for 10 years	0% for 15 years	0% for 10 years	0% for 10 years
	13,5% since year 11			
Khanty-Mansi Autonomous Area - Yugra	0% for 5 years	0% for 10 years	0% for 5 years	-
	5% for years 6-10			
	13,5% since year 11			
Chechen Republic	0% for 5 years (for IPT SEZ)	0% for 10 years	0% for 5 years	-
	5% for years 6-10 (for IPT SEZ)			
	13,5% since year 11 (for IPT SEZ)			
	13,5% for the term of agreement (for TRT SEZ)			



ON THE VIII NATIONAL RATING OF
INVESTMENT ATTRACTIVENESS

OF SPECIAL ECONOMIC ZONES OF
RUSSIA - 2024



ON THE VIII NATIONAL RATING OF INVESTMENT ATTRACTIVENESS OF SPECIAL ECONOMIC ZONES OF RUSSIA - 2024

PURPOSE

Identification of the most investment-attractive SEZ that provides the investor with the best conditions for project implementation in the shortest possible time and at the lowest cost and is committed to the principles of responsible investment (Sustainable Development Goals).

ASSESSED SEZ

24 IPT SEZ
(Industrial production type)

7 TIT SEZ
(Technical and implementation type)

2 PSEZ
(Port type)

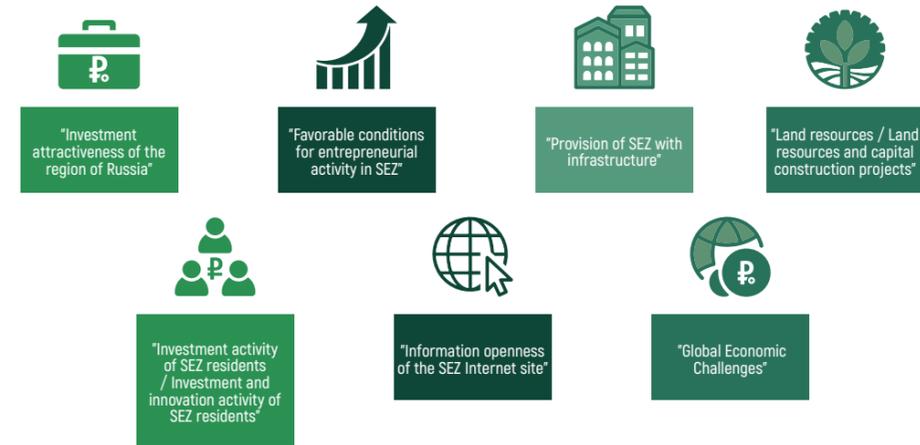


KEY PRINCIPLES OF RATING

- 1** Public discussions of the methodology with the participation of industry experts, leading Russian financial and credit institutions, SEZ management companies, regional authorities, representatives of development institutions and public organizations; publication of the methodology and key analytical findings in the public domain; presentation of the rating results to all stakeholders
- 2** Forming an independent Rating Expert Council to ensure maximum objectivity and transparency of the rating at all stages of its implementation
- 3** The rating methodology is based on the use of a number of statistical data and information obtained from SEZ management companies, the Ministry of Economic Development of Russia, as well as other open sources, expert assessments provided by SEZ residents and representatives of the business community
- 4** The rating methodology takes into account only those indicators that, in the opinion of experts, investors and entrepreneurs, best reflect the investment attractiveness of Russia's SEZ

RATING METHODOLOGY 2024

The rating methodology is based on a comprehensive assessment of the level of investment attractiveness of Russian SEZ, as well as favorable conditions for attracting Russian and foreign investors according to 34 private indicators grouped into 7 functional blocks (groups of indicators):



RATING PREPARATION STAGES



- Official statistical data
- Survey of SEZ residents
- Experiments to assess the information openness of SEZ
- Experiments with foreign and Russian investors (2 written requests)

KEY SOURCES OF INFORMATION FOR RATING CALCULATION

METHODOLOGY OF VIII NATIONAL RATING OF INVESTMENT ATTRACTIVENESS OF SPECIAL ECONOMIC ZONES OF RUSSIA 2024

BLOCK S1

"Investment attractiveness of the region of Russia"

«Efficiency of economic and investment activities»

-  Volume of investments in fixed capital, % of GRP
-  Level of tax burden for a potential SEZ resident, %
-  Level of assistance of regional authorities in attracting investments, points
-  Investment risk, points
-  Engel coefficient, %
- «Provision of the region with labor resources»
-  Population density coefficient, persons/km²
-  Labor potential, %
-  Level of professional education, persons per 10,000 population
-  Availability of housing in the region, points

BLOCK S2

"Favorable conditions for entrepreneurial activity in SEZ"

-  Duration of obtaining a construction permit, days
-  Average annual number of attracted residents, units.
-  Availability of free customs zone infrastructure in SEZ, points
-  Ratio of actually attracted residents in SEZ to the planned value, cumulative total since the start of SEZ operation, %
-  Availability of competencies of SEZ management company for attracting investors, points

BLOCK S3

"Provision of SEZ with infrastructure"

-  Ratio of actually constructed infrastructure facilities to the planned value, %
-  Provision of available leasable land plots with free infrastructure facilities, points
-  Transportation accessibility of SEZ, points
-  Possibility to provide construction services by employees of SEZ management company in the interests of SEZ residents, points

BLOCK S4

"Land resources / Land resources and capital construction projects"

-  Share of occupied area of land plots in the total usable area of SEZ, %
-  Cost of sale of a land plot in SEZ, % of the Russian average value of the indicator for land plots within SEZ boundaries
-  Occupied leasable area of office buildings and structures, % of the total leasable area of office buildings and structures (for TIT SEZ)

BLOCK S5

"Investment activity of SEZ residents / Investment and innovation activity of SEZ residents"

-  Ratio of SEZ residents' investment volume to the leasable area of SEZ occupied by residents, mln rub/ha
-  Investment attractiveness of SEZ infrastructure (for SEZ IPT and SEPZ), %
-  Average annual investment dynamics (for TIT SEZ), %
-  Average annual number of created intellectual property objects for 2021-2023 (for TIT SEZ), units.

BLOCK S6

"Information openness of the SEZ Internet site"

-  Quality of SEZ Internet site in Russian language, points
-  Quality of SEZ Internet site in English, points
-  Convenience of using the Internet site for SEZ residents, points
-  Availability of opportunities for current and/or potential SEZ residents to submit an online application for services (via the website of the SEZ management company), as of June 1, 2024, points
-  SEZ presence in the information field (attendance of the SEZ Internet site), points

BLOCK S7

"Global Economic Challenges"

-  Sustainable development imperatives
 - non-financial reporting
-  Industrial Revolution 4.0
 - high-speed internet
 - CRM system
 - IT specialists
 - Personal cabinet for residents
 - Digital transformation of the site
 - Data processing center
-  International production models
 - agreement on conducting activities in an industrial cluster/ resident member of an industrial cluster
-  Industrial tourism in SEZ
 - availability of SEZ site or SEZ residents in industrial tourism route

The methodology of the VIII national rating of investment attractiveness of SEZ of the Russian Federation takes into account the experience of determining existing domestic and international ratings of SEZ efficiency, investment attractiveness, competitiveness, ease of doing business, as well as other mechanisms for assessing the investment climate.

1. TRANSPARENCY

Public discussions of the rating methodology with representatives of the Rating Expert Council. Publication of the methodology and main analytical findings in the report

2. OBJECTIVITY OF THE METHODOLOGY

Formation of an independent Rating Expert Council with participation of representatives of business, financial and credit institutions, development institutions, specialized ministries and agencies in its work

3. OBJECTIVITY OF INFORMATION

The rating is based on the use of statistical data obtained from the SEZ management company, the Ministry of Economic Development of Russia, as well as expert assessments

4. CONSIDERATION OF THE MOST SIGNIFICANT FACTORS

Only those indicators that, according to experts, investors and residents, best reflect the investment attractiveness of SEZ are taken into account.

RATING EXPERT COUNCIL



Kravchenko Denis

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Vakhrukov Dmitry

Deputy Minister of Economic Development of Russia



Stupin Oleg

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UMATEX CEO (JSC "NPC "Himpromzhining")



Tymoshenko Mikhail

Chairman of the Board of Directors TPH "Rusklimat"



Labudin Mikhail

Director of the Association of Clusters, Technology Parks and SEZ of Russia



Padanin Vladimir

First Deputy Director of Industrial Development Fund



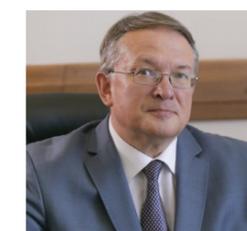
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Shakutin Alexander

Chairman of the Board of Directors JSC "AMKODOR" – the management company of the holding



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Neretin Oleg

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Vice President - Head of the Department of Perspective Projects of Bank Support of JSC Gazprombank



Abbas Mirzai Ghazi

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Karavaeva Tatyana

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Lobanov Ivan

Rector of the Federal State Budgetary Educational Institution "Plekhanov Russian University of Economics"



Sevnitsky Sergey

Director of the Federal State Budgetary Institution "State Regional Center for Standardization, Metrology and Testing in the Republic Bashkortostan"



Khasanov Rim

President of Eurasian Investment Agency

RESULTS OF THE VIII NATIONAL RATING OF INVESTMENT ATTRACTIVENESS OF SEZ OF RUSSIA 2024

INDUSTRIAL PRODUCTION TYPE SEZS (IPT SEZ) AND PORT SEZS (PSEZ)

SEZ NAME	Region of Russia	Final place in the Rating	Ranking position change (compared to 2023)	Final score*	Relation to the average Russian value	Block S1	Block S2	Block S3	Block S4	Block S5	Block S6	Block S7
1 GROUP: High investment attractiveness of SEZ (over 115%)												
IPT SEZ "LIPETSK"	Lipetsk region	1	▲ +1	11,805	128,64	1,00	2,00	1,94	2,00	2,00	0,91	1,95
IPT SEZ "ALABUGA"	Republic of Tatarstan	2	▼ -1	11,780	128,36	1,00	2,00	1,93	2,00	2,00	1,00	1,84
IPT SEZ "TOJIATTI"	Samara region	3	▲ +3	11,638	126,81	1,00	1,96	1,92	2,00	1,99	0,87	1,90
SEZ "ULYANOVSK"	Ulyanovsk region	4	▼ -1	11,507	125,39	0,96	2,00	1,94	2,00	1,75	0,95	1,90
IPT SEZ "KULIBIN"	Nizhny Novgorod region	5	▲ +13	11,150	121,50	0,93	1,57	1,76	2,00	1,98	0,90	2,00
IPT SEZ "TITANIUM VALLEY"	Sverdlovsk region	6	▲ +1	11,005	119,92	0,94	1,82	1,86	2,00	2,00	0,98	1,40
IPT SEZ "ALGA"	Republic of Bashkortostan	7	▲ +1	10,893	118,70	0,97	1,94	1,89	2,00	1,19	0,91	2,00
IPT SEZ "MOGLINO"	Pskov region	8	▼ -3	10,872	118,47	0,93	1,75	1,77	2,00	2,00	0,97	1,45
IPT SEZ "UZLOVAYA"	Tula region	9	—	10,844	118,16	0,96	1,90	1,18	2,00	1,91	0,89	2,00
IPT SEZ "AVANGARD"	Omnsk region	10	▲ +2	10,747	117,10	0,91	1,45	1,57	2,00	1,88	0,94	2,00
IPT SEZ "KALUGA"	Kaluga region	11	▼ -7	10,745	117,09	0,93	1,80	1,62	2,00	2,00	1,00	1,40
2 GROUP: SEZ that are sufficiently attractive from the investment point of view (from 90% to 115%)												
IPT SEZ "ORENBURGIE"	Orenburg region	12	▼ -2	9,849	107,32	0,96	1,64	1,10	2,00	1,40	0,85	1,90
IPT SEZ "CENTER"	Voronezh region	13	—	9,107	99,23	1,00	1,83	1,33	2,00	1,89	0,83	0,22
IPT SEZ "STUPINO QUADRAT"	Moscow region	14	▼ -3	8,963	97,67	0,97	1,73	1,35	1,59	2,00	0,88	0,45
IPT SEZ "DOBROGRAD-1"	Vladimir region	15	—	8,810	96,00	0,91	1,46	1,67	1,57	1,16	0,87	1,17
IPT SEZ "NOVGORODSKAYA"	Novgorod region	16	▲ +4	8,609	93,81	0,84	1,81	1,47	2,00	0,89	0,94	0,67
IPT SEZ "LOTOS"	Astrakhan region	17	▼ -3	8,430	91,86	0,85	1,90	1,34	2,00	1,44	0,90	0,00
IPT SEZ "IVANOVO"	Ivanovo region	18	▼ -2	8,320	90,66	0,87	1,51	1,09	2,00	1,98	0,88	0,00

The final score is calculated as an integral indicator in Methodology VIII of the National Rating of Investment Attractiveness of SEZs in Russia: functional blocks S1, S6 have a weight coefficient equal to 1; functional blocks S2, S3, S4, S5, S7 have a weight coefficient equal to 2 (for more details see the rating methodology on pages 226-243).

3 GROUP: Moderate investment attractiveness (less than 90%)

IPT SEZ "KASHIRA"	Moscow region	19	—	8,171	89,04	0,97	1,47	1,69	1,49	1,82	0,72	0,00
IPT SEZ "ORYOL"	Oryol region	20	▼ -3	7,615	82,98	1,00	1,25	0,64	2,00	2,00	0,73	0,00
IPT SEZ "THIRD POLE"	Kursk region	21	—	7,018	76,48	1,00	1,14	0,33	2,00	1,54	0,78	0,22
IPT SEZ "GROZNY"	Chechen Republic	22	▲ +2	6,798	74,08	1,00	1,15	1,37	0,76	1,63	0,88	0,00
IPT SEZ "MAKSIMIKHA"	Moscow region	23	▼ -2	6,646	72,42	0,98	1,19	1,54	0,79	1,24	0,89	0,00
IPT SEZ "KRASNİYARSK TECHNOLOGICAL VALLEY"	Krasnoyarsk Territory	24	▼ -1	6,091	66,37	0,93	1,38	0,99	0,82	1,21	0,76	0,00
SEZ "OLYA"	Astrakhan region	25	▼ -3	5,797	63,17	0,85	0,98	0,34	2,00	0,82	0,82	0,00
IPT SEZ "STABNA"	Smolensk region	26	▼ -1	5,395	58,79	0,96	1,45	1,60	0,00	0,00	0,89	0,50

TECHNOLOGICAL IMPLEMENTATION TYPE

SEZ NAME	Region of Russia	Final place in the Rating	Ranking position change (compared to 2023)	Final score*	Relation to the average Russian value	Block S1	Block S2	Block S3	Block S4	Block S5	Block S6	Block S7
1 GROUP: High investment attractiveness of SEZ (over 110%)												
TIT SEZ "TECHNOPOLIS MOSCOW"	Moscow	1	—	11,96	119,74	1,00	1,96	2,00	2,00	2,00	1,00	2,00
TIT SEZ "SAINT PETERSBURG"	Saint Petersburg	2	▲ +2	11,19	112,00	0,91	1,95	1,75	1,76	2,00	1,00	1,81
TIT SEZ "DUBNA"	Moscow region	3	▼ -1	11,15	111,60	0,95	2,00	1,77	2,00	1,42	1,00	2,00
2 GROUP: SEZ that are sufficiently attractive from the investment point of view (from 90% to 110%)												
TIT SEZ "INNOPOLIS"	Republic of Tatarstan	4	▼ -1	10,20	102,09	0,88	2,00	1,64	2,00	1,93	0,95	0,81
3 GROUP: Moderate investment attractiveness (less than 90%)												
TIT SEZ "ALMAZ"	Saratov region	5	—	8,80	88,13	0,81	1,58	1,77	2,00	1,76	0,89	0,00
TIT SEZ "TOMSK"	Tomsk region	6	▲ +1	8,67	86,85	0,77	1,86	1,32	1,57	1,48	0,91	0,77
TIT SEZ "ISTOK"	Moscow region	7	▼ -1	7,95	79,60	0,93	1,78	1,43	1,60	1,39	0,80	0,00

The final score is calculated as an integral indicator in Methodology VIII of the National Rating of Investment Attractiveness of SEZs in Russia: functional blocks S1, S6 have a weight coefficient equal to 1; functional blocks S2, S3, S4, S5, S7 have a weight coefficient equal to 2 (for more details see the rating methodology on pages 226-243).



PROFILES OF SPECIAL ECONOMIC ZONES

INDUSTRIAL-PRODUCTION AND PORT TYPE SEZS





IPT SEZ "LIPETSK"
Lipetsk region

Today, IPT SEZ "LIPETSK" is among the most efficient industrial sites in Russia. As of January 1, 2024, 61 residents were registered with the volume of declared investments of 222 billion rubles. Investors have invested more than 102 billion rubles in the regional economy. The total volume of sold products since the date of SEZ creation has reached 326 billion rubles. More than 5.5 thousand jobs have been created.

Due to the rich raw material base and high level of industrial production development in the Lipetsk Region, large high-tech international companies are successfully integrating their projects into the region and improving their efficiency by localizing and optimizing production chains. The maximum experience and competencies of the management company's team have enabled dozens of business leaders to set up advanced plants in the SEZ "Lipetsk" with an annual production volume of over RUB 74 billion. Most of the existing residents are currently the most efficient enterprises of their global groups. Moreover, thanks to the coordinated work of the enterprises and the SEZ management company, it has been possible not only to preserve the production capacities of the companies that decided to leave the Russian market, but also to increase them.

Undoubtedly, the special economic zone is being developed in accordance

with the industry strategy of the Lipetsk region, which implies localization of all related production facilities in the region in order to reduce costs for industrial and agricultural producers. The Yelets site is interesting for agro-industrial companies, as the Lipetsk Region is the center of a compact macro-region, where half of the total volume of sugar beet in Russia and about 20% of wheat is produced.

The Yelets area has become a center of gravity for the creation of logistics agro-industrial facilities. In 2023, IPT SEZ "LIPETSK" hosted the first International Forum of Special Economic Zones with the support of the Ministry of Economic Development and Trade of the Russian Federation and AKIT RF, bringing together more than 150 participants from 5 countries. In September 2023, a new 110 kV substation "SEZ Yelets-1" was opened. It will supply the growing volumes of the industrial site. Facilities of this voltage level in the Lipetsk Region have not been commissioned by territorial grid companies in the last few years. Since 2023, the project "Open Doors Day for residents of SEZ "Lipetsk" has been implemented, aimed at strengthening practical interaction between educational organizations and high-tech companies in the creation of qualified jobs with a high level of remuneration for young professionals in the region.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 5 years 5% next 5 years (6th to 10th year) 13,5% further</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2005	NUMBER OF RESIDENTS 62 INCLUDING FOREIGN 19	DISTANCE TO MOSCOW 450 km	DISTANCE TO LIPETSK 20 km
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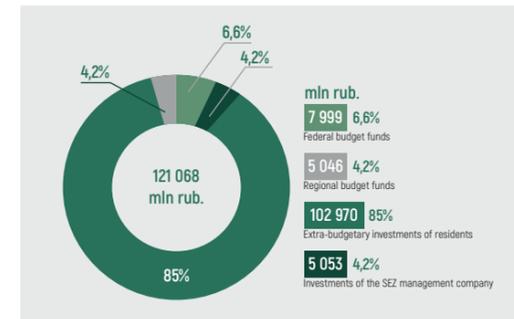
PRIORITY AREAS OF DEVELOPMENT



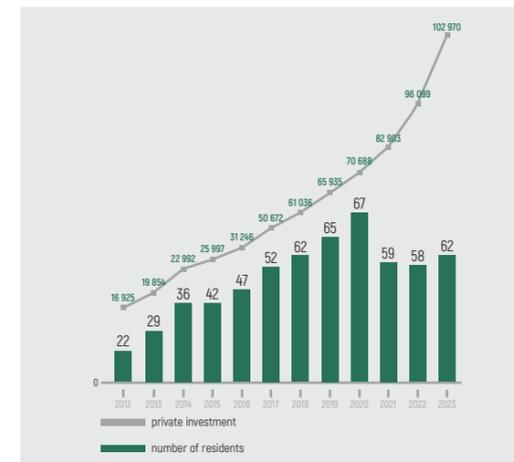
KEY RESIDENTS

- LLC "Egida"
- LLC "WeFry"
- LLC "Lipetsk Coffee Company"

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



JOBS CREATED, NUMBER
cumulative total 5 805

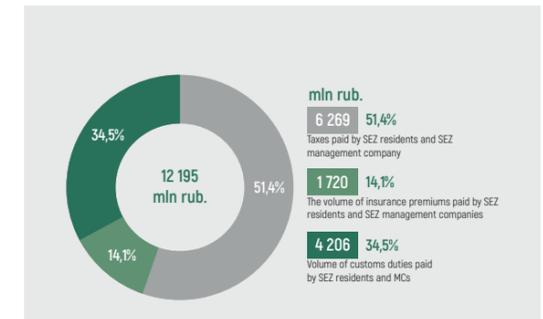
LABOR PRODUCTIVITY IN THE SEZ TERRITORY
12,86 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
74 706 mln rub.
Including from exports 29 665 mln rub.

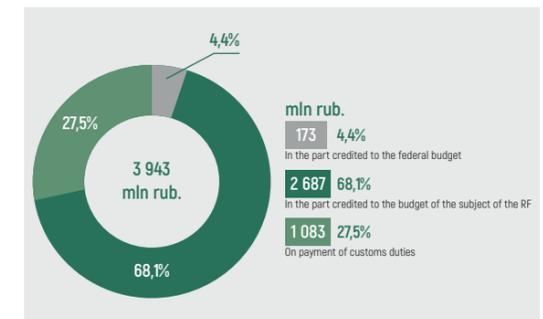
MANAGEMENT COMPANY SERVICES

1. Technological services
2. Educational and training services

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



3. Maintenance of landscaping facilities
4. Financial services, including financial intermediation services
5. Operation and maintenance of engineering infrastructure facilities
6. Management consulting services and enterprise management
7. Technological connection to the resource supply system of SEZ
8. Construction control services (technical supervision)
9. Engineering services
10. Intellectual property management services
11. Land surveying and cadastral registration of land plots
12. Interpreter services



Bazaev Alexander

General Director of JSC "IPT SEZ "Lipetsk"

CONTACT INFORMATION:

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 Phone: +7 (804) 333-84-24
 Official website: <https://sezlipetsk.ru>
 E-mail: info@sezlipetsk.ru



-  Land area in 2023
2 298 ha
-  The area of administrative buildings
10 042,8 m²
-  Capacity of power supply facilities
347 MW
-  Capacity of water supply facilities
13 000 m³/h
-  Capacity of wastewater disposal facilities
9 000 m³/h
-  Capacity of gas supply facilities
68 000 m³/h
-  Capacity of heat supply facilities
43,6 Gcal/h

-  Sale of a land plot (SEZ)
190,5 thou. RUB/ha
-  Rent of a land plot per year (SEZ)
47 thou. RUB/ha
-  Length of highways
43 376 m
-  The cost of electricity supply*
3,98 – 9,86 RUB/kWh
-  The cost of water supply*
52,06 RUB/m³
-  The cost of wastewater disposal*
30,28 RUB/m³
-  The cost of gas supply*
8 630,98 – 9 769,77 RUB/1 000 m³/h
-  The cost of heat supply*
4 694,37 RUB/Gcal

* The average tariff as of 06/01/2024

LLC "HERMES-LIPETSK" <https://hermes-industries.ru/>



NAME OF THE INVESTMENT PROJECT

Production of two-pass low-temperature hot water boilers, three-pass low-temperature hot water boilers

 **1 050 mln RUB**
Volume of the resident's declared investments

 **5 260,6 mln RUB**
The volume of investments made by the resident, at 06/30/2024

 **2025-2026**
Implementation period



LLC "HERMES-LIPETSK" is one of the leading manufacturers of industrial and commercial boilers in Russia. The production program includes low and high pressure hot water boilers with capacity up to 14 MW, as well as steam boilers with steam capacity up to 16 t/h. as well as steam boilers with steam capacity up to 16 t/h. The 100% localized products are manufactured on European

equipment using German Viessmann technology. Striving for the perfect product, automated production processes and strict quality control at all stages of production make our Vitomax industrial boilers reliable and durable. The boilers have an estimated service life of 25 years.

PETEXPERT www.petexpert.ru

LLC "PETEXPERT"



NAME OF THE INVESTMENT PROJECT

Plant for the production of feed for non-productive animals

 **1 169 mln RUB**
Volume of the resident's declared investments

 **3 575 mln RUB**
The volume of investments made by the resident, at 06/30/2024

 **2022-2024**
Implementation period

The plant produces high-quality feed from natural raw materials and ingredients, including those with a high content of fresh meat. The decision to build the plant was made during SPIEF 2022, and the 18,000 m² plant was opened on December 15, 2023 m².

The use of advanced technologies in production allows to make any formulation, and modern equipment allows to pack products in any type of packaging. In addition, the company has its own laboratory to ensure the safety of manufactured products.



SEZ "Alabuga" was established on the territory of Yelabuga municipal district of the Republic of Tatarstan. SEZ «Alabuga» is the most successful special economic zone in Russia.

In 2015-2020, SEZ "Alabuga" was recognized as the best SEZ in Europe according to the Financial Times in the following categories: "Cross-border cooperation", "Academic cooperation" and "Skills development". SEZ "Alabuga" is a full-cycle partner providing the best engineering, construction, human resources, logistics and social services. Special importance the company pays to social infrastructure. Thus, a 10-minute drive from "Alabuga" is the 'Three Bears' cottage village, where employees of the management company and employees of the plants live. In addition, in 2023, the Alabuga Polytech headquarters opened its doors - a multifunctional center that provides office and sports infrastructure for employees of the special economic zone and college students of "Alabuga Polytechnic". It is designed for more than 2 thousand people. Its residents have access to several areas for work and recreation. There is also a strong focus on developing human resources and providing them to residents.

For this purpose, the largest educational center Alabuga Polytechnic was built with a target capacity of 10,000 people per year, where a dual training program is being implemented, under which college students study in the first half of the day on modern equipment under the mentorship of the best engineers of the SEZ "Alabuga" resident plants, while in the second half of the day they study subjects in specialized secondary education institutions. At the same time, they undergo internships in the company's specialized divisions. Upon completion of training, graduates become highly qualified and sought-after specialists in the labor market, having work experience behind them.

The special economic zone has a powerful tool to support Brownfield business. This is a production area with all the infrastructure where equipment can be brought in and production can start quickly. Potential residents can also take advantage of Greenfield sites by leasing or buying a land plot for construction with all infrastructure. Alabuga Development, a subsidiary of the SEZ, can assist in the construction of the plant by acting as general contractor and designer.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 5 years 5% next 5 years (6th to 10th year) 13,5% further</p>	<p>PROPERTY TAX For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX For SEZ residents 0% up to 10 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2005

NUMBER OF RESIDENTS
75
INCLUDING FOREIGN
19

DISTANCE TO MOSCOW
1 040 km

DISTANCE TO KAZAN
213,4 km

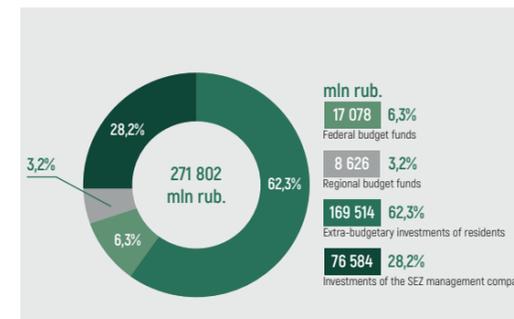
PRIORITY AREAS OF DEVELOPMENT



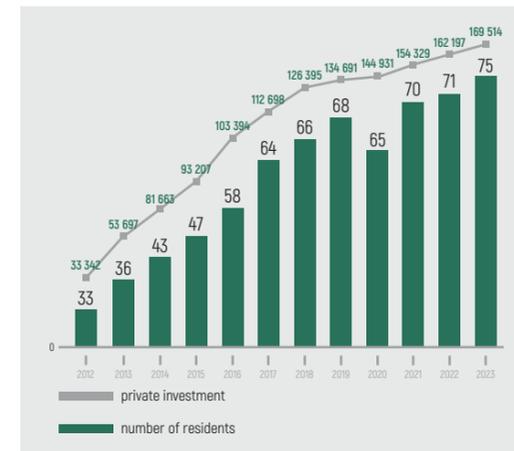
KEY RESIDENTS

LLC "AVGUST"
LLC "HAYAT KIMYA"
LLC "KASTAMONU INTEGRE"

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



JOBS CREATED, NUMBER
cumulative total 16 164

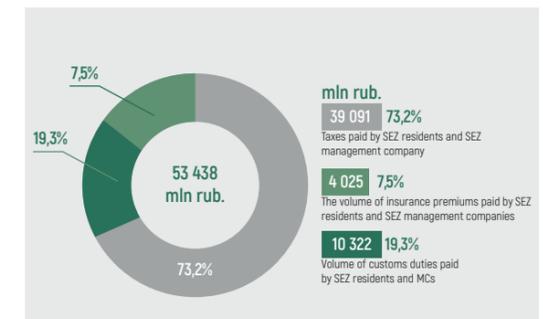
LABOR PRODUCTIVITY IN THE SEZ TERRITORY
11,11 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
179 605 mln rub.
Including from exports 84 257 mln rub.

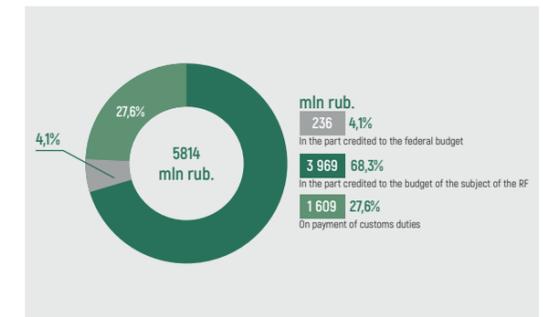
MANAGEMENT COMPANY SERVICES

1. Technological services
2. Educational and training services

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



3. Maintenance of landscaping facilities
4. Financial services, including financial intermediation services
5. Operation and maintenance of engineering infrastructure facilities
6. Management consulting services and enterprise management
7. Technological connection to the resource supply system of SEZ
8. Construction control services (technical supervision)
9. Engineering services
10. Marketing research
11. Guarantee of personnel provision to residents
12. Build-to-suit



Shagivaleev Timur

General Director of JSC "IPT SEZ "Alabuga"

CONTACT INFORMATION:

423600, Republic of Tatarstan, Yelabuga municipal district, Yelabuga, Alabuga industrial site, Sh-2 str., building 4/1
 Phone: +7 (85557) 5-90-30
 Official website: <https://alabuga.ru>
 E-mail: invest@alabuga.ru

-  Land area in 2023
3 903 ha
-  The area of administrative buildings
28 100 m²
-  Capacity of power supply facilities
350 MW
-  Capacity of water supply facilities
992,7 m³/h
-  Capacity of wastewater disposal facilities
880,8 m³/h
-  Capacity of heat supply facilities
65 348 Gcal/h
-  Capacity of gas supply facilities
85 502 m³/h
-  Sale of a land plot (SEZ)
131,47 thou. RUB/ha
-  Rent of a land plot per year (SEZ)
29,2 thou. RUB/ha
-  Length of highways
27 757 m
-  The cost of electricity supply*
4,34 RUB/kWh
-  The cost of water supply*
46,68 RUB/m³
-  The cost of wastewater disposal*
42,04-82,34 RUB/m³
-  The cost of heat supply*
2 425,26 RUB/Gcal
-  The cost of gas supply*
7 702,45-8 379,94 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "DRYLOCK TECHNOLOGIES" <http://www.drylocktechnologies.com/>


NAME OF THE INVESTMENT PROJECT
Investment project for the creation of a production and warehouse complex for the production of hygienic products.

 **1 155,7 mln RUB**
Volume of the resident's declared investments



 **3 995 mln RUB**
The volume of investments made by the resident, at 30/06/2024

 **2012-2016**
Implementation period

LLC "DRYLOCK TECHNOLOGIES" is a leader in the production of hygienic products and has been operating continuously in the Republic of Tatarstan for more than 11 years. The sphere of activity of the company is production of absorbent underwear and hygienic products of first necessity (diapers for children, absorbent underwear for adults), and also one of the goals of the company is import substitution of socially important goods. Successfully passed ISO 9001, FSC certifications confirm the high level of the company.

LLC "TRANSNEFT SYNTHESIS" www.synthesis.transneft.ru


NAME OF THE INVESTMENT PROJECT
Complex for production of anti-turbulence additives. Construction

 **1 556,1 mln RUB**
Volume of the resident's declared investments



 **2 451,7 mln RUB**
The volume of investments made by the resident, at 30/06/2024

 **2017-2019**
Implementation period

LLC "TRANSNEFT SYNTHESIS" is the only enterprise in Russia implementing a full cycle of production of anti-turbulence additives, the grand opening of which took place in September 2019 on the territory of the special economic zone "Alabuga" in Tatarstan. "TRANSNEFT SYNTHESIS" produces anti-turbulence additives with the required operational quality indicators, technical fluid PT DP, and also provides services for the introduction of anti-turbulence additives. The products are manufactured mainly on domestic equipment using Russian technology. Design capacity of the plant is 3,000 tons per year, with the possibility of increasing the production capacity to 10,000 tons per year.



IPT SEZ "TOGLIATTI"
Samara region

SEZ "Togliatti" is one of the most effective investment sites in the country. In 2020, the SEZ was included in the boundaries of the Togliatti Urban District, which is located in close proximity to the site (0.3 km). When localizing on the territory, in addition to new infrastructure, investors receive significant preferences guaranteed by the state: tax privileges, a free customs zone (used for duty-free import of equipment, raw materials and materials into the SEZ and exports), free connection to energy resources, the right to lease and buy out land plots at a favorable price, and the "single window" system. Residents are provided with state guarantees against unfavorable changes in legislation on taxes and fees. The whole range of benefits allows companies to reduce costs, including capital construction costs by up to 30%. After the SEZ was included into the boundaries of Togliatti, new prospects opened up for the residents: the possibility to use loans from the Fund for the Development of Monocities to finance their projects, as well as to take advantage of the reduced interest rates.

Since 2019, an industrial park has been created on the territory of SEZ "Togliatti", in which the management company builds production buildings for the needs of investors for subsequent lease. For the needs of residents more than 63.34 thousand km² of premises (including service facilities) have been built for the needs of residents. Additional advantages of the site include logistical features of its location: proximity to the main consumer of JSC "AVTOVAZ" as well as the possibility to carry out cargo transportation by almost any type of transport, except for sea transport.

In 2021, the construction of a railway line to the SEZ was completed, providing the start of operation of 14.5 km of railway tracks.

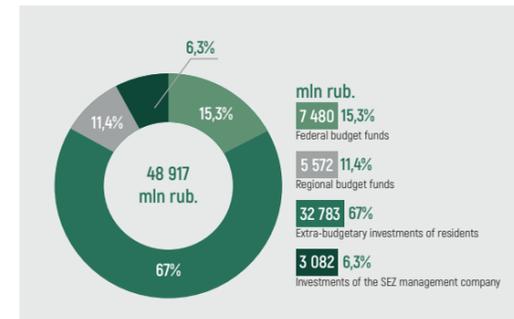
A unique logistical advantage is the possibility of access to the international and transport corridor "Europe-Western China", in 2024 the construction of a road bypassing Togliatti and the construction of a bridge crossing over the Volga River, which will be part of the international and international corridor was completed.

REGIONAL TAX BENEFITS*

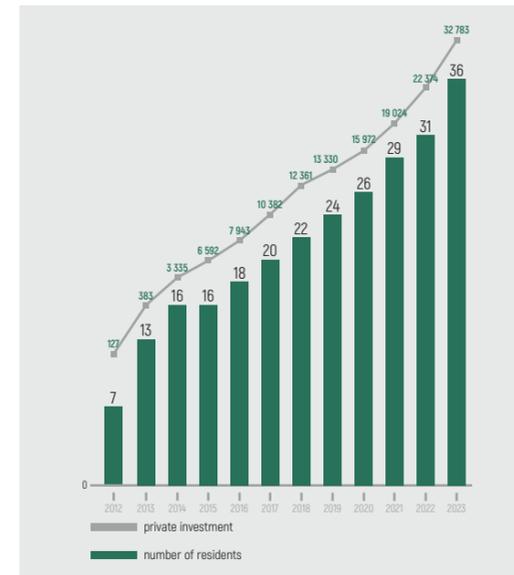
<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 5 years 5% next 5 years 13,5% further</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

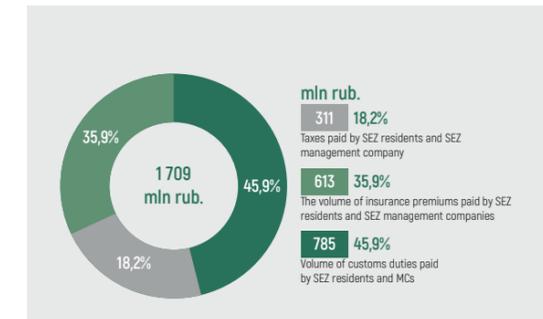
INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



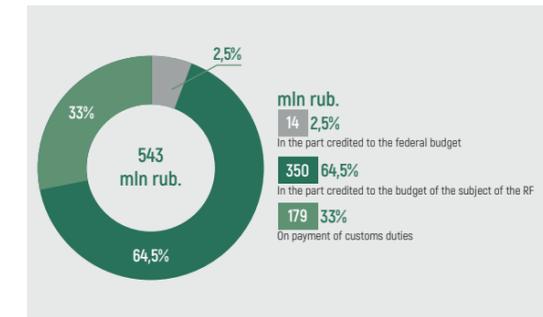
DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Educational and training services
3. Maintenance of landscaping facilities
4. Financial services, including financial intermediation services
5. Operation and maintenance of engineering infrastructure facilities
6. Management consulting services and enterprise management
7. Construction control services (technical supervision)
8. Marketing and engineering services
9. Marketing research
10. Services in the sphere of land and property relations
11. Services on provision of specialized machinery

JOBS CREATED, NUMBER
cumulative total 2 894

LABOR PRODUCTIVITY IN THE SEZ TERRITORY
5,11 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
14 803 mln rub.
Including from exports 3 526 mln rub.

YEAR OF CONSTRUCTION 2010	NUMBER OF RESIDENTS 36 INCLUDING FOREIGN 8	DISTANCE TO MOSCOW 968 km	DISTANCE TO SAMARA 100 km
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PRIORITY AREAS OF DEVELOPMENT



KEY RESIDENTS

- LLC "CIE Automotive Rus"
- LLC "OZONE FARM"
- LLC "NOBEL AUTOMOTIVE RUSSIA"

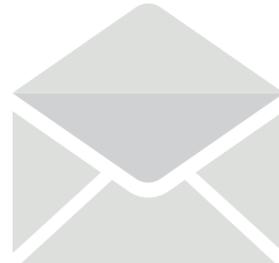


Andreev Sergey

General Director of JSC "IPT SEZ "Togliatti"

CONTACT INFORMATION:

445043, Samara region, Togliatti, highway 2-e (territory of the SEZ IPT), building 3, building 4
 Phone: +7 (8482) 555-179, +7 (8482) 555-217
 Official website: <https://oetzlt.ru/>
 E-mail: investors@oetzlt.ru, office@oetzlt.ru



-  Land area
643 ha
-  Leasable area
336,81 ha
-  The area of administrative buildings
5 591,23 m²
-  Capacity of power supply facilities
80 MW
-  Capacity of water supply facilities
7 300 m³/h
-  Capacity of wastewater disposal facilities
7 300 m³/h
-  Capacity of gas supply facilities
160 091,2 m³/h

-  Sale of a land plot (SEZ)
185,67 thou. RUB/ha
-  Rent of a land plot per year (SEZ)
51,99 thou. RUB/ha
-  Length of highways
16 042 m
-  The cost of electricity supply*
7,03 RUB/kWh
-  The cost of water supply*
8,08 RUB/m³
-  The cost of wastewater disposal*
17,7 RUB/m³
-  The cost of gas supply*
8 520 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "INTEXPLAST"

NAME OF THE INVESTMENT PROJECT

Establishment and operation of production of components and assemblies made of plastics

 **463 mln RUB**
Volume of the resident's declared investments

 **278,3 mln RUB**
The volume of investments made by the resident, at 30/06/2024

 **2019-2059**
Implementation period



LLC "INTEXPLAST" is a local producer of plastic components and assemblies for the largest automakers "AVTO-VAZ" JSC, "Lada-Izhevsk" LLC, "GM-AVTOVAZ" CJSC, "Lada-Image" JSC Expected production capacity by 2028 will amount to 5 million

units per year. The products will meet international quality standards S014001, QS 9000, IAF 16949:2016, as well as the specifications of customers of AVTOVAZ and other automakers.



<https://www.bombbar.ru/>

LLC "FOOD FITNESS"

NAME OF THE INVESTMENT PROJECT

Establishment and operation of production of specialized food products, including dietary food products without added sugar

 **842,5 mln RUB**
Volume of the resident's declared investments

 **878,8 mln RUB**
The volume of investments made by the resident, at 30/06/2024

 **2023-2059**
Implementation period



A major Russian manufacturer of healthy sugar-free snack products, high-protein snacks, breakfasts, protein baked goods, toppings, sauces, low-calorie chocolate, ice cream, sports nutrition, vitaminized and functional drinks, dietary supplements, in total more than 90 types of products. The company is represented by the brands "Bombbar", "Chikalab", "Snaq Fabriq" in Russia, CIS countries, UAE, in

total in more than 20 countries around the world.

Within the framework of the project production establishment it is planned to produce up to 420 tons of products without added sugar.

Key target groups: athletes, people leading a healthy lifestyle and watching their weight, diabetics, elderly people, children.



At present, the "Ulyanovsk" PSEZ is the only port special economic zone that borders the international airport ("Ulyanovsk-Vostochny"). It is the most universal type of SEZ - it is suitable localization of both production and logistics projects, as well as wholesale trade.

There are production and warehousing premises for rent. In SEZ "Ulyanovsk" any types of transportation infrastructure are available, and there is an opportunity for re-export: the territory of the SEZ is adjacent to the airport, connected to the airport apron by a taxiway, there is also a railroad and an automobile road with an exit to the federal highway.

The distance to the nearest river cargo port is 17 km. The available production buildings give the enterprises possibility of more operative market entry, and also allow to lower production costs at the entry stage.

The fourth phase of the industrial park with a total area of 18.7 thousand m² is in the final stage of construction. One more building with a total area of 12 thousand m² and two buildings with a total area of 3 thousand m² are being designed, a specialized production and warehouse complex with a total area of 11 thousand m² is being designed. The composite cluster is actively developing in the PSEZ "Ulyanovsk". The PSEZ site became a part of the interregional industrial cluster "Composites without borders". Prospective development of PSEZ "Ulyanovsk" is also connected with construction of the system of infrastructural objects providing complex development of the territory and creation of comfortable conditions for life and work of employees of resident enterprises. In the immediate vicinity of the SEZ territory on the picturesque bank of the Volga River it is planned to build a residential area with social infrastructure facilities meeting the world standards.

REGIONAL TAX BENEFITS*

INCOME TAX
from the moment of receipt of profit

For SEZ residents
0% up to 10 years
13,5% onwards (since '11)

PROPERTY TAX

For SEZ residents
0% up to 15 years

TRANSPORT TAX
from the moment of vehicle registration

For SEZ residents
0% up to 10 years

LAND TAX

For SEZ residents
0% up to 10 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2009

NUMBER OF RESIDENTS
52
INCLUDING FOREIGN
6

DISTANCE TO MOSCOW
875 km

DISTANCE TO ULYANOVSK
35 km

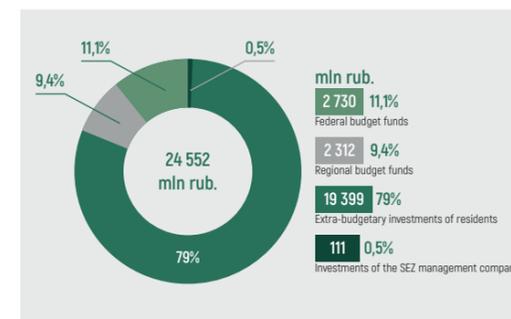
PRIORITY AREAS OF DEVELOPMENT



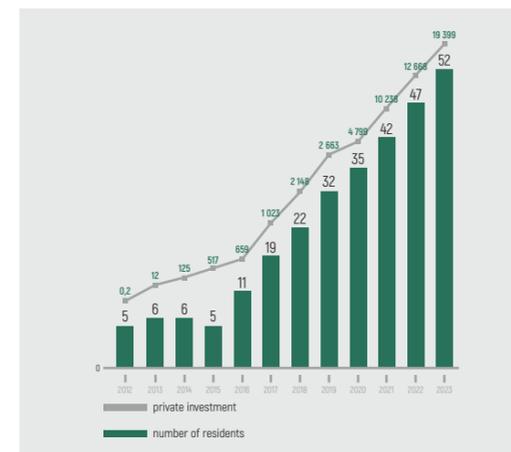
KEY RESIDENTS

LLC "IA"
LLC "Galen"

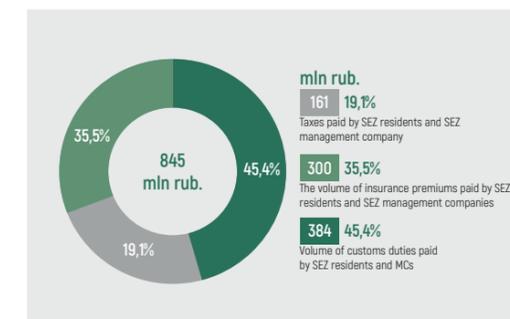
INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



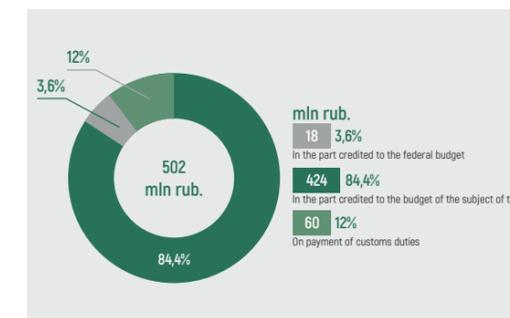
DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Financial services
2. Legal advisory services
3. Maintenance of landscaping facilities
4. Consulting services
5. Intellectual property management services
6. Technological connection to the resource supply system of SEZ
7. Marketing research
8. Engineering services
9. Development of business plans
10. Construction control services (technical supervision)
11. Management consulting services and enterprise management
12. Operation and maintenance of engineering infrastructure facilities

JOBS CREATED, NUMBER
cumulative total 1 402

LABOR PRODUCTIVITY IN THE SEZ TERRITORY
9,88 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
7 683 mln rub.
Including from exports 6 172 mln rub.

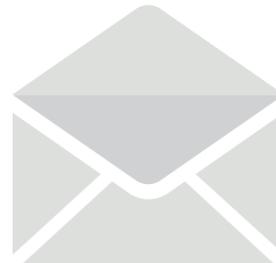


Nepochatov Oleg

General Director of JSC "PSEZ "Ulyanovsk"

CONTACT INFORMATION:

433405, Ulyanovsk region, Cherdaklinsky district, Municipality "Mirnovskoye Rural Settlement", territory of Portovaya SEZ, 15, Industrial Ave. 1
 Phone: +7 (8422) 24-94-17
 Official website: <http://ulsez.com>
 E-mail: ul.poez@ulsez.ru



- Land area in 2023
439,6 ha
- The area of administrative buildings
32 807,8 m²
- Capacity of power supply facilities
20 MW
- Capacity of water supply facilities
200 m³/h
- Capacity of wastewater disposal facilities
200 m³/h
- Capacity of gas supply facilities
30 000 m³/h

- Sale of a land plot (SEZ)
150 thou. RUB/ha
- Rent of a land plot per year (SEZ)
60,16 thou. RUB/ha
- Length of highways
6 994 m
- The cost of electricity supply*
8,16 RUB/kWh
- The cost of water supply*
48,99 RUB/m³
- The cost of wastewater disposal*
25,72 RUB/m³
- The cost of gas supply*
8 919 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "PPSZ"



NAME OF THE INVESTMENT PROJECT

LLC "PPSZ" is a manufacturing company, which is the only manufacturer of hand-held fire extinguishers OR1 and OR2 in Russia.

54,258 mln RUB
Volume of the resident's declared investments

64 mln RUB
The volume of investments made by the resident, at 30/06/2024

2023-2058
Implementation period



LLC "PPSZ" supplies fire extinguishers for aviation production: "Tupolev", "Antonov", "Il", "Kamov", "Mil", "Beriev", "Myasishev", etc., as well as is the official supplier of these products for the special flight unit "Russia" under the President of the Russian Federation, having many years of experience of supplying fire extinguishers OR1, OR2 as ATI for aircrafts of both Russian and foreign production (including Robinson, Eurocopter, Leonardo AW helicopters, Cessna, Diamond, L-410 airplanes, etc.). LLC "PPSZ" offers services for the manufacture of products from

composite materials, manufactures to order products from fiberglass and other composites, as well as sheet organic glass, monolithic polycarbonate, ABS-plastic. Products are made to CD and various shape and size carriers.

Also, produces metalworking and manufacturing of technologically complex parts and assemblies using high-precision CNC machines. The range of services is wide: CNC turning and milling, manufacturing of parts according to drawings or samples, etc.



JSC "PROMTEKH-ULYANOVSK"

NAME OF THE INVESTMENT PROJECT

A serial plant for the production of modern materials for aviation on-board cable networks, switchgear and piping systems for aircraft.

965,83 mln RUB
Volume of the resident's declared investments

1 095,19 mln RUB
The volume of investments made by the resident, at 30/06/2024

2013-2024
Implementation period



JSC "PROMTEKH-ULYANOVSK" as part of the first part of the investment project being implemented, a serial plant was put into operation for the production of modern materials in terms of applied technologies aviation on-board cable networks, switchgear and piping systems of aircraft with a total area of 26,708 m².

As part of the second part of the investment project it is planned to create production of interiors for modern airplanes Russian-made Sukhoi Superjet,

MS-21, etc., the following items were manufactured: economy class air seats, business class seats, flight attendant's and inspector's seats, composite air ducts of air conditioning systems (rigid and flexible hoses, as well as flexible hoses with silencers), as well as the creation of a testing center for emergency rescue equipment for aircraft and helicopters. The resident plans to build a new production building with an area of 24,000 m² and equip it with modern technological equipment.



IPT SEZ "KULIBIN"
Nizhny Novgorod region

IPT SEZ "KULIBIN" was established in 2020 on the territory of the city of Dzerzhinsk. In March 2023, the territory of the zone was expanded 10 times to 724.7 hectares. SEZ "Kulibin" has a high potential for development and has a number of important advantages:

Geographical: SEZ "Kulibin" is located at the intersection of the West-East and North-South transport corridors, in close proximity to the M7 Volga federal highway.

The river port of Dzerzhinsk provides a possibility of cargo transportation by water transport, and the freight yard of Russian Railways located in the city is a major transportation and logistics hub connecting the western part of Russia with the eastern part. In addition, the V.P. Chkalov International Airport is a major transportation and logistics hub connecting the western part of Russia with the eastern part. V.P. Chkalov International Airport provides air communication with other regions of Russia and foreign countries. Thus, thanks to the possibility of organizing multimodal transportation, access to new markets is provided.

Economic: Nizhny Novgorod Region is one of the most dynamically developing regions of Russia and has experience in implementing large-scale investment projects, including in the innovation sphere. The high investment attractiveness of the region is evidenced by the results of the National rating of the investment climate in the constituent entities of the Russian Federation, in which the Nizhny Novgorod Region ranks 2nd.

Administrative: the managing company of SEZ "Kulibin" interacts with investors in a "single window" format, which helps to reduce administrative barriers and, as a result, shorten the timeframe for the implementation of investment projects. According to the assessment of the Ministry of Economic Development of Russia, the SEZ's activity at the end of 2023 is recognized as effective (fulfillment of target indicators - 88%).

Personnel: Nizhny Novgorod Region and Dzerzhinsk in particular have a high scientific and educational potential. The region implements a number of programs aimed at targeted training of highly qualified personnel for the industrial sector (15 thousand specialists annually).

Infrastructural: in order to provide residents with ready-made production facilities for quick start of project implementation, an industrial and production complex with a total area of over 31 thousand m² will be commissioned in 2025 on the territory of SEZ "Kulibin". In addition, for the convenience of investors planning to conduct R&D, a project is being implemented to create the "H2O Technopark", which will include a laboratory complex, office space and an equipment sharing center.

On the territory of SEZ "Kulibin" it is also planned to create its own ecosystem, which will include a residential complex designed for employees of resident companies, a congress and hotel complex, social infrastructure facilities (kindergarten, school, health center) and recreational areas.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 5 years 3% the next 5 years 12,5% further</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2020	NUMBER OF RESIDENTS 21	DISTANCE TO MOSCOW 400 km	DISTANCE TO NIZHNY NOVGOROD 30 km
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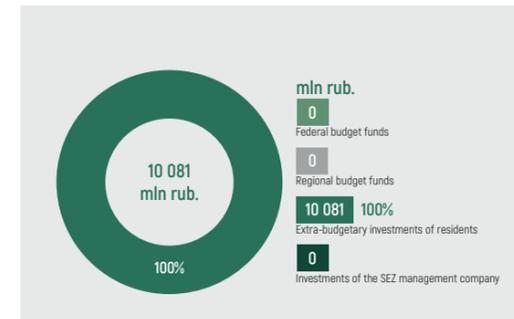
PRIORITY AREAS OF DEVELOPMENT

Automotive components	Logistics	Pharmaceutical products	Products made of composite materials

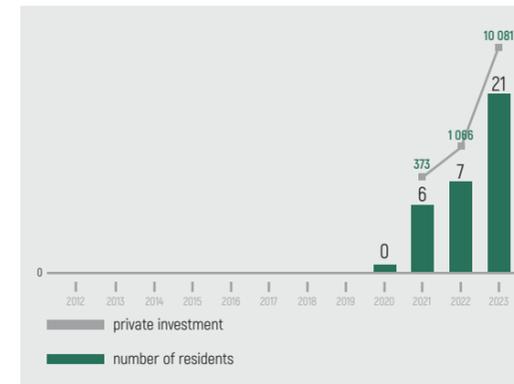
KEY RESIDENTS

LLC "HOMA ADHESIVE"

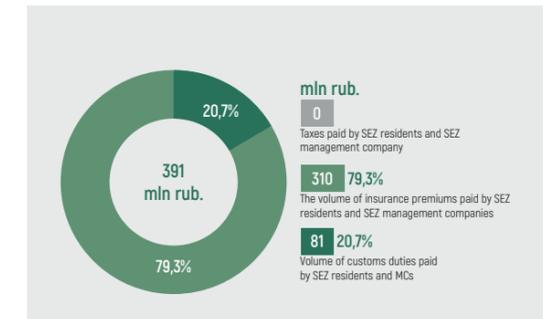
INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



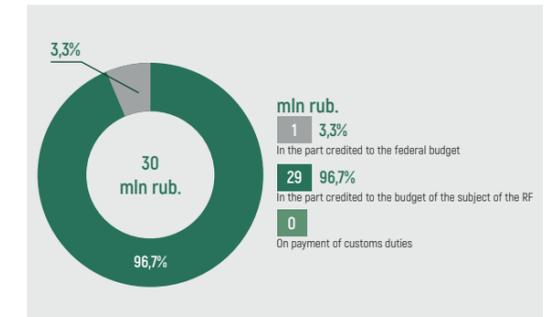
DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Educational and training services
2. Technological services
3. Financial services, including financial intermediation services
4. Engineering services
5. Construction control services (technical supervision)
6. Marketing research
7. Technological connection to the resource supply system of SEZ
8. Operation and maintenance of engineering infrastructure facilities
9. Maintenance of landscaping facilities
10. Intellectual property management services
11. Management consulting services and enterprise management
12. Interpreter services



Ishchenko Igor

General Director of JSC "Development Corporation Nizhny Novgorod region"

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 Official website: www.sezkulibin.ru
 E-mail: krno@nn-ivest.ru



LLC "MONAMINE" <https://sintez-oka.com/>



NAME OF THE INVESTMENT PROJECT

Creation of universal production of alkylethanolamines with a capacity of 15 thousand tons per year

2 392 mln RUB
 Volume of the resident's declared investments

2 325,7 mln RUB
 The volume of investments made by the resident, at 30/06/2024

2019-2023
 (investment phase)
2023-2036
 (operational phase)



The purpose of this project is to expand the existing capacity of the "Synthesis OCA" group of companies to produce alkylethanolamines (methyldiethanolamine (MDEA) and dimethylethanolamine (DMEA)) by 15,000 tons/year.

The project is primarily aimed at preserving Russia's technological sovereignty in the field of natural gas purification from acidic impurities and LNG production. In addition, the project is designed to create a raw material base for the development of cationic flocculants production. An additional driver of MDEA consumption

growth will be projects to decarbonize and reduce the carbon footprint of the produced gas, as MDEA is the main sorbent used to remove CO2 from flue and process gases. The project is being implemented on the territory of the industrial site of "Synthesis Oka" LLC in the Eastern Industrial District of Dzerzhinsk, Nizhny Novgorod Region.

On December 15, 2023, "Monamine" LLC launched production of alkyl ethanolamines.

S Land area in 2023
 724,7 ha

L Leasable area
 57 873 m²

P Capacity of power supply facilities
 168,85 MW

W Capacity of water supply facilities
 2 855 m³/h

D Capacity of wastewater disposal facilities
 753 m³/h

H Capacity of heat supply facilities
 93,8 Gcal/h

G Capacity of gas supply facilities
 21 800 m³/h

E The cost of electricity supply*
 4,6 RUB/kWh

W The cost of water supply*
 20,22 RUB/m³

D The cost of wastewater disposal*
 135,79 RUB/m³

G The cost of gas supply*
 8,664 RUB/1 000 m³/h

H The cost of heat supply*
 2 053,07 RUB/Gcal

* The average tariff as of 06/01/2024

<https://www.rus-silica.com> LLC "RUS-SILICA"



NAME OF THE INVESTMENT PROJECT

Creation of production of micronized silica gels and stable silicasols

7 412,6 mln RUB
 Volume of the resident's declared investments

9 422,04 mln RUB
 The volume of investments made by the resident, at 30/06/2024

2022-2025
 Implementation period



LLC "RUS-SILICA" is a modern industrial complex for the production of micronized silica gels and stable silicasols.

LLC "RUS-SILICA" products are included by the Russian Ministry of Industry and Trade in the list of priority projects for the production of low-tonnage

and medium-tonnage chemical products that have a complex impact on the development of related sectors of the economy.

The main goal of the project is to create production of micronized silica gels and stable silicasols.



IPT SEZ "TITANIUM VALLEY"
Sverdlovsk region



The "Titanium Valley" SEZ was established in 2010 between two major cities in the Sverdlovsk Region - Verkhnyaya Salda and Nizhny Tagil. Due to the demand for such a mechanism as SEZ among investors, in 2018 its boundaries were expanded by creating a new site in close proximity to the administrative center of the region - Ekaterinburg. At present, the "Titanium Valley" SEZ is comprised of two industrial sites Verkhnyaya Salda and Uktus with a total area of 394.8 hectares. Both sites are provided with the necessary engineering, transport and other infrastructure and are ready for localization of high-tech enterprises.

The main competitive advantages of the "Titanium Valley" SEZ are: favorable location of the SEZ on the border of Europe and Asia in the center of a large regional market of demand for industrial and investment products (Ural-West Siberian region, Central Asia and the Volga region), the powerful industrial complex of the Sverdlovsk region, access to the country's main railroads and

highways, a major air hub (Koltsovo International Airport), attractive profit taxation conditions, and a free customs zone.

In 2023 the special economic zone resident status was granted to the companies "RPI" LLC with the project "Establishment of production of automobile brake disks and calipers" and "Isetsky Forging and Mechanical Plant" JSC with the project "Construction of production of titanium blanks".

Starting from August 2023, "VSMPO-New Technologies" LLC will implement a new project for the construction of a long product rolling complex in the SEZ.

In Verkhnyaya Salda Municipal District, the corporate center "Hi-Tech Boiling Point" operates on the territory of the SEZ "Titanium Valley", which carries out work within the framework of the national project "Labor Productivity". It is planned to create two sites with a total area of 242 hectares. More than 9 companies will become residents, which will create 4,200 jobs and attract about 40 billion rubles of investment.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% within 10 years from the date of prof 5% the next 5 years 13,5% further</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 10 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2010	NUMBER OF RESIDENTS 24 INCLUDING FOREIGN 3	DISTANCE TO MOSCOW 1 419 km	DISTANCE TO EKATERINBURG 40 km
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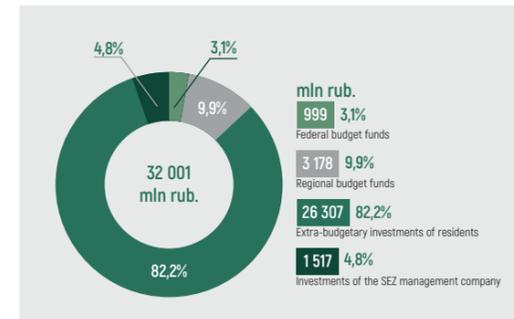
PRIORITY AREAS OF DEVELOPMENT

Production of titanium products	Aircraft manufacturing	Metallurgy and metalworking	Medical industry
Production of construction materials	Manufacture of products from composite materials	Equipment manufacturing	

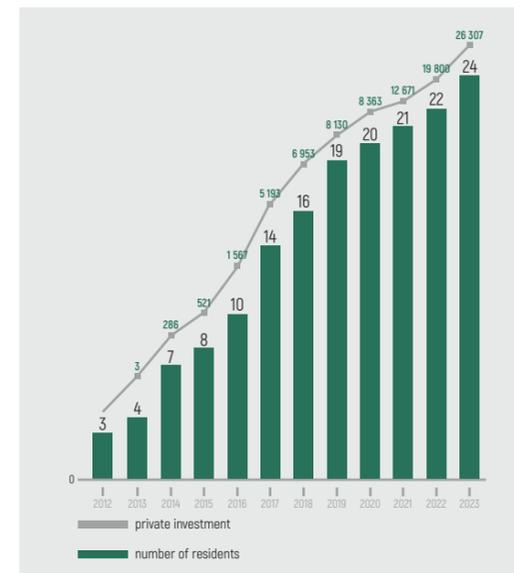
KEY RESIDENTS

- LLC "Aspect Medical"
- LLC "Minicut Tooling Manufacturing"
- JSC "Ural Civil Aviation Plant"
- LLC "ALLEGRO"

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.

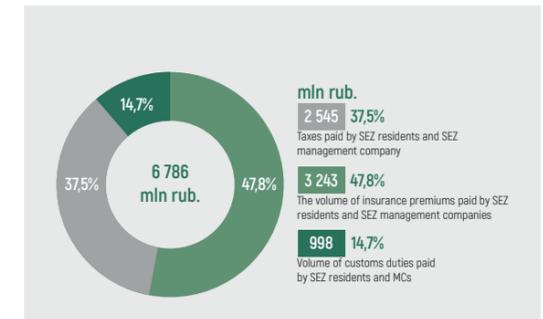


JOBS CREATED, NUMBER
cumulative total 2 238

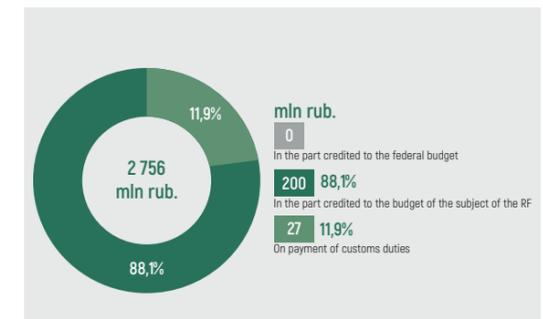
LABOR PRODUCTIVITY IN THE SEZ TERRITORY
10,1 mln rub./person.

SEZ RESIDENTS' REVENUE, 2023
22 677 mln rub.

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Educational and training services
3. Maintenance of landscaping facilities
4. Financial services, including financial intermediation services
5. Operation and maintenance of engineering infrastructure facilities
6. Technological connection to the resource supply system of SEZ
7. Engineering services
8. Marketing research
9. Representation of interests in state authorities, supervisory and controlling bodies, interests in any court instances and proceedings
10. State registration of companies, introduction of amendments to constituent documents
11. Support in obtaining state support measures



Antipov Andrey

General Director of JSC "IPT SEZ "Titanium Valley"

CONTACT INFORMATION:

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Vysotsky Business Center, office 2102
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Official website: www.titanium-valley.com
E-mail: welcome@titanium-valley.com



-  Land area in 2023
394,8 ha
-  Leasable area
391,3 ha
-  The area of administrative buildings
30 810 m²
-  Capacity of power supply facilities
11,89 MW
-  Capacity of water supply facilities
102,92 m²/h
-  Capacity of wastewater disposal facilities
59,2 m³/h
-  Capacity of gas supply facilities
21 168 m³/h
-  Capacity of heat supply facilities
9,86 Gcal/h

-  Sale of a land plot (SEZ)
58,06 thou. RUB/ha
-  Rent of a land plot per year (SEZ)
21,6 thou. RUB/ha
-  Length of highways
7 895 m
-  The cost of electricity supply*
4,86-7,5 RUB/kWh
-  The cost of water supply*
1. drinking water 26,64 – 77,47 RUB/m³
2. technical water 11,75 RUB/m³
-  The cost of wastewater disposal*
46,97 – 79,9 RUB/m³
-  The cost of heat supply*
2 166,31 RUB/Gcal
-  The cost of gas supply*
6 464,35 – 6 469,88 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "ZTP Porevit.Ekaterinburg"

<https://ekb.porevitplitka.ru/>



NAME OF THE INVESTMENT PROJECT

Construction of a plant for the production of paving tiles and landscaping elements

 **1 439,32 mln RUB**
Volume of the resident's declared investments

 **1 254,11 mln RUB**
The volume of investments made by the resident, at 01/08/2024

 **2022-2059**
Implementation period



To implement the investment project, a legal entity LLC "ZTP Porevit. Ekaterinburg" was established on the territory of the Uktus site of the "Titanium Valley" special economic and production zone.

"ZTP Porevit.Ekaterinburg" LLC is a member of the «Partner» group of companies. The group of companies has many years of experience in the production and sale of building materials on the territory of the Urals Federal

District. "Porevit" is a trademark under which construction materials of the group of companies are produced. The project «Construction of a complex for the production of paving tiles and landscaping elements» is aimed at further development of a network of paving tile production enterprises and involves the opening of a new production complex to meet the growing demand for paving tiles for consumers in the Urals Federal District.



<https://kmz-ural.com/>

LLC "KMZ AIR"

NAME OF THE INVESTMENT PROJECT

A serial plant for the production of advanced in terms of modern materials for aviation on-board cable networks, switchgear and piping systems for aircraft

 **1 287 mln RUB**
Volume of the resident's declared investments

 **15,8 mln RUB**
The volume of investments made by the resident, at 01/08/2024

 **2024-2059**
Implementation period



The project provides the creation of a new high-tech production facility to manufacture import-substituting products: draught blowers, high-pressure blowers, air blowers and gas blowers.

Draught blowers are devices providing forced air and flue gas movement in technological systems of boiler plants, industrial furnaces and other systems of fuel combustion in furnaces. Production of draught blowing machines is focused on production of products for power engineering, metallurgy, petrochemistry, construction materials and

other industries.

The main direction of the new production will be the production of equipment capable of replacing foreign equipment (Piller - Germany, Boldrocchi - Italy, HIBON - USA and Continental Industrie - France).

Manufacturing will require a high-precision CNC machine park. Dynamic and high voltage test benches will be realized. The enterprise will be controlled by modern digitalization systems. The company will be ISO 9001 certified.



IPT SEZ "ALGA"
Republic of Bashkortostan



SEZ "Alga" operates on 5 separate sites located in the territories of municipal districts Ishimbaysky, Sterlitamaksky and Ufimsky RB. The location of SEZ "Alga" on separate sites allows to ensure the placement of enterprises according to the cluster type, grouping them by industry affiliation, similarity of technologies and raw material base.

According to the results of the VII National Rating of Investment Attractiveness of Special Economic Zones of Russia, SEZ "Alga" was recognized as the best in the nomination "Import Substitution". Since its establishment, SEZ IPT "Alga" has twice been recognized as the most dynamically developing SEZ in Russia.

JSC "Development Corporation of the Republic of Bashkortostan" provides comprehensive consultations on the possibilities of receiving state support and on the mechanism of obtaining resident status, and compiles a common pool of potential residents in various industries. Qualified employees provide assistance

in preparation of the relevant package of documents, for the development of passport and financial model of investment projects taking into account the peculiarities of the zone.

The Corporation for Development of the Republic of Bashkortostan also facilitates the attraction of funds from state development institutions such as the Industrial Development Fund of the Republic of Bashkortostan.

In 2023, 9 companies with a total planned investment of more than 20 billion rubles and the creation of 766 jobs joined the ranks of residents.

Thus, as of the end of 2023, 21 companies have received SEZ resident status since the establishment of the "Alga" SEZ. The total volume of declared investments by residents will amount to RUB 61.8 billion, and it is planned to create over 2,800 new jobs. At the end of last year, 2 new production facilities were launched by residents of the SEZ in pre-commissioning mode.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 5 years 5% next 7 years 13,5% further</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the date of obtaining the resident status</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2020	NUMBER OF RESIDENTS 21 INCLUDING FOREIGN 2	DISTANCE TO MOSCOW 1 342 km	DISTANCE TO UFA 135 km (section in Sterlitamaksky district) 155 km (site in Ishimbaysky district) 20 km (site in Ufimsky district)
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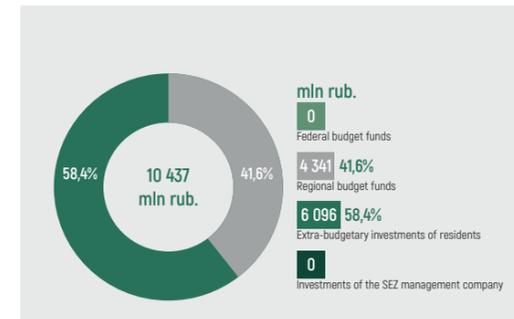
PRIORITY AREAS OF DEVELOPMENT

Light industry	Chemical and petrochemical industry	Food industry	Instrumentation
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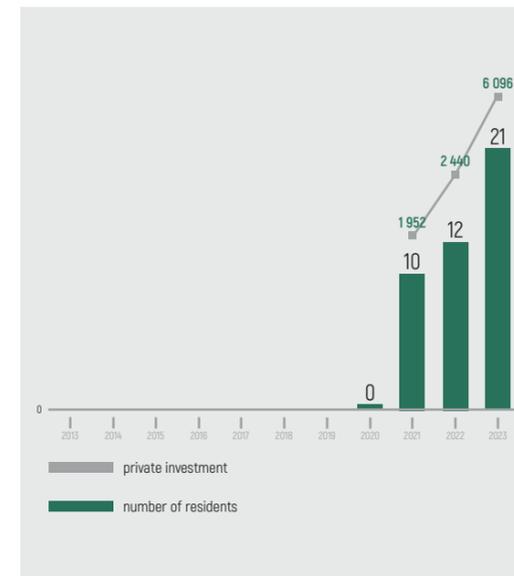
KEY RESIDENTS

- LLC "Fabrika Zaspport"
- LLC "M Synthesis"
- LLC "PO Arkada"

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.

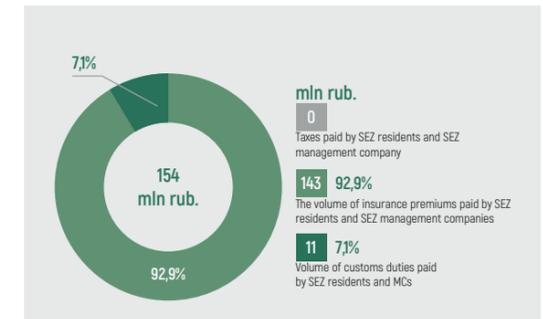


JOBS CREATED, NUMBER
cumulative total 968

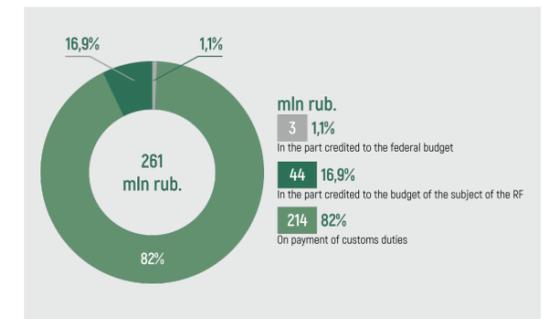
LABOR PRODUCTIVITY IN THE SEZ TERRITORY
0,76 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
741 mln rub.

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Technological connection to the resource supply system of SEZ
3. Operation and maintenance of engineering infrastructure facilities
4. Construction control services (technical supervision)
5. Maintenance of landscaping facilities
6. Engineering services
7. Financial services, including financial intermediation services
8. Intellectual property management services
9. Management consulting services and enterprise management
10. Marketing research
11. Educational and training services
12. Maintenance and cleaning of residents' facilities, security of grounds and buildings



Gabbasov Nail

General Director of JSC "Corporation for Development of the Republic of Bashkortostan"

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 Official website: <https://oezalga.ru/>

-  Land area in 2023
763 ha
-  Leasable area
176 ha
-  Length of highways
6 070 m
-  Capacity of power supply facilities
140,75 MW
-  Capacity of water supply facilities
16,5 m³/h
-  Capacity of wastewater disposal facilities
18 402,56 m³/h
-  Capacity of gas supply facilities
154 903,36 m³/h
-  Sale of a land plot (SEZ)
8 - 198,98 thou. RUB/ha

-  Rent of a land plot per year (SEZ)
7,96 - 828,8 thou. RUB/ha
-  The cost of electricity supply*
 1. CH-I - 2,86 RUB/kWh
 2. CH-II - 2,92 RUB/kWh
 3. HH - 3,65 RUB/kWh
 4. BH - 1,73 RUB/kWh
-  The cost of water supply*
 1. Tariff for technical water - 12,02 RUB/m³
 2. Tariff for drinking water - 33,62 RUB/m³
-  The cost of wastewater disposal*
 1. Tariff for wastewater disposal 29,79 RUB/m³
 2. Tariff for wastewater treatment 21,94 RUB/m³
-  The cost of gas supply*
8 934,88 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "GOOD CARDBOARD PRODUCTION COMPANY" <https://dobro-karton.ru/>

NAME OF THE INVESTMENT PROJECT

Construction of a highly automated corrugated packaging plant with a capacity of 70 mln m²

 **317,2 mln RUB**
Volume of the resident's declared investments

 **151,28 mln RUB**
The volume of investments made by the resident, at 30/06/2024

 **2021-2025**
Implementation period

In 2023, the company became a resident of the "Alga" SEZ. The project involves the construction of a highly automated corrugated packaging plant. The products will be made of three-layer corrugated cardboard, beige, white or flexo printed.
To date, the resident has completed the installation of steel structures, strip foundations, wall sandwich panels and roofing.
The launch of production is scheduled for 2025. The new production facilities will increase all production indicators. Thus, at full capacity, the company will produce about 70 mln m² of corrugated packaging annually.




<https://kro-ufa.ru/> **LLC "INDUSTRIAL ASSOCIATION ARCADE"**



NAME OF THE INVESTMENT PROJECT

Construction of a modern automated sewing factory for the production of workwear

 **680,23 mln RUB**
Volume of the resident's declared investments

 **661,9 mln RUB**
The volume of investments made by the resident, at 30/06/2024

 **2020-2022**
Implementation period

The enterprise is an automated factory for sewing overalls with a design capacity of up to 220 thousand units of finished products per year. The use of only high-quality materials and accessories allows the company to maintain a flexible pricing policy, and the presence of potential customers with large volumes of purchases ensures high profitability of the business in the long term.
The factory was launched in December 2021 and is now gradually increasing its output, producing up to 10,000 work suits monthly for its customers. Assortment nomenclature includes more than 1,000 items.





IPT SEZ "MOGLINO"
Pskov region

"Mogolino" is a state special economic zone of industrial and production type located in the Pskov Region. The region borders simultaneously with three countries: Estonia, Latvia and Belarus. Due to the location of the region, the number of potential sales market for the products of local manufacturers is about 45 million people.

SEZ "Mogolino" is 300 hectares of modern production and business infrastructure of international level, endowed with a special legal status. The site is designed for localization of high-tech industries.

The Mogolino site is provided with all necessary energy resources connected to the boundaries of the residents' land plots. A free customs zone regime is in effect on the territory of Mogolino.

SEZ residents have an opportunity to save on customs duties, VAT when importing equipment and components, construction materials and vehicles used

for production on the SEZ territory.

Investor's savings when locating production in "Mogolino" amount to 40% of the project implementation costs. In order to launch the project as quickly as possible and reduce the cost of building its own production facilities, the SEZ "Mogolino" leases ready-made production facilities to residents. Construction of the second stage infrastructure is underway. It is planned to build industrial treatment facilities to ensure the possibility of creating a polymer cluster without threatening the environment. In addition, the SEZ is planning to build additional ready-made areas to accommodate production facilities.

The proximity of the SEZ «Mogolino» to the regional center of the region - the city of Pskov with a population of 190 thousand people - provides staffing needs, comfortable accommodation and leisure activities for investors and non-resident workers. The team of the SEZ «Mogolino» is an integral part of the success.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 5 years 5% the next 5 year 13,5% onwards (since '11)</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2012	NUMBER OF RESIDENTS 15 INCLUDING FOREIGN 5	DISTANCE TO MOSCOW 750 km	DISTANCE TO PSKOV 8 km
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PRIORITY AREAS OF DEVELOPMENT

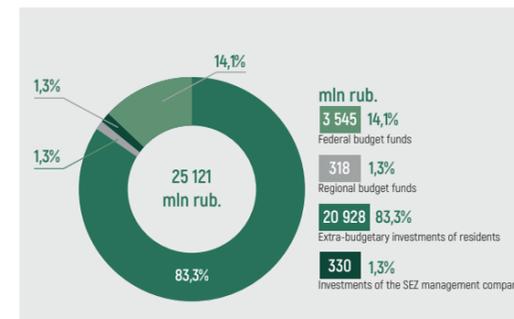
Automotive components	Electrical Engineering	Building materials	Railway equipment
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KEY RESIDENTS

LLC "Eurobit"

INVESTMENTS MADE CUMULATIVE TOTAL

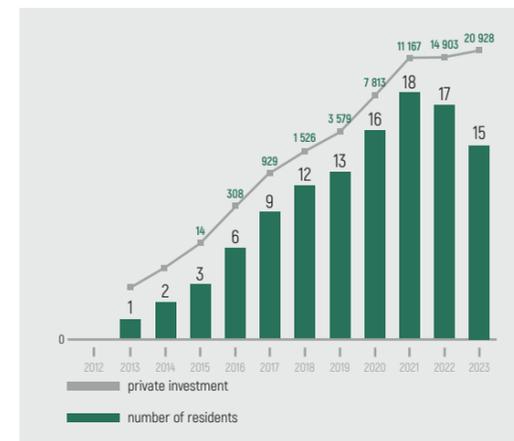
from the foundation of SEZ till 12/31/2023



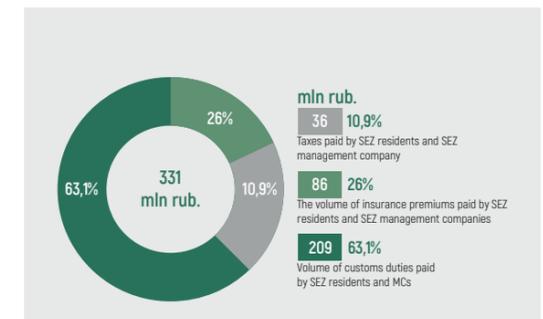
DYNAMICS OF PRIVATE INVESTMENTS IN SEZS

(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)

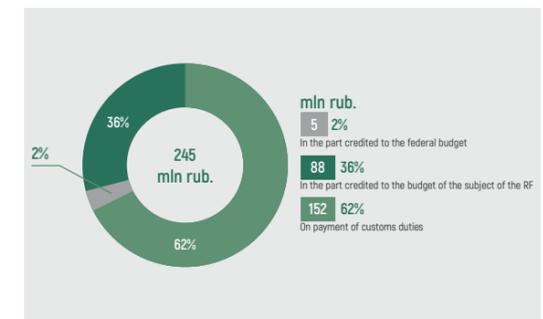
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Marketing research
3. Maintenance of landscaping facilities
4. Operation and maintenance of engineering infrastructure facilities
5. Management consulting services and enterprise management
6. Technological connection to the resource supply system of SEZ
7. Construction control services (technical supervision)
8. Engineering services

JOBS CREATED, NUMBER
cumulative total 589

LABOR PRODUCTIVITY IN THE SEZ TERRITORY
3,7 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
2 236 mln rub.
Including from exports 665 mln rub.



Sobol Pavel
General Director of JSC "IPT SEZ MOGLINO"

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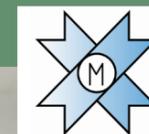


- Land area in 2023
300 ha
- Length of highways
11 470 m
- Capacity of power supply facilities
115,9 MW
- Capacity of water supply facilities
244,6 m³/h
- Capacity of wastewater disposal facilities
161,9 m³/h
- Capacity of gas supply facilities
24 000 m³/h
- Capacity of heat supply facilities
3,27 Gcal/h

- Sale of a land plot (SEZ)
134 thou. RUB/ha
- The cost of electricity supply*
5,5 RUB/kWh
- The cost of water supply*
 1. drinking water 4,8 RUB/m³
 2. technical water 2,7 RUB/m³
- The cost of wastewater disposal*
35,5 RUB/m³
- The cost of gas supply*
7 153 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "SCREENING-M" <https://faktor.ru/>



NAME OF THE INVESTMENT PROJECT

Production of medical devices

145 mln RUB
Volume of the resident's declared investments

11,9 mln RUB
The volume of investments made by the resident, at 30/06/2023

2022-2025
Implementation period



LLC "Screening-M" manufactures medical diagnostic rapid tests for professional use and self-testing to detect narcotic substances in human urine by immunochromatographic analysis.

At the same time, the resident is constructing its own plant in order to increase the range of products and production volume.



<https://betmed.ru/> **LLC "BETAMED"**

NAME OF THE INVESTMENT PROJECT

Production of medical devices

1 050 mln RUB
Volume of the resident's declared investments

2024-2028
Implementation period



LLC "BETAMED" is building a plant for the production of medical devices in the fields of surgery, anesthesiology and resuscitation (kits). The project will provide medical and preventive institutions of the Russian Federation with high-tech products to perform high-quality medical operations on patients.

The project is scheduled to be completed in the first quarter of 2026. In the first year the enterprise intends to produce about 160 thousand pieces of profile products. More than 80 jobs will be created.



IPT SEZ "UZLOVAYA"
Tula region

The main residents of the special economic zone are companies that operate in the sphere of machine building, machine tool building, metalworking, production of automotive components, construction materials. The total area of SEZ "Uzlovaya" is 490.4 hectares. The land plots belong to "KRTO" JSC on the right of ownership. Land category - lands of industry, energy, transportation, communication, radio broadcasting, television, informatics, lands for space activities, lands of defense, security and lands of other special purpose.

JSC "KRTO" is the managing company of the special economic zone. The main competitive advantages of SEZ "Uzlovaya" are: proximity to the largest sales market in Russia and Eastern Europe, SEZ "Uzlovaya" is located 180 km from Moscow, developed transport infrastructure, the basis of which is the federal highway M4 "Don", which runs along the site, 50 km from the site there is another federal highway - M2 "Krym", also in close proximity to the industrial site is a railway station. From the industrial site there is a railway station, 180 km away from the site there is Domodedovo airport, the nearest port is 900 km away in St. Petersburg. The industrial site is located in the center of the Tula agglomeration, which has a population of over 1 million residents, allows to ensure the availability of personnel, the land plots of the "Uzlovaya" SEZ are owned by "KRTO" JSC, the

infrastructure is connected to the boundaries of the resident's site (in accordance with the resident's planning project), favorable conditions on lease of the land plot (2% of the cadastral value per year), tax incentives.

The minimum investment for the project is at least RUB 120 mln. The companies "AgroGrib" LLC, "Engelsspetstrubmash" LLC, "Arnest MetalPak" LLC, and "TENZOGRAP" LLC have commissioned production facilities. The rest of the companies are at the stage of design and construction. The total amount of actually realized investments as of the fourth quarter of 2023 is RUB 29,650.99 million (cumulative total).

In accordance with the approved staffing schedules of residents as of the fourth quarter of 2023, the number of jobs created is 2,090. Financing of infrastructure facilities for SEZ "Uzlovaya" is carried out within the framework of regulatory acts: Decree of the Government of the Russian Federation from 19.10.2020 N° 1704, Resolution of the Government of the Russian Federation from 14.07.2021. N° 1189

Construction of infrastructure facilities is carried out in accordance with the plan of development of the SEZ "Uzlovaya" territory approved by the Ministry of Economic Development of the Russian Federation.

REGIONAL TAX BENEFITS*

INCOME TAX
from the moment of receipt of profit

For SEZ residents
0% within 10 years
5% the next 5 years
13,5% further

PROPERTY TAX

For SEZ residents
0% up to 10 years

TRANSPORT TAX
from the moment of vehicle registration

For SEZ residents
0% for 10 years (in respect of trucks)

LAND TAX

For SEZ residents
0% up to 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2016

NUMBER OF RESIDENTS
27

DISTANCE TO MOSCOW
170 km

DISTANCE TO TULA
47 km

PRIORITY AREAS OF DEVELOPMENT



Automotive components



Machine tool industry



Specialised machinery



Building materials

KEY RESIDENTS

LLC "Engelsspetstrubmash"

LLC "Arnest MetalPak"

LLC "Tensograph"

INVESTMENTS MADE CUMULATIVE TOTAL

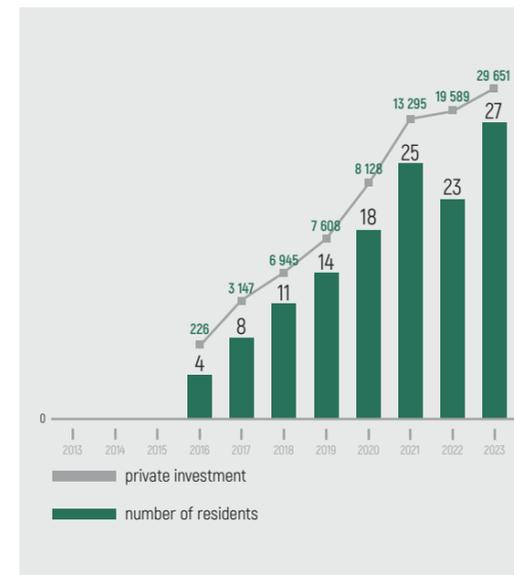
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS

(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)

CUMULATIVE TOTAL, MLN RUB.



JOBS CREATED, NUMBER
cumulative total 2 090

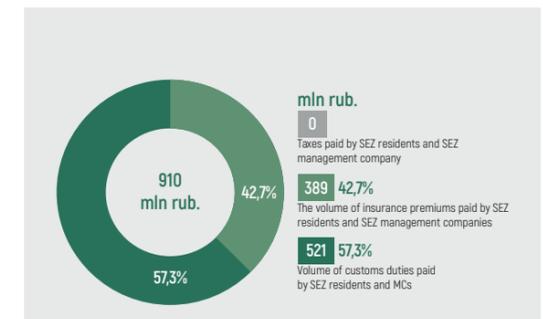


LABOR PRODUCTIVITY IN THE SEZ TERRITORY
3,6 rub/person.

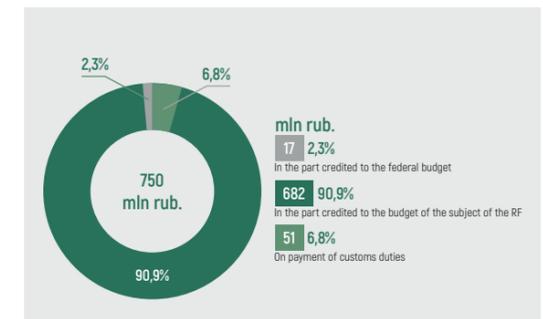


SEZ RESIDENTS' REVENUE, 2023
7 539 mln rub.
Including from exports 743 mln rub.

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Operation and maintenance of engineering infrastructure facilities
2. Maintenance of landscaping facilities
3. Development of a business plan and financial model for obtaining resident status
4. Management consulting services and enterprise management
5. Advice on STZ operations
6. Technological connection to the resource supply system of SEZ

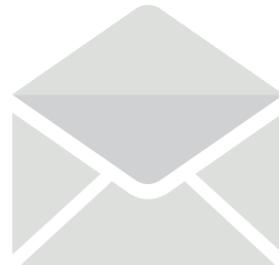


Selifonov Vladimir

Acting General Director
JSC "Tula Region Development Corporation"

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- Land area in 2023
490,4 ha
- Leasable area
411,2 ha
- Length of highways
3 773 m
- Capacity of power supply facilities
100 MW
- Capacity of water supply facilities
416,7 m³/h
- Capacity of wastewater disposal facilities
105 383 m³/h
- Capacity of gas supply facilities
145 436 m³/h

- Sale of a land plot (SEZ)
268,1 thou. RUB/ha
- Rent of a land plot per year (SEZ)
40,2 thou. RUB/ha
- The cost of electricity supply*
5 RUB/kWh
- The cost of water supply*
73,24 RUB/m³
- The cost of wastewater disposal*
35,8 RUB/m³
- The cost of gas supply*
9,3 – 11,07 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "NOVATEK - SPG FUEL TULA"



NAME OF THE INVESTMENT PROJECT

Small tonnage LNG

8 765 mln RUB
Volume of the resident's declared investments

18,87 mln RUB
The volume of investments made by the resident, at 30/06/2023

2023-2025
Implementation period



The main objective of the investment project "Small tonnage LNG" is a construction of a plant for the production of liquefied natural gas on the territory of SEZ IPT "Uzlovaya" with a capacity of 126 thousand tons per year using 100% liquefaction technology. The importance of liquefied natural gas market development is conditioned by the urgent need to expand the use of low-tonnage

production technologies for the purposes of gasification of constituent entities of the Russian Federation and as a gas motor fuel for agricultural, road construction equipment, fuel for agricultural and road-building machinery, as well as for use in automobile and railroad transportation. This is a project of federal significance.



LLC "ResursInvest-Razvitie"

NAME OF THE INVESTMENT PROJECT

Yellow pea deep processing plant

4 160,9 mln RUB
Volume of the resident's declared investments

238,24 mln RUB
The volume of investments made by the resident, at 30/06/2023

2022-2026
Implementation period



The company is implementing a project to build a plant for deep processing of yellow peas in the "Uzlovaya" SEZ. The enterprise will produce dry pea protein isolate, plus pea starch, pea (edible) fiber and dry feed product as co-products.

The main raw material of the production complex will be yellow peas in grains, cleaned, humidity not more than 15% and further as a result of grinding - pea flour for technological purposes, cleaned from husks, food quality and odorless.

At the moment there are no large-capacity pea protein isolate production facilities in Russia, including full technological cycle. Pea protein isolate producers in the world are mainly concentrated in Europe, North America and China. The global pea isolate production volume is estimated at about 300,000 tons per year, with the market growing by 10% annually.



IPT SEZ "AVANGARD"
Omsk region



Special economic zone of industrial-production type "Avangard" is one of the first industrial-production zones created outside the Urals. The SEZ territory is located in the north-western industrial hub of the city of Omsk and includes two production sites: in the area of Krasnoyarsk tract (477 hectares) and Kombinatnaya street (17 hectares). The advantage of SEZ, as compared to other investment sites, is the possibility for investors to receive investment funds, wide tax benefits and customs preferences, access to engineering, transportation and business facilities, favorable conditions for the use of land resources.

The territory of SEZ "Avangard" is especially favorable for the implementation of projects in the chemical and petrochemical industries, as the territories bordering the SEZ are home to large enterprises that are leaders in their industries: Omsk Oil Refinery (a subsidiary of Gazpromneft), LLC "Polnom"

(a joint venture of PJSC "SIBUR Holding" and PJSC "Gazpromneft", JSC "Omsky Kauchuk" (part of the Titan Group of Companies)).

Under the current conditions, it is economically and logistically feasible for potential investors to implement petrochemical projects in the SEZ, including cooperation with existing petrochemical enterprises.

In addition, it is possible to locate industrial enterprises and logistics companies on the territory of SEZ "Avangard".

In 2023, the management company continued designing and constructing the SEZ's engineering infrastructure. Two agreements on industrial and production activities were concluded: with LLC "Omsk Plant of Oils and Coolants" on the construction of a plant for the production of oils and coolants and "OCAB Data Center" LLC for the construction of a data processing center. Two land lease agreements were concluded.

REGIONAL TAX BENEFITS*

INCOME TAX
from the moment of receipt of profit

For SEZ residents
0% within 5 years of the first profit
5% next 5 years
13,5% since year 11

PROPERTY TAX

For SEZ residents
0% up to 10 years

TRANSPORT TAX
from the moment of vehicle registration

For SEZ residents
0% up to 10 years

LAND TAX

For SEZ residents
0% up to 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2020

NUMBER OF RESIDENTS
6

DISTANCE TO MOSCOW
2 270 km

DISTANCE TO OMSK
0 km

PRIORITY AREAS OF DEVELOPMENT

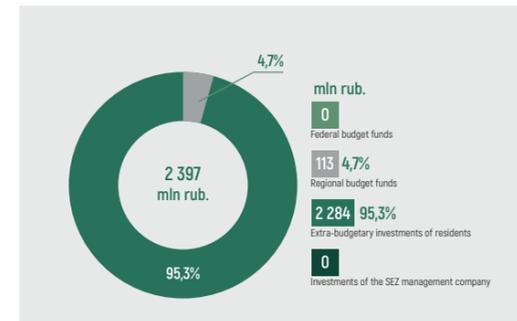


KEY RESIDENTS

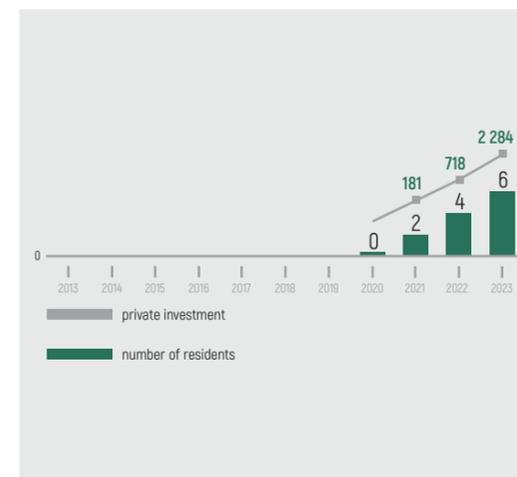
LLC "OMZMS"

LLC "OMSKELECTROTECH"

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023

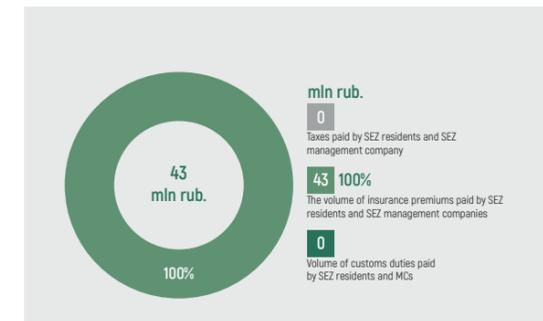


DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



JOBS CREATED, NUMBER
cumulative total 56

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



MANAGEMENT COMPANY SERVICES

1. Technological connection to the resource supply system of SEZ
2. Intellectual property management services
3. Financial services, including financial intermediation services
4. Management consulting services and enterprise management
5. Educational and training services
6. Technological services
7. Marketing research
8. Assistance in organizing exports to the PRC



Sobolev Victor

General Director of JSC "SEZ IPT "Avangard"

CONTACT INFORMATION:

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 Official website: <https://avangard-oez.ru>
 E-mail: info@avangard-oez.ru



- Land area in 2023
494 ha
- Leasable area
259,3 ha
- Capacity of power supply facilities
21,3 MW

* The average tariff as of 06/01/2024

- Sale of a land plot (SEZ)
3 400 thou. RUB/ha
- Rent of a land plot per year (SEZ)
88,1 thou. RUB/ha
- The cost of water supply*
6,98 RUB/m³
- The cost of wastewater disposal*
25,26 RUB/m³
- The cost of gas supply*
7 149,6 RUB/1 000 m³/h
- The cost of electricity supply*
4,05 RUB/kWh

LLC "OMZMS"



NAME OF THE INVESTMENT PROJECT

Organization of production of cooling lubricants fluids

120 mln RUB
Volume of the resident's declared investments

62 mln RUB
The volume of investments made by the resident, at 30/06/2024

2022-2031
Implementation period



This investment project will create a new industrial enterprise for the production of cooling lubricants (coolants) of the «Sinertek» product line. Coolants are complex multi-component systems that are actively used in metalworking production and are used for lubrication and cooling of tools and equipment.



<https://ometz.ru>

LLC "OMSKELECTROTECH"

NAME OF THE INVESTMENT PROJECT

Organization of production of metal structures, component fasteners and connecting parts for oil and gas enterprises

1 896,13 mln RUB
Volume of the resident's declared investments

1,33 mln RUB
The volume of investments made by the resident, at 30/06/2024

2021-2035
Implementation period



The project provides for the creation of production of metal structures, component fasteners and connecting parts for oil and gas companies in the SEZ "Avangard" in Omsk. It is planned to produce high-strength, corrosion-resistant fasteners with application temperature from -90 °C to +650 °C, as well as production of metal structures and connecting parts for oil and gas companies nuclear, oil, gas, chemical, petrochemical industries, increase the market of metal structures and connecting pipeline fittings, metal products in the Omsk region, including for the purpose of import substitution of component parts in the oil and gas machine building industry of the Russian Federation.



Currently, the "Kaluga" SEZ consists of two sites: in Lyudinovsky District and Borovskoy District with a total area of 994.2 hectares. The Lyudinovo site is located in the south of the Kaluga Region. The availability of qualified labor resources, proximity to major transportation hubs and raw material bases (timber, sand, clay) provides advantages for the development of large and medium-sized industrial enterprises, including enterprises producing construction materials, woodworking and metalworking. The Borovsk site is located in the north of the region, on the border with New Moscow, in the vicinity of existing knowledge-intensive production facilities, laboratories and engineering centers, Russia's first science city Obninsk, as well as a large logistics terminal Freight Village Vorsino.

In 2023, the opening of the second production stage of a full-cycle plant for the production of decorative base paper from finished cellulose of "Ultra Decor Rus" LLC. The total investment volume is more than 60 billion rubles, 7.5 billion rubles. - investments in the second production line of Ultra Decor Rus. The start of the new production facility will create more than 160 jobs for the residents

of Lyudinovo and neighboring districts and open about 1,600 vacancies. The opening of lines for decoration, impregnation of base paper and production of CPL-plastics will make a significant contribution to import substitution and will actually replace imports of decorative paper. The work of all the company's plants in Kaluga region will allow to talk about the creation of a full cycle of production of products in demand in the Russian market.

In 2023, "Hayat Consumer Goods" LLC, which is part of the global Hayat company, announced the launch of the second production line at the Borovsk site of SEZ Kaluga.

The production capacity of the plant is 70 thousand tons of products per year, which allowed the company to become the largest manufacturer of paper and hygiene products from 100% cellulose in Russia, producing up to 210,000 tons of products per year. In 2023, the Kaluga Region Government has prepared and submitted an application for the expansion of the "Kaluga" SEZ. The expansion will allow localization of three more pharmaceutical plants with an investment volume of RUB 17.3 billion and the creation of more than 2,000 jobs.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 5 years 3% next 4 years 5% next 2 years 8% next 2 years 10% next 2 years 13,5% further</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2012	NUMBER OF RESIDENTS 30 INCLUDING FOREIGN 2	DISTANCE TO MOSCOW 80 km (Borovsk site) 350 km (Lyudinovo site)	DISTANCE TO KALUGA 95 km (Borovsk site) 170 km (Lyudinovo site)
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PRIORITY AREAS OF DEVELOPMENT

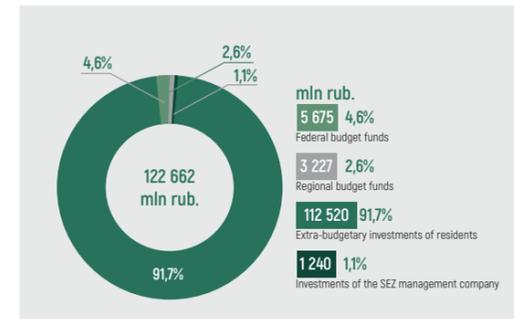


KEY RESIDENTS

LLC "ULTRA DECOR RUS"

INVESTMENTS MADE CUMULATIVE TOTAL

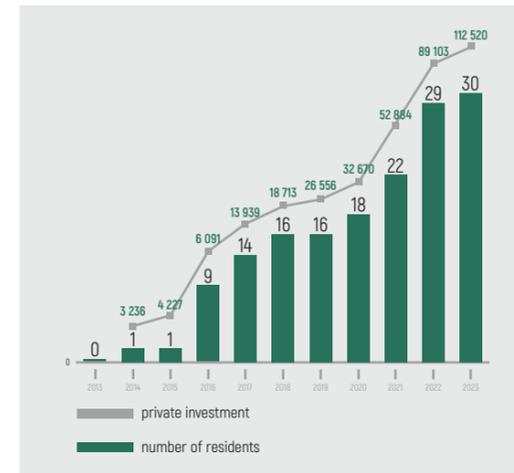
from the foundation of SEZ till 12/31/2023



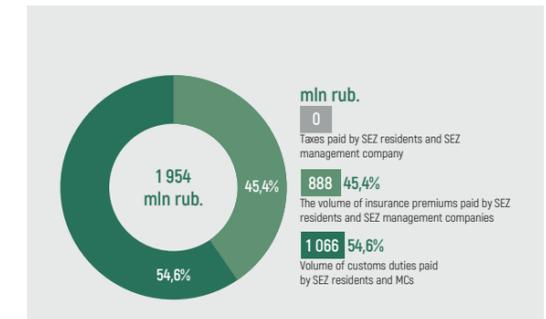
DYNAMICS OF PRIVATE INVESTMENTS IN SEZS

(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)

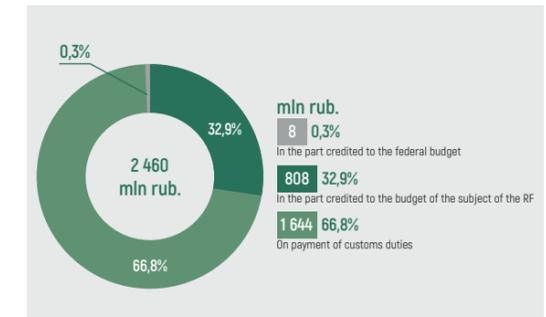
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Technological connection to the resource supply system of SEZ
3. Operation and maintenance of engineering infrastructure facilities
4. Construction control services (technical supervision)
5. Maintenance of landscaping facilities
6. Engineering services
7. Financial services, including financial intermediation services
8. Management consulting services and enterprise management
9. Marketing research
10. Lease of administrative and utility premises
11. Providing an address for registration legal entity
12. Business planning (development of a business plan investment project)

JOBS CREATED, NUMBER
cumulative total 3 745

LABOR PRODUCTIVITY IN THE SEZ TERRITORY
10 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
37 559 mln rub.
Including from exports 4 481 mln rub.

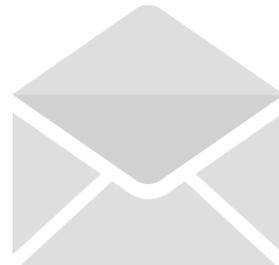


Pobryzganov Dmitry

General Director of JSC "IPT Kaluga SEZ"

CONTACT INFORMATION:

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 Phone: +7 (4842) 70-50-50
 Official website: <https://oezkaluga.ru>
 E-mail: office@oez.kaluga.ru



S Land area in 2023
994,2 ha

🏠 The area of administrative buildings
406,26 m²

📍 Leasable area
196,4 ha

⚡ Capacity of power supply facilities
274,96 MW

💧 Capacity of water supply facilities
625 m³/h

🚰 Capacity of wastewater disposal facilities
570,83 m³/h

🔥 Capacity of gas supply facilities
86 300 m³/h

Borovskaya site / Lyudinovskaya site

₹ Sale of a land plot (SEZ)
1 017,8/247,3 thou. RUB/ha

₹ Rent of a land plot per year (SEZ)
40,07/17,8 thou. RUB/ha

🚗 Length of highways
11 540 m

⚡ The cost of electricity supply*
depends on the tariff option

💧 The cost of water supply*
32,17 RUB/m³

🚰 The cost of wastewater disposal*
22,15 RUB/m³

🔥 The cost of gas supply*
9 128,28 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "EUROCLIMA RUS PRODUCTION" <https://euroclima.ru/>



NAME OF THE INVESTMENT PROJECT

Establishment of industrial refrigeration equipment production

₹ **180 mln RUB**
Volume of the resident's declared investments

📈 **660 mln RUB**
The volume of investments made by the resident, at 30/06/2024

🕒 **2020-2024**
Implementation period



Since 1963, Euroclima has been manufacturing climate control equipment and is a leader in the field of ventilation and air conditioning systems.

Since 2020, the company has been a resident of the Borovskaya site of SEZ "Kaluga". The purpose of its establishment is to implement an investment project

for the construction of a plant for the production of modern high-tech air treatment and air conditioning systems.

The total amount of investments exceeded 650 million rubles, and the enterprise will employ 67 people.





IPT SEZ "ORENBURGIE"
Orenburg region

The special economic zone of industrial and production type "Orenburgie" was established in 2021. Actual site construction activities started in 2022.

The SEZ is located in two municipalities in the Orenburg Region: the city of Orenburg and the city of Orsk. The Orenburg site is focused on the development and implementation of modern technologies in logistics, agriculture, waste processing, medical production, digitalization and data management.

The Orsk site is focused on the efficient production of materials and components in the construction, metallurgy and oil and gas sectors.

The area of the two SEZ sites is 565 hectares. The availability of developed road and railway infrastructure provides favorable conditions for the organization of convenient and cost-effective logistics schemes for the supply of raw materials and components.

To date, the SEZ is at the stage of active construction. However, the first two

residents have already been commissioned: "X5 Group" and Krasnogorsky Dairy Plant.

Now the SEZ has already 16 residents. The goal is to have at least 20 residents by 2025. Sustainable development is an important vector of development of SEZ "Orenburgie", which has been implemented since the construction stage of the site. Four main advantages of the Orenburgie SEZ:

- Unique geographical location - the border of Russia and Central Asia. 80% of Central Asia's commodity flow passes through Orenburg;
- The Orenburg Region is a region of high value-added industries;
- Connection of engineering infrastructure to the boundaries of the resident's plot and free of charge;
- SEZ "Orenburgie" is located in the center of the international transport route "Europe - Western China".

REGIONAL TAX BENEFITS*

INCOME TAX
from the moment of receipt of profit

For SEZ residents
0% for 5 years
5% next 5 years
13,5% after 10 years

PROPERTY TAX

For SEZ residents
0% up to 10 years

TRANSPORT TAX
from the date of obtaining the resident status

For SEZ residents
0% up to 5 years

LAND TAX

For SEZ residents
0% for 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2021

NUMBER OF RESIDENTS
14

DISTANCE TO MOSCOW
1 230 km

DISTANCE TO ORENBURG
0 km (Orenburg site)
254 km (Orsk site)

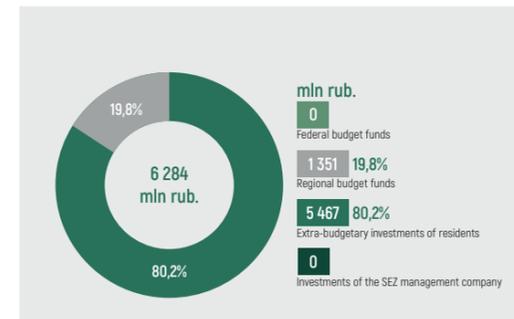
PRIORITY AREAS OF DEVELOPMENT



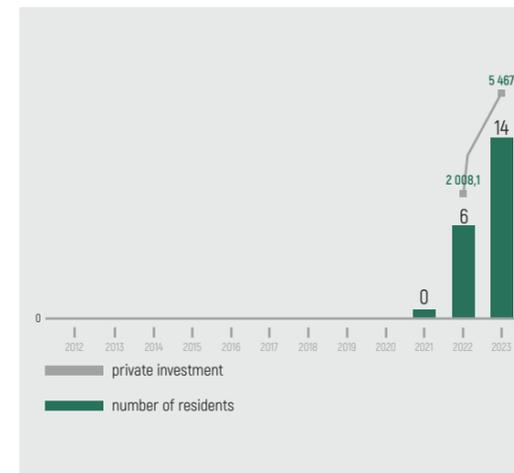
KEY RESIDENTS

SPK "MK Krasnogorsky"
LLC "RC Orenburg"

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.

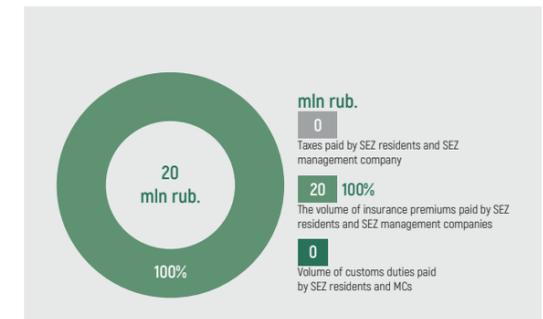


JOBS CREATED, NUMBER
cumulative total 339

LABOR PRODUCTIVITY IN THE SEZ TERRITORY
0,18 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
63 mln rub.

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Maintenance of landscaping facilities
3. Financial services, including financial intermediation services
4. Operation and maintenance of engineering infrastructure facilities
5. Educational and training services
6. Technological connection to the resource supply system of SEZ
7. Engineering services
8. Intellectual property management services
9. Marketing research
10. Construction control services (technical supervision)
11. Management consulting services and enterprise management



Efimov Anton

General Director of JSC "IPT SEZ "Orenburgie"

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 Phone: +7 (3532) 44-24-55
 Official website: <https://orensez.ru/>
 E-mail: sezoren@orbinvest.ru



- Land area in 2023
565 ha
- Capacity of power supply facilities
2,3 MW
- Capacity of water supply facilities
622,42 m³/h
- Capacity of wastewater disposal facilities
622,42 m³/h
- Capacity of gas supply facilities
4 800 m³/h

- Sale of a land plot (SEZ)
1 414 thou. RUB/ha
- Rent of a land plot per year (SEZ)
49,83 thou. RUB/ha
- The cost of electricity supply*
8,59 RUB/kWh
- The cost of water supply*
38,32 RUB/m³
- The cost of wastewater disposal*
24,97 RUB/m³
- The cost of gas supply*
7 150 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "OZAR" <https://ozar56.ru/>

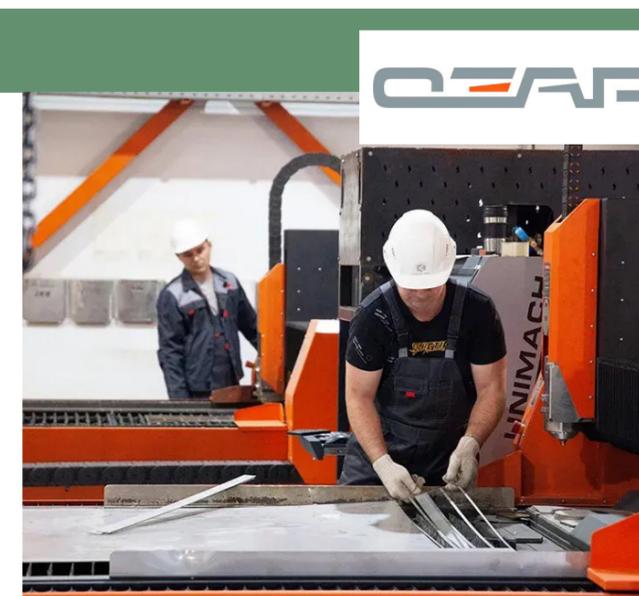
NAME OF THE INVESTMENT PROJECT

Organization of production of import-substituting equipment: positioner-stacker for sausages

235 mln RUB
Volume of the resident's declared investments

51,44 mln RUB
The volume of investments made by the resident, at 30/06/2024

2023-2025
Implementation period



"OZAR" LLC is a new plant in the Orenburg region producing modern equipment for stacking and packaging of food products, in particular, meat products.

Anton Tomarov, Director of "OZAR" LLC: "The task of import substitution is now more acute than ever. We have set ourselves the task of creating a modern production of the equipment in demand that meets the highest quality standards". A study of the domestic market revealed a need for domestic high-speed packaging equipment. It was decided to organize the production of modern robotic machines representing the advanced achievements in this direction. At

the first stage it is planned to produce two basic models of the equipment: robotic sausage stacker RUS 500 and high-speed transformeinfra TF 245. Construction of the first phase is currently underway. The purchase of machine tools and equipment is underway with the support of the DIF. Recruitment of employees is underway. The planned number of employees during the launch is more than 40, and in the future - up to 100.

The first products are scheduled for production in early 2025. At the first stage it is planned to produce up to 100 units of equipment per year.

КРАСНОГОРСКИЙ МОЛОЧНЫЙ КОМБИНАТ

<https://spkmk.ru/> **SPK "MK Krasnogorsky"**

NAME OF THE INVESTMENT PROJECT

Construction of the "Krasnogorsky" Dairy Plant

1 352,9 mln RUB
Volume of the resident's declared investments

1 453 mln RUB
The volume of investments made by the resident, at 30/06/2024

2022-2024
Implementation period



Krasnogorsky Dairy Plant is a manufacturer of dairy products from raw materials of its own dairy farms. Full range of products of the dairy plant: pasteurized milk of 3.2% and 2.5% fat content, sour milk products (ryazhenka, kefir, yogurt, sour cream, cottage cheese), ice cream, butter, cheese in assortment. The company's full production cycle is based on traditional technologies using high-tech equipment and takes into account many nuances to preserve the beneficial properties of milk and dairy products.

Starting from the receipt of milk, components and packaging materials and at all stages of the technological process of product manufacturing, the company has strict laboratory control. Dairy products are produced on the equipment with the use of modern packaging materials, allowing long-term storage of the product with preservation of all the beneficial properties of milk, and the existing specialized vehicles allow in the shortest possible time with preservation of temperature regimes deliver it to retail outlets.



IPT SEZ "CENTER"
Voronezh region

Special economic zone of industrial-production type "Center" was established in accordance with the Decree of the Government of the Russian Federation dated 30.12.2018 № 1774 on the territory of Novosman municipal district of Voronezh region.

JSC "VnCo" has entered into an agreement with the Ministry of Economic Development of the Russian Federation. Agreement on management of the special economic zone of industrial-production type "Center" (hereinafter referred to as IPT SEZ "Center"), created on the territory of the municipal formation Novosman municipal district of the Voronezh region, dated February 18, 2019, №. S- 33 -VZh/D14 together with an additional agreement (dated February 18, 2019, №. S- 34-VZh/D14), in accordance with which the management company is assigned a number of functions to create and manage engineering infrastructure facilities of IPT SEZ "Center", to develop a plan for IPT SEZ "Center", as well as to manage and dispose of land plots located within the boundaries of the SEZ and owned by the state or municipality.

In 2023, the following enterprises were approved by the Supervisory and Expert Councils of SEZ "Center" to be located on the territory of SEZ "Center":

- LLC "Voronezh Industrial Equipment Plant" - construction of a plant for production of gearboxes, gearmotors, pumps of NSh series and components;
- "DomFry" LLC - construction of a potato processing plant.

As of 31.12.2023, about 74,58% of the usable area of SEZ "Center" was provided to the residents with whom agreements were signed on the implementation of industrial production activities in the special economic zone of industrial production type "Center". In 2023, 12 resident enterprises carried out industrial production activities in the "Center" SEZ: "IK Maslovsky" LLC, LLC "NPO PERFOGRAD", LLC "SYNOQUANT", LLC "ATM", LLC "VKTM", LLC "Russkaya Oliva", LLC "Global Drinks", LLC "Ecological Initiative", LLC "Global Beverages", LLC "PPC SATOMS", LLC "Pekarni Chernozemya 36", LLC "Voronezh Industrial Equipment Plant", "DomFry" LLC. Established The "Center" SEZ borders the Maslovsky Industrial Park, which specializes in mechanical engineering and metalworking.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 5 years 5% the next 5 years 13,5% after 10 years</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the date of obtaining the resident status</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2018	NUMBER OF RESIDENTS 12 INCLUDING FOREIGN 1	DISTANCE TO MOSCOW 523 km	DISTANCE TO VORONEZH 0 km
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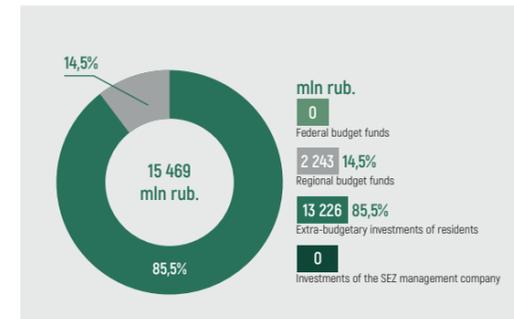
PRIORITY AREAS OF DEVELOPMENT

- Production of glass prepregs, foilsed dielectrics and technical laminates
- Production of children's play, sports and park equipment
- Production of perforated metal

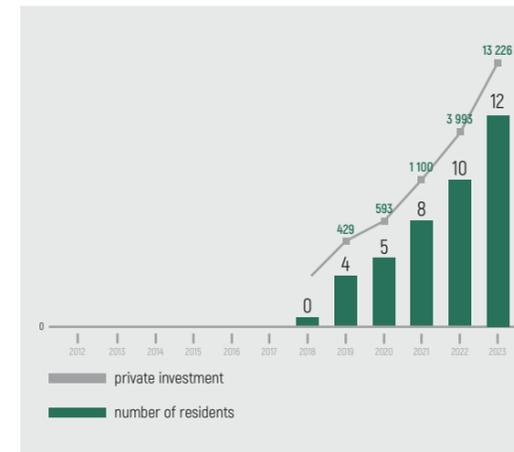
KEY RESIDENTS

- LLC "PC Laplex Composite"
- LLC "NPO Perfograd"
- LLC "Global Drinks"

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.

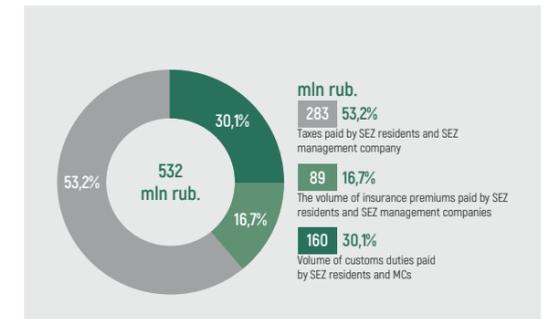


JOBS CREATED, NUMBER
cumulative total 263

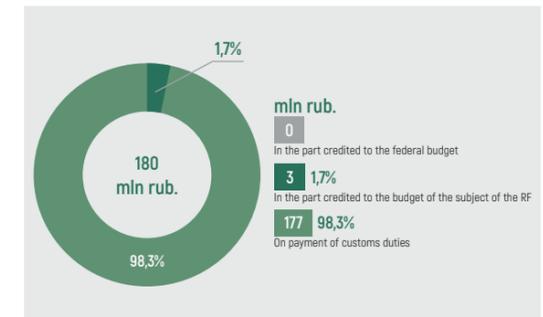
LABOR PRODUCTIVITY IN THE SEZ TERRITORY
3,25 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
735 mln rub.
Including from exports 120 mln rub.

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological connection to the resource supply system of SEZ
2. Operation and maintenance of engineering infrastructure facilities
3. Construction control services (technical supervision)
4. Maintenance of landscaping facilities
5. Engineering services
6. Intellectual property management services
7. Management consulting services and enterprise management
8. Educational and training services
9. Services on coordination of interaction between residents and executive authorities of all levels
10. Consulting services on the selection of a provider and on customs brokerage services



Yusupov Sergey

General Director of JSC "VInCo"

CONTACT INFORMATION:

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 Official website: <https://vinkorp.ru/>
 E-mail: vinkorp@mail.ru



S Land area in 2023
220,2 ha

📍 Leasable area
168,06 ha

⚡ Capacity of power supply facilities
34 MW

💧 Capacity of water supply facilities
83,33 m³/h

🚰 Capacity of wastewater disposal facilities
213,5 m³/h

🔥 Capacity of heat supply facilities
55,3 Gcal/h

🏠 Capacity of gas supply facilities
14 498 m³/h

₹ Sale of a land plot (SEZ)
552,07 thou. RUB/ha

₹ Rent of a land plot per year (SEZ)
77,29 thou. RUB/ha

🚗 Length of highways
2 051 m

⚡ The cost of electricity supply*
7,8-8,9 RUB/kWh

💧 The cost of water supply*
45,01 RUB/m³

🚰 The cost of wastewater disposal*
19,56-39,98 RUB/m³

🏠 The cost of gas supply*
9 200-9 700 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "VKTM"

NAME OF THE INVESTMENT PROJECT

Organization of production of high-performance mineral wool heat-insulating materials based on basalt fiber

₹ **4 335 mln RUB**
Volume of the resident's declared investments

📈 **6 343,1 mln RUB**
The volume of investments made by the resident, at 30/06/2023

🕒 **2021-2024**
Implementation period



Production of mineral wool thermal insulation materials based on environmentally friendly basalt fiber with regard to highly efficient technologies and equipment that have been tested and confirmed their high efficiency within the framework of the project of organizing the construction of a large-scale

production complex for the production of mineral wool insulation. The planned production capacity of the project is at least 533,600 m³ of mineral wool slabs per year.



LLC "GLOBAL DRINKS"

NAME OF THE INVESTMENT PROJECT

Production of non-alcoholic carbonated and tonic drinks

₹ **4 791,19 mln RUB**
Volume of the resident's declared investments

📈 **7 382 mln RUB**
The volume of investments made by the resident, at 30/06/2024

🕒 **2022-2024**
Implementation period



Creation of a modern enterprise for the production of tonic (energy) carbonated drinks (ED - energy drinks) and carbonated soft drinks (CSD - carbonated soft drinks), which will ensure the production of food export-oriented products.

Implementation of the Project by 2024 will make it possible to enter the export markets of the EAEU member states and non-CIS countries.



SEZ "Stupino Quadrat" is the first private special economic zone in the Russian Federation. The "Stupino Quadrat" SEZ was implemented on the initiative of private investors and does not have any state participation. It attracted 42 investors (buyers of land plots in the SEZ), 14 of which passed the expert council of the Ministry of Investment, Industry and Science of the Moscow Region. SEZ "Stupino Quadrat" is a space for like-minded people, businessmen, people with an active life position and global aspirations. The management company "Stupino Quadrat" has developed the concept "Territory of Happiness", the essence of which is to make business owners, employees, their families, as well as guests of the SEZ feel happy by having comfortable housing, convenient conditions for work, recreation and entertainment in one place. Such a comprehensive approach to the development of the territory began with the construction of the New Stupino eco-town for employees

seven kilometers from the SEZ. Currently, about 12,000 residents live there, a school, kindergarten, shops and a medical center have been built and put into operation. SEZ advantages:

- favorable location (intersection of Paveletskiy and Koltsevyy railroad lines, exit to the federal highway M-4 "Don", its own railroad on the territory of SEZ);
- form of land ownership - private property;
- developed infrastructure (electricity, gas, water, water drainage along the boundaries of the plots, own railway line with the possibility of logistic operations on the territory of the investor's land plot);
- "single window" mode: a set of state services in one place;
- satellite town "New Stupino" for accommodation of the enterprises' employees (comfortable housing, medicine, education, sports, recreation).

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p> For SEZ residents 0% up to 8 years 5% next 6 years 13,5% after 14 years</p>	<p>PROPERTY TAX</p> <p> For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p> For SEZ residents 0% up to 5 years</p>	<p>LAND TAX</p> <p> For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

<p>YEAR OF CONSTRUCTION</p> <p>2015</p>	<p>NUMBER OF RESIDENTS</p> <p>14 INCLUDING FOREIGN</p> <p>5</p>	<p>DISTANCE TO MOSCOW</p> <p>73 km</p>
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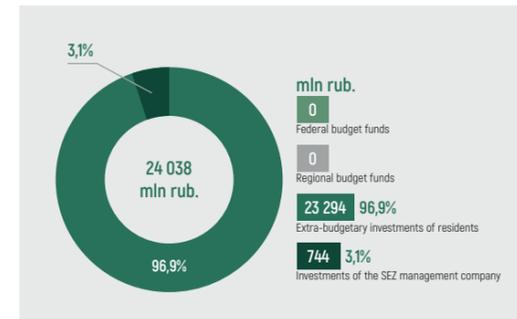
PRIORITY AREAS OF DEVELOPMENT



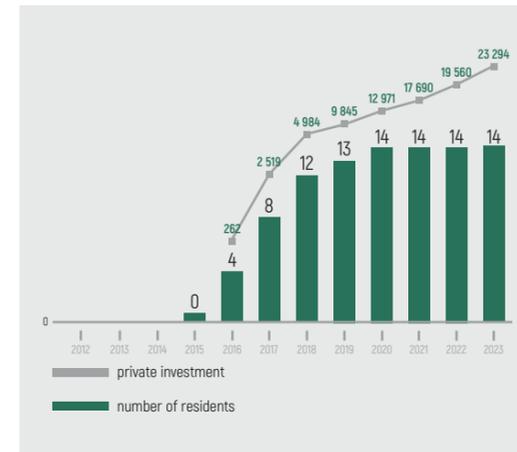
KEY RESIDENTS

LLC "Mission Foods Stupino"
LLC "Flex Films Rus"

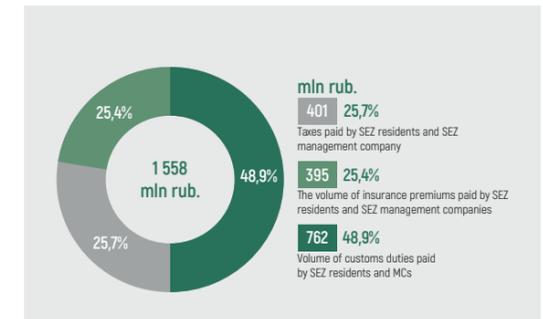
INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



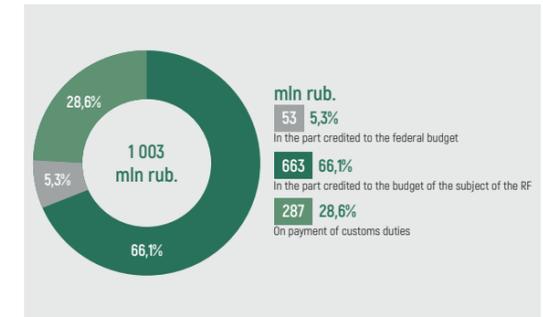
DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Educational and training services
2. Maintenance of landscaping facilities
3. Financial services, including financial intermediation services
4. Operation and maintenance of engineering infrastructure facilities
5. Management consulting services and enterprise management
6. Technological connection to the resource supply system of SEZ
7. Technological services
8. Construction control services (technical supervision)
9. Engineering services
10. Intellectual property management services
11. Marketing research

- JOBS CREATED, NUMBER**
cumulative total 1 530
- LABOR PRODUCTIVITY IN THE SEZ TERRITORY**
11,5 mln rub/person.
- SEZ RESIDENTS' REVENUE, 2023**
17 608 mln rub.
Including from exports 3 287 mln rub.



Evdokimova Ekaterina
Managing Partner of IPT SEZ "Stupino Quadrat"

CONTACT INFORMATION:

Moscow region, Shmatovo village, st. Industrial, v. 4, p. 1
 Phone: +7 (495) 280-14-42
 Official website: <https://www.gdpquadrat.com/>
 E-mail: hotline@gdpquadrat.com

-  Land area in 2023
434,13 ha
-  Capacity of power supply facilities
50 MW
-  Capacity of water supply facilities
41,6 m³/h
-  Capacity of wastewater disposal facilities
25 m³/h
-  Capacity of gas supply facilities
45 000 m³/h
-  Length of highways
5 800 m

-  The cost of electricity supply*
5,93 RUB/kWh
-  The cost of water supply*
42,43 RUB/m³
-  The cost of wastewater disposal*
50,95 RUB/m³
-  The cost of gas supply*
9 444 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "DECAST" decast.com




NAME OF THE INVESTMENT PROJECT

Development of production of water and heat meters in the Stupino District within the framework of the "Stupino Quadrat" SEZ



231 mln RUB

Volume of the resident's declared investments



299 mln RUB

The volume of investments made by the resident, at 30/06/2024



2022-2027

Implementation period

For over 30 years "Decast" has been a leading Russian manufacturer and developer of water and heat meters, including smart meters with integration into smart home and smart utilities systems and automated energy metering systems (AEMS).

At the moment the company has more than 50 contracts with distributors throughout the Russian Federation and CIS countries, the company's products are represented in major federal networks of engineering sanitary ware and on major marketplaces.

One of the key advantages of "Decast" is own research and production base, which allows to quickly adapt to changes in the market and implement innovative solutions.

In 2022, the company opened a new modern production site in the Moscow region in the SEZ "Stupino Quadrat", where it is planned to produce more than 850 thousand modern energy meters annually.

The company is proud of high quality standards, which meet not only the requirements of the Russian consumer, but also those of foreign markets. LLC "DECAST" provide customers not only with reliable and accurate energy meters, but also with a full range of services - from consulting and training to support at all stages of sales, installation and operation.



<https://dg-tex.com/> **LLC "D-TEX"**



NAME OF THE INVESTMENT PROJECT

"D-TEX" production facility



188 mln RUB

Volume of the resident's declared investments



400 mln RUB

The volume of investments made by the resident, at 30/06/2024



2017-2021

Implementation period

In 2021, a production line for direct digital printing (patterning) on knitted fabrics and fabric consisting of natural fibers - cotton, linen, viscose, etc. was launched.

Since 2022, the company has been operating a division for the production of knitwear from fabric of its own production. The uniqueness of the built production process lies in the possibility to significantly reduce the residue of unclaimed finished products, due to the possibility of production from one unit per SKU of products, without loss of production speed and additional costs, the ability to respond quickly to current market demands and launch new products.



IPT SEZ "DOBROGRAD-1"
Vladimir region

SEZ "Dobrograd-1" is a dynamic center of industrial development in the heart of European Russia. Located in the Vladimir region, just 240 km from Moscow, the site occupies 211 hectares and is in close proximity to the town of Dobrograd, just 5 km away. This favorable location provides SEZ "Dobrograd-1" with access to the key economic hubs of the country.

Since its inception, "Dobrograd-1" has implemented a large-scale set of measures: industry research and a regional foresight were conducted, a promotion strategy was developed and investment contacts with target audiences were established. A developed infrastructure has been created, investments have been attracted and modern industrial enterprises are being built. "Dobrograd-1" offers a set of support measures for investors, customs preferences. It is important to note that "Dobrograd-1" is a private SEZ, which is being developed without the use of federal and regional budget funds.

This approach ensures prompt decision-making, individualized approach to each investor and flexibility in realizing decisions. "Dobrograd-1" is not just an industrial site - it is a unique agglomeration that combines the industrial zone and the town of Dobrograd, creating a synergy of comfort and efficiency. More than 700,000 able-bodied people live within an hour's drive of "Dobrograd-1", which solves the staffing issues of the residents.

"Turnkey Land" is a format of a complex offer, which SEZ "Dobrograd-1" offers to its residents. It includes not only the sale of land, but also a number of advantages: ready engineering infrastructure, developed city infrastructure, reduction of financial costs up to 35% due to tax and customs benefits, support of the management company at all stages of production start-up, as well as reduction of production start-up time by 2 times due to reduction of administrative and customs benefits.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 7 years 5% years 8 to 12 13,5% from 13</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2020	NUMBER OF RESIDENTS 8	DISTANCE TO MOSCOW 240 km	DISTANCE TO VLADIMIR 45 km
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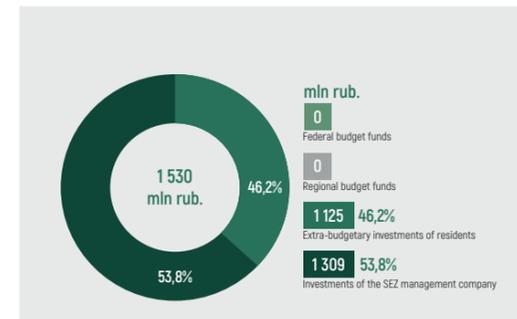
PRIORITY AREAS OF DEVELOPMENT

Manufacture of medical devices	Production of electrical products	Furniture production	Food industry
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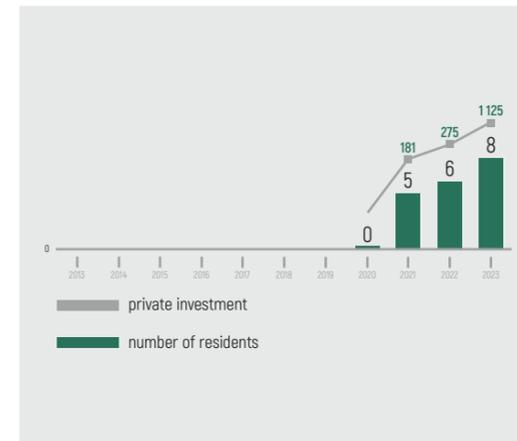
KEY RESIDENTS

- LLC "Dobrograd Agro"
- LLC "Svetogor Laboratory"
- LLC "HES"

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.

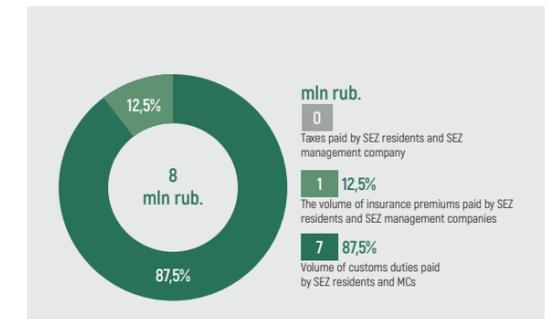


JOBS CREATED, NUMBER
cumulative total 52

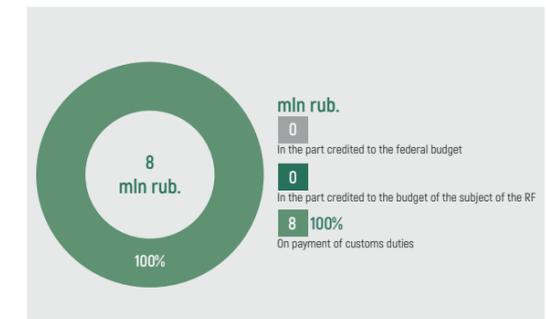
LABOR PRODUCTIVITY IN THE SEZ TERRITORY
0,1 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
4 mln rub.

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Operation and maintenance of engineering infrastructure facilities
2. Maintenance of landscaping facilities
3. Technological services
4. Technological connection to the resource supply system of SEZ
5. Construction control services (technical supervision)
6. Marketing research
7. Engineering services
8. Educational and training services
9. Management consulting services and enterprise management



Antipov Denis

General Director of JSC "IPT SEZ "Dobrograd-1"

CONTACT INFORMATION:

601967, Vladimir region, Kovrovsky district, Dobrograd settlement, Dobrograd village, Zvezdny b-r, zd. 1, room. 20, 2nd floor.
 Phone: +7 (495) 161-69-16
 Official website: <https://sezdobrograd.com/>
 E-mail: info@sezdobrograd.com



S Land area in 2023
211 ha

📍 Leasable area
196 ha

⚡ Capacity of power supply facilities
0,8 MW

💧 Capacity of water supply facilities
146 m³/h

🚰 Capacity of wastewater disposal facilities
362 m³/h

🔥 Capacity of gas supply facilities
830 m³/h

🚗 Length of highways
900 m

⚡ The cost of electricity supply*
5,88 RUB/kWh

💧 The cost of water supply*
62,5 RUB/m³

🚰 The cost of wastewater disposal*
83 RUB/m³

🔥 The cost of gas supply*
7 440 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "INTEX"



NAME OF THE INVESTMENT PROJECT

Production of elastic medical devices. Creation of modern enterprise for the production of elastic medical devices

₽ **241 mln RUB**
Volume of the resident's declared investments

📈 **498,4 mln RUB**
The volume of investments made by the resident, at 30/06/2024

🕒 **2021-2025**
Implementation period



Objective: to ensure the development of domestic pharmaceutical production, in particular, parapharmaceutical production, to support the development of Russian production, allowing to reduce the level of import dependency in the Russian market of medical devices, grow competitive Russian players, attract advanced foreign technologies to the territory of the country, and ensure the promotion of Russian products on export markets.

LLC "INTEX" plans to produce the following types of products: stockings, socks, tights, bandages, belts, earplugs.

The main consumers are: retail customers (end customers), pharmacy chains, distributors, online stores, marketplaces, specialized stores selling medical products, orthopedic salons, large retail chains-retailers in the part of medical products.

Parapharmaceutical products can be purchased by people of all ages, gender and occupations. In general, the products produced by the project are divided into two types, each of which has its own consumers: products intended for pregnant women.



LLC "DOBROGRAD AGRO"

NAME OF THE INVESTMENT PROJECT

Food production

₽ **226,7 mln RUB**
Volume of the resident's declared investments

📈 **563,4 mln RUB**
The volume of investments made by the resident, at 30/06/2024

🕒 **2022-2025**
Implementation period



Creation of a high-tech year-round agrocomplex for food production; implementation of cloud management technology; the production of a new vegetable crop and product line for Russia.

The main task of the greenhouse complex is to provide the population with fresh, tasty, healthy and safe products. The greenhouse complex consists of 6 greenhouses with a total area of 0.6 hectares. The technological possibilities are expanding, also by

utilizing the potential of vertical farms, vertical greenhouses. The main product of the complex is broccolini, a vegetable that is new to the Russian market but has already gained wide popularity in the US and European markets.

Salad produce will include the following crops: romano, kale, chard, arugula, pakchoy, spinach, red sorrel, corn lettuce, mizuna, basil. Berry products will be represented by garden strawberries.



IPT SEZ "NOVGORODSKAYA"
Novgorod region

The Special Economic Zone of Industrial and Production Type "Novgorodskaya" was established in 2021 on the territory of the Novgorod Municipal District of the Novgorod Region of the Russian Federation. The main goal of the project is to create a platform for the realization of foreign and domestic investment projects in the field of industrial production and contribute to the development of the Novgorod region and the Russian Federation.

The "Novgorodskaya" SEZ project was entrusted to the "Alabuga" SEZ team, which was given full carte blanche to create a new SEZ in the region, acting on the same principles on which the best SEZs of Russia and Europe operate, which became the leader of the VII National Rating of Investment Attractiveness of Special Economic Zones of Russia of production type. As of today, SEZ "Novgorodskaya" is one of the most promising industrial and production type SEZs in Russia. Successful development of SEZ is based on its favorable geographical location, as well as on the socio-economic development of the region, which entails the availability of both human and technological potential. Thus, according to the results of 2023, the Novgorod Region took the fourth position in the National Rating of the investment climate in the Russian regions, which is annually compiled by the Agency of Strategic Initiatives. SEZ "Novgorodskaya" is located in the north-western part of the Russian Federation and runs between two federal cities, 532 km north-west of the financial

center of the country - Moscow and 197 km south-east of St. Petersburg, and borders four constituent entities of the Russian Federation: Leningrad region, Pskov region, Tver region, and Vologda region. The SEZ's direct proximity to ports, airports of the North-Western Federal District of the Russian Federation, as well as to the M-10 and M-11 federal highways makes it a transportation and logistics center, as well as an export-production center.

In 2028 it is planned to launch the Moscow - St. Petersburg high-speed railway, 20 km away from the center of Veliky Novgorod there will be a transport and transfer hub of the HSM. In 2023, the construction of a production building with a total area of 38,000 m², as well as all the necessary industrial infrastructure - electricity, heat supply, gas supply, water supply, water drainage, storm water drainage and drainage systems - will be completed on the site of SEZ "Novgorodskaya". Work continues on the construction of communication networks, data processing center, railway access road, access road and on-site roads, local treatment facilities, customs infrastructure and will be completed in 2024.

A free customs zone regime has been operating in the SEZ since December 2023. Residents can import foreign equipment without import duties and VAT, which allows them to save up to 30% of capital expenditures.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 7 years 3% for 8 or 9 years 10% for 9 to 11 years 13,5% from '12</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the date of obtaining the resident status</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2021	NUMBER OF RESIDENTS 7	DISTANCE TO MOSCOW 524 km	DISTANCE TO VELIKY NOVGOROD 0 km
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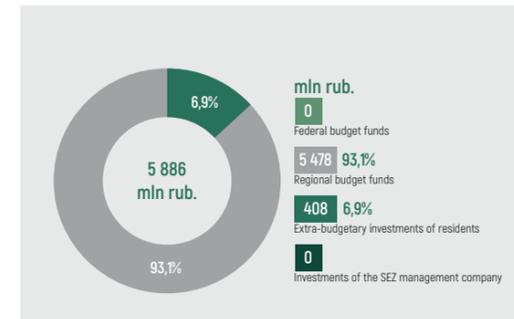
PRIORITY AREAS OF DEVELOPMENT



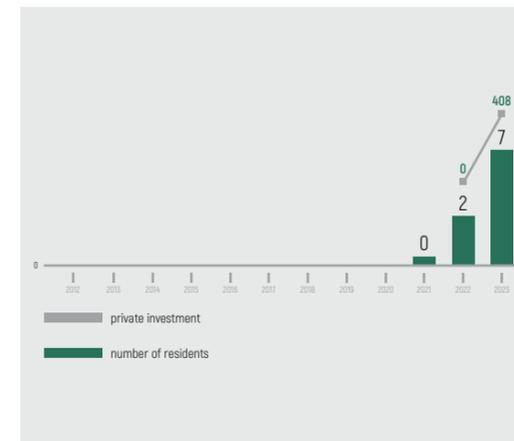
KEY RESIDENTS

- LLC "Prefabrika North-West"
- LLC "Marshall FT"
- LLC "HST"

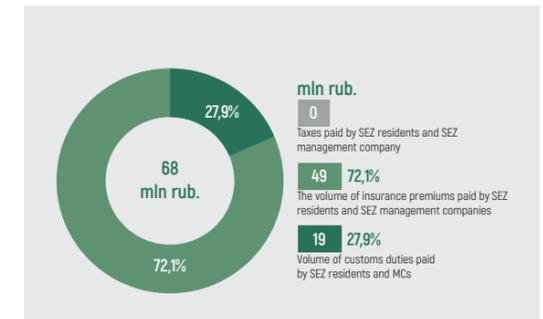
INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Technological connection to the resource supply system of SEZ
3. Operation and maintenance of engineering infrastructure facilities
4. Construction control services (technical supervision)
5. Maintenance of landscaping facilities
6. Engineering services
7. Financial services, including financial intermediation services
8. Management consulting services and enterprise management
9. Marketing research
10. Educational and training services

JOBS CREATED, NUMBER
cumulative total 444

LABOR PRODUCTIVITY IN THE SEZ TERRITORY
0,01 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
4 mln rub.



Ayupov Artur

General Director of JSC «IPT SEZ «Novgorodskaya»

CONTACT INFORMATION:

173000, Veliky Novgorod, 7A Boyana str., room. 4
 Phone: +7 (987) 271 85 13
 Official website: <https://novgorodskaya.alabuga.ru/>
 E-mail: AZabotin@alaburga.ru



-  Land area in 2024
306 ha
-  Capacity of power supply facilities
4,6 MW
-  Capacity of water supply facilities
1 600 m³/h
-  Capacity of wastewater disposal facilities
1 600 m³/h
-  Capacity of gas supply facilities
830 m³/h

-  Sale of a land plot (SEZ)
675 thou. RUB/ha
-  Rent of a land plot per year (SEZ)
36 thou. RUB/ha
-  The cost of heat supply*
2 520,57 RUB/Gcal
-  The cost of gas supply*
8 215,19 RUB/1 000 m³/h
-  The cost of water supply*
34,67 RUB/m³
-  The cost of wastewater disposal*
36,37 RUB/m³
-  The cost of electricity supply*
6,12 RUB/kWh

* The average tariff as of 06/01/2024

LLC "Marshall FT" <https://m-ft.ru/>



NAME OF THE INVESTMENT PROJECT

Construction of a plant for the production of automotive components

 **292,4 mln RUB**
Volume of the resident's declared investments

 **70,86 mln RUB**
The volume of investments made by the resident, at 30/06/2024

 **2023-2027**
Implementation period



"Marshall FT" LLC is a Russian manufacturer of filters for automobiles and special equipment. The company specializes in the production of filters and offers a wide range of products, including air and cabin filters for cars and trucks. Thanks to a high level of automation and strict quality control, Marshall FT's products meet international standards.

The location of the plant in the special economic zone "Novgorodskaya" significantly reduces the tax burden, and the high degree of production localization allows to produce high quality products at a fair price.

НОВАПАЙП

JSC "NEW PIPES"



NAME OF THE INVESTMENT PROJECT

The production of polyethylene pipes for construction of engineering networks on the territory of the SEZ "Novgorodskaya"

 **462,65 mln RUB**
Volume of the resident's declared investments

 **355,92 mln RUB**
The volume of investments made by the resident, at 30/06/2024

 **2023-2025**
Implementation period

"New Pipes" JSC is Russia's youngest and most advanced plant for the production of polymer multilayer pipes under the NOVAPIPE brand with a capacity of more than 30,000 tons per year. Modern high-precision fully automated

equipment allows to produce polymer piping systems of consistently high quality. The company's products are used for the construction of engineering networks (water supply, water disposal, gas distribution and cable protection networks).



IPT SEZ "LOTUS"
Astrakhan region

The "Lotus" SEZ was established as a center for the production of components for shipbuilding, machine building and oil and gas industry. Comfortable conditions are provided here to accommodate a wide range of other industries: pharmaceutical and light industry. Specialization of SEZ "Lotus" and its competitive advantages are determined by: favorable geopolitical location, convenient logistics, extensive experience in the construction of civilian vessels, exploration and production platforms, long-term projects for the development of North Caspian fields, which creates additional advantages for residents.

Key Competitive Advantages:

- Russia's only SEZ in the Caspian macro-region, located at the intersection of strategic transportation routes;
- The "Lotus" SEZ, thanks to its location in the Astrakhan region, serves as a gateway to the markets of the Caspian Basin countries. The location of the SEZ

at the intersection of the North-South international transportation corridor and the northern part of the Great Silk Road opens up wide logistical opportunities.

Thus, the development of the "Lotus" SEZ is of high importance for the expansion of Russia's economic cooperation with the Caspian states, as well as the countries gravitating towards the North-South ITC, primarily India.

The Caspian region, where the "Lotus" SEZ is located, ranks third in the world in terms of hydrocarbon reserves. Major oil and gas companies from Russia, Azerbaijan, Iran, Kazakhstan and other countries are implementing their long-term projects here. A free customs zone regime is in effect in the SEZ.

There is an opportunity to buy out the land plot after completion of the plant construction. "Lotus" SEZ residents are provided with access to the engineering infrastructure necessary for project implementation.

As of December 31, 2023, 35 engineering infrastructure facilities have been commissioned in the SEZ "Lotus" territory.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p> For SEZ residents 0% up to 10 years 8% onwards (from year 11)</p>	<p>PROPERTY TAX</p> <p> For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p> For SEZ residents 0% up to 12 years</p>	<p>LAND TAX</p> <p> For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2014	NUMBER OF RESIDENTS 17 INCLUDING FOREIGN 5	DISTANCE TO MOSCOW 1 424 km	DISTANCE TO ASTRAKHAN 48 km
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PRIORITY AREAS OF DEVELOPMENT

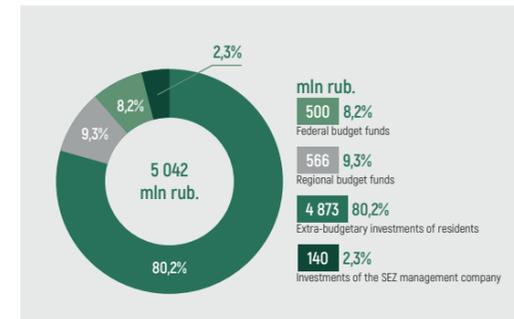
Mechanical engineering	Shipbuilding	Instrumentation	Oil and gas equipment
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KEY RESIDENTS

LLC "GEXA-LOTUS"

INVESTMENTS MADE CUMULATIVE TOTAL

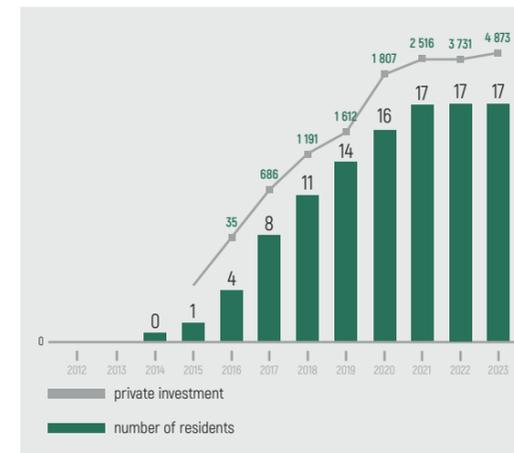
from the foundation of SEZ till 12/31/2023



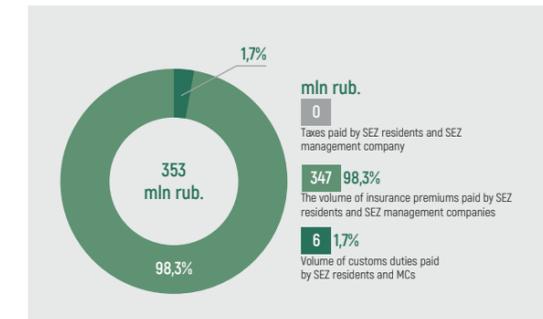
DYNAMICS OF PRIVATE INVESTMENTS IN SEZs

(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)

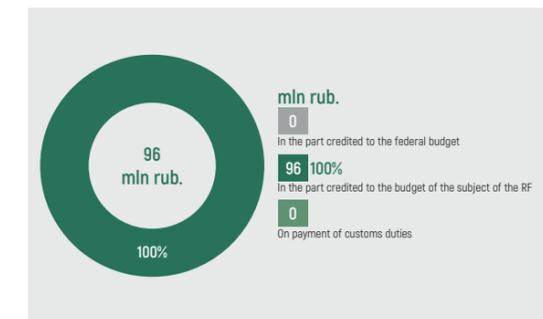
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Educational and training services
2. Engineering services
3. Marketing research
4. Management consulting services and enterprise management
5. Technological services
6. Technological connection to the resource supply system of SEZ
7. Operation and maintenance of engineering infrastructure facilities
8. Maintenance of landscaping facilities

JOBS CREATED, NUMBER
cumulative total 554

LABOR PRODUCTIVITY IN THE SEZ TERRITORY
4,14 mln rub./person.

SEZ RESIDENTS' REVENUE, 2023
2 295 mln rub.
Including from exports 37 mln rub.



Kim Alexander

General Director of JSC "SEZ "Lotus"

CONTACT INFORMATION:

414000, Astrakhan, Fioletova St., 7, premises. 24
 Phone: +7 (927) 281-60-29
 Official website: <http://www.sezlotos.ru/>
 E-mail: lotos@sezlotos.ru



S Land area in 2023
 991,11 ha

⚡ Capacity of power supply facilities
 10 MW

🏠 Capacity of water supply facilities
 125 m³/h

🚰 Capacity of wastewater disposal facilities
 125 m³/h

🚗 Length of highways
 1 100 m

₹ Sale of a land plot (SEZ)
 408,76 thou. RUB/ha

⚡ The cost of electricity supply*
 7,25 RUB/kWh

💧 The cost of water supply*
 40,31 RUB/m³

🏠 The cost of wastewater disposal*
 56,96 RUB/m³

🔥 The cost of gas supply*
 6 850 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "GEXA-LOTUS" <https://gexa.ru/>



NAME OF THE INVESTMENT PROJECT

Production of geosynthetic materials

₹ **537,88 mln RUB**
 Volume of the resident's declared investments

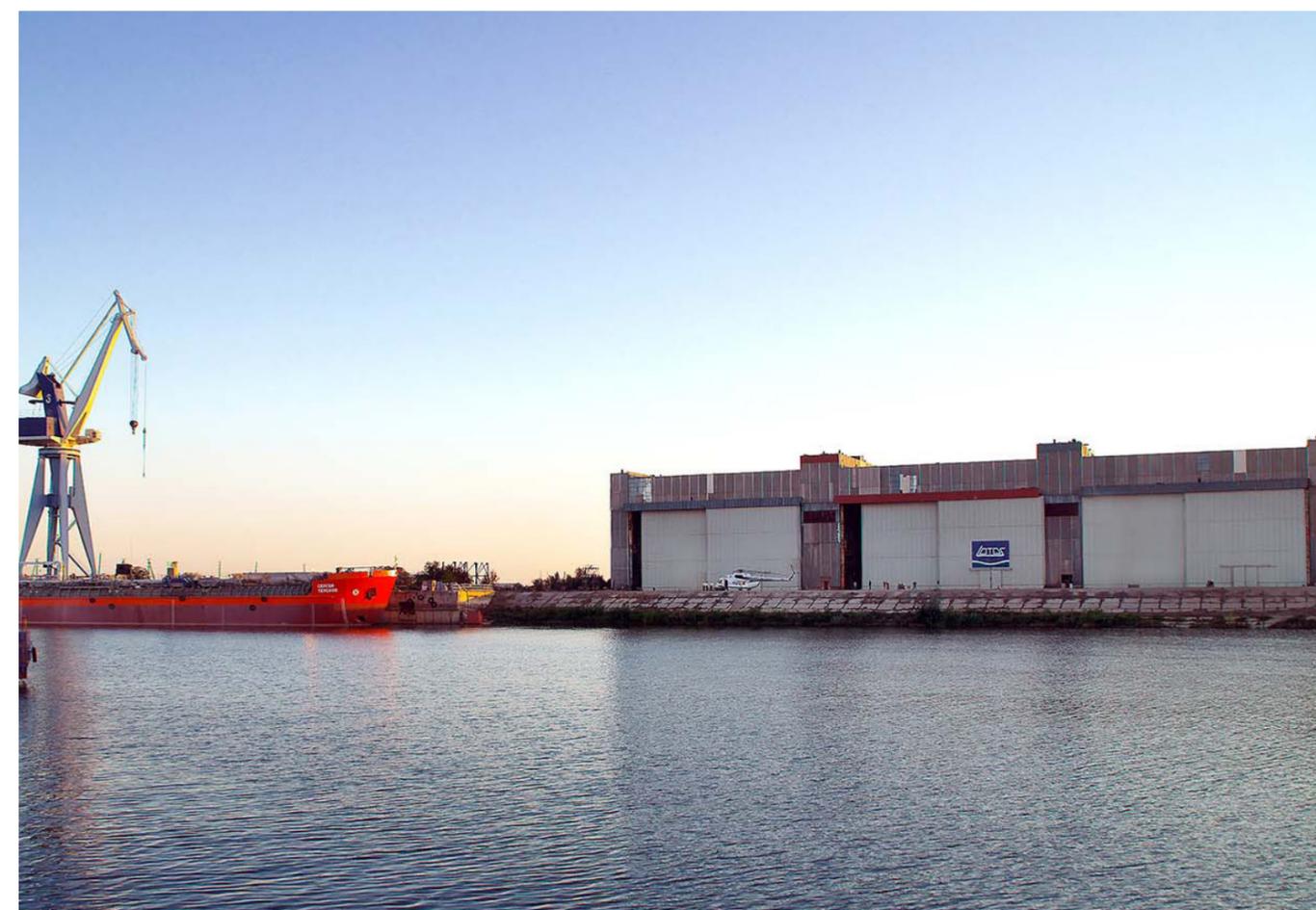
📈 **618,13 mln RUB**
 The volume of investments made by the resident, at 30/06/2023

🕒 **2017-2063**
 Implementation period



A subsidiary of one of the largest manufacturers of woven and nonwoven polymeric materials for various purposes in the Russian Federation - LLC "Gexa - nonwoven materials".
 Production of modern high-strength polypropylene woven fabrics Geospan TN

materials, which are characterized by resistance to weather and climatic factors and soil, high values of physical and mechanical properties that determine a wide range of its application in road construction.





IPT SEZ "IVANOVO"
Ivanovo region

SEZ "IVANOVO" was established in 2021 on the territory of Ivanovo region, consisting of two parts with a total area of 153 ha - 53.2 ha in Ivanovo and 99.7 ha in Rodniki. On 25.10.2021 an Agreement was signed on the creation of SEZ in the territories of municipalities "Ivanovo urban district" and "Rodniki municipal district" of Ivanovo region.

On 17.11.2021 an Agreement on the transfer of powers to manage the special economic zone to the Government of the Ivanovo Region was signed. To date, the infrastructure of SEZ "Ivanovo" is being created by attracting an infrastructure budget loan for the following purposes financing the costs of engineering networks and communications, construction of utilities and transportation infrastructure. On the territory of the zone it is possible to apply the customs procedure of a free customs zone (exemption from VAT and customs payments). The founder of the management company of SEZ "Ivanovo" is the Managing Company of the "Rodniki Industrial Park" LLC. The Rodniki Industrial Park is an example of public-private partnership.

Over the period 2013-2020, a number of infrastructure projects were implemented, the developer of which was the Department of Construction and Architecture of the Rodniki Municipal District (reconstruction of water supply

networks, reconstruction of access roads, construction of engineering networks, as well as a sewage treatment plant and a water treatment plant). Development of design and estimate documentation with passing the relevant state expert appraisals for these projects, as well as construction and installation works for the construction of these facilities were carried out by the structures of the Rodniki Industrial Park. At the moment the above facilities are being operated, in addition, the company operates all other facilities forming the utility infrastructure of the Rodniki Industrial Park, which includes: a combined-cycle CHPP, a hot-water boiler plant, a water treatment plant, and biological treatment facilities.

Thus, the personnel of JSC "MC SEZ Ivanovo" has the necessary experience in creating and ensuring the functioning of infrastructure facilities. The competitive advantage of the site, located at the address: 20 Sovetskaya St., Rodniki, Ivanovo Region, is the availability of its own CHPP, which meets the needs of residents in electricity and heat, as well as local treatment facilities, which carry out preliminary treatment of industrial wastewater before it enters the biological treatment facilities.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 7 years 3% for 8 to 12 years 12,5% from '13</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2021	NUMBER OF RESIDENTS 9	DISTANCE TO MOSCOW 275 km	DISTANCE TO IVANOVO 0 km
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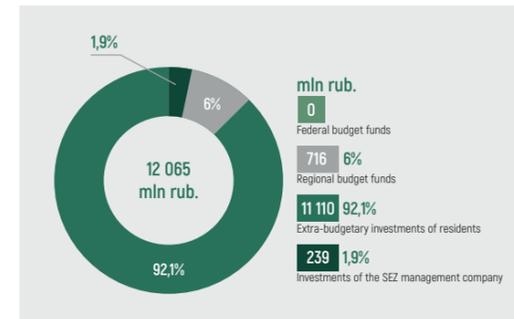
PRIORITY AREAS OF DEVELOPMENT



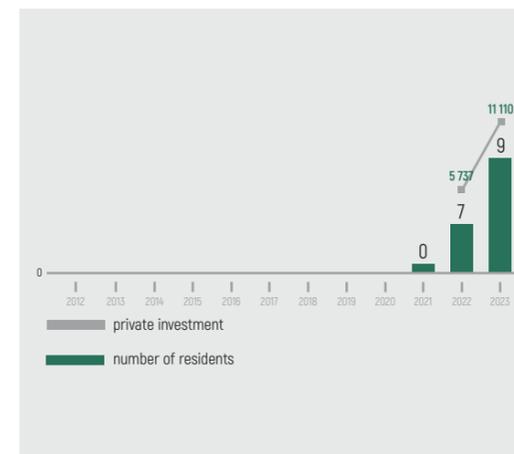
KEY RESIDENTS

- LLC "Untex Rodniki"
- LLC "MK Professional"
- LLC "Mostkran"

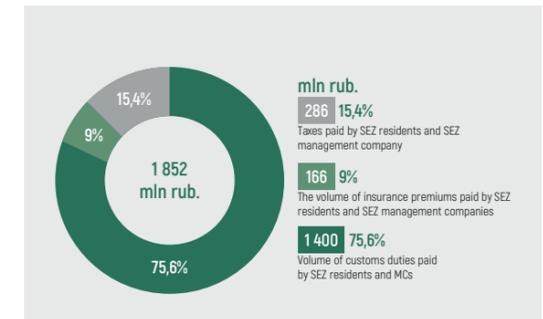
INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



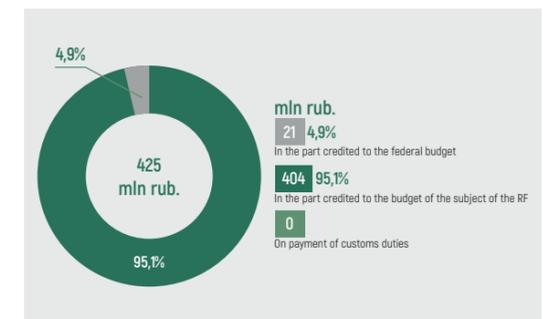
DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Operation and maintenance of engineering infrastructure facilities
2. Maintenance of landscaping facilities
3. Technological services
4. Technological connection to the resource supply system of SEZ
5. Construction control services (technical supervision)

- JOBS CREATED, NUMBER CUMULATIVE TOTAL 1 364**
- LABOR PRODUCTIVITY IN THE SEZ TERRITORY 8,57 mln rub/person.**
- SEZ RESIDENTS' REVENUE, 2023 11 693 mln rub.**
Including from exports 86 mln rub.

CONTACT INFORMATION:

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 Phone: + 7 (800) 234-23-06
 Official website: <http://oez-ivanovo.ru/>
 E-mail: info@aaiir.ru



-  Land area in 2023
153 ha
-  Rent of a land plot per year (SEZ)
69,12 thou. RUB/ha
-  Sale of a land plot (SEZ)
1 036,83 thou. RUB/ha
-  Leasable area
6 023,2 m²
-  Capacity of power supply facilities
5,3 MW
-  Capacity of water supply facilities
1 240 m³/h
-  Capacity of wastewater disposal facilities
2 075 m³/h
-  Capacity of heat supply facilities
96 Gcal/h

-  The cost of electricity supply*
7 476,48 RUB/kWh
-  The cost of water supply*
49,33 RUB/m³
-  The cost of wastewater disposal*
20,46 RUB/m³
-  The cost of heat supply*
3 277,51 RUB/Gcal

* The average tariff as of 06/01/2024

LLC "Untex Rodniki"

<https://unteks.ru/>



NAME OF THE INVESTMENT PROJECT

Enterprise for the production and dyeing of untreated knitted fabric

 **3 100 mln RUB**
Volume of the resident's declared investments

 **4 785 mln RUB**
The volume of investments made by the resident, at 30/06/2023

 **2020-2026**
Implementation period



LLC "UNTEX RODNIKI" started its investment project in 2016 with the purchase of a land plot in Rodniki for the construction of a factory for the production and dyeing of knitted fabric. Construction works continued from June 2020 to June 2022, and the factory was put into operation on 17.06.22. Currently, the factory is one of the largest factories in the Russian Federation, equipped with the most modern equipment.

The opening of the factory made it possible to organize more than 500 new jobs. The result of work in 2023 was the production of more than 11,000 tons of knitted fabric, which accounted for about 25% of the all-Russian production. Also it should be noted that already at the end of the second year of operation, production volumes exceeded those reflected in the business plan.



LLC "MK Professional"



NAME OF THE INVESTMENT PROJECT

Production of road construction equipment, spare parts and components

 **4 346,25 mln RUB**
Volume of the resident's declared investments

 **533,5 mln RUB**
The volume of investments made by the resident, at 30/06/2023

 **2022-2033**
Implementation period

The purpose of the project implemented by LLC "MK Professional" is to organize industrial production of road-building machinery, as well as attachments, spare parts and components for road-building, mining and special-purpose machinery. Currently construction of the first stage of the plant is currently underway. Using the outstanding experience of the founders in the field of production and

realization of metal constructions of any complexity, LLC "MK Professional" as a result of its activities will provide customers with access to high-performance, not inferior to Western analogs solutions for a wide range of tasks, taking into account individual needs and wishes of each customer.



SEZ "Kashira" offers land plots with a total area of about 500 hectares, equipped with all necessary infrastructure and energy resources at favorable tariffs for the construction of production enterprises of various types. Infrastructure has been built for the enterprises of 6 SEZ residents and active work is underway to design and build networks for other residents and investors who have not yet received SEZ resident status. LLC "Kashira-Park Management Company" provides comprehensive management of SEZ "Kashira". Residents are attracted with the help of all possible associations, chambers of commerce, specialized organizations and authorities at all levels.

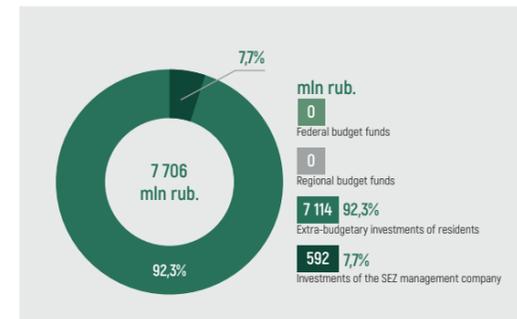
The management company provides a full range of services to potential SEZ residents. In particular, services to support projects at the design stage, coordination with authorized authorities, consultations on tax, legal issues and state support measures, assistance in attracting investment in projects (state institutions and banks). In 2023, SEZ "Kashira" was recognized with the "Best Industrial Site" award. Three projects with a total investment volume of over RUB 22 billion were granted resident status in SEZ "Kashira". Among them, the SEZ resident status was granted to the project of LLC "L-PAK Kashira", which was recognized as the largest investment project of the year in the Moscow Region.

REGIONAL TAX BENEFITS*

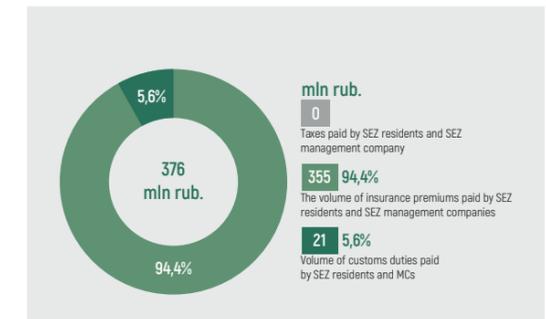
<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 8 years 5% the next 5 years 13,5% further</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 5 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

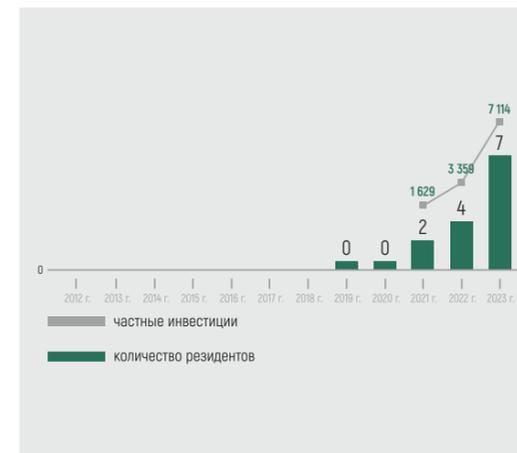
INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



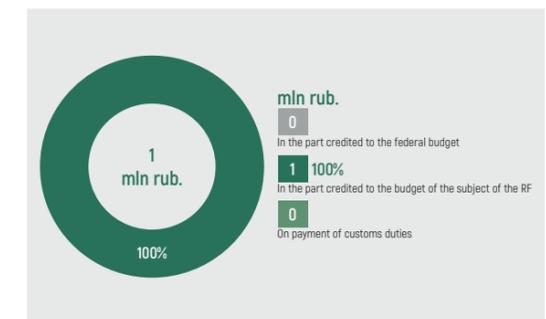
TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Technological connection to the resource supply system of SEZ
3. Operation and maintenance of engineering infrastructure facilities
4. Construction control services (technical supervision)
5. Maintenance of landscaping facilities
6. Engineering services
7. Financial services, including financial intermediation services
8. Management consulting services and enterprise management
9. Engineering services
10. Educational and training services

JOBS CREATED, NUMBER
cumulative total 791

LABOR PRODUCTIVITY IN THE SEZ TERRITORY
1,96 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
1 551 mln rub.

YEAR OF CONSTRUCTION 2019	NUMBER OF RESIDENTS 7	DISTANCE TO MOSCOW 100 km	DISTANCE TO KRASNOGORSK 122 km
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PRIORITY AREAS OF DEVELOPMENT

Information and communication technologies	Food industry
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KEY RESIDENTS

- LLC "NOVATEK-LNG Topливо Kashira"
- LLC "GreatBuild"
- LLC "KERATECH"
- LLC "Agrokultura Group"
- LLC "PREFABRIKA AG"

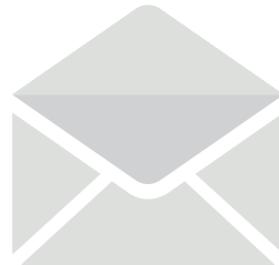


Zubov Dmitry

General Director of LLC
"Kashira-Park Management Company"

CONTACT INFORMATION:

1142941, MO, Kashira, Novoselki village, Lazareva str., uch.2, room 83
Phone: +7 (495) 620-63-45
Official website: www.oezkashira.com
E-mail: zd@kashirapark.com



-  Land area in 2023
500 ha
-  Capacity of power supply facilities
38 MW
-  Capacity of water supply facilities
170 m³/h
-  Capacity of wastewater disposal facilities
65 m³/h
-  Capacity of gas supply facilities
23 700 m³/h
-  Length of highways
2 800 m

-  Sale of a land plot (SEZ)
50 000 RUB/ha
-  The cost of water supply*
36,77 RUB/m³
-  The cost of wastewater disposal*
39,1 RUB/m³
-  The cost of gas supply*
8 813 RUB/1 000 m³/h
-  The cost of electricity supply*
4,92 RUB/kWh

* The average tariff as of 06/01/2024





IPT SEZ "ORYOL"
Oryol region

SEZ IPT "Oryol" was established in 2019 on the territory of the Mtsensky district of the Oryol region on the basis of the Zelenaya Roscha industrial park. This is a land plot prepared for the realization of investment projects, including basic infrastructure facilities sufficient to accommodate the first residents. The favorable location and availability of a developed raw material base opens up wide opportunities for food production and processing enterprises. Advantages of SEZ IPT "Oryol": good transportation accessibility, availability of qualified human resources, high readiness of the entire SEZ infrastructure, all necessary permits, a package of tax and customs benefits. SEZ IPT "Oryol" specializes in the following types of activities: instrumentation and electronics, mechanical

engineering, metallurgy, metal processing, production of construction materials, pharmaceutical industry, food and processing industry, logistics. The key priorities for the development of SEZ "Oryol" are: the creation of infrastructure facilities, filling the site with residents, and the development of the value-added chain.

In 2023, the following 2 new residents were registered as residents of SEZ IPT "Oryol": Mtsensk Elevator LLC and Grand Fries LLC.

SEZ resident "RK-Premix" LLC launched production of feed additives for livestock breeding. "Tri Tochki Manufacturing" LLC resident launched serial production of telematics equipment for car manufacturers.

A total of 8 residents are registered on the territory of SEZ "Oryol".

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 10 years 5% the next 5 years 13,5% further</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2019	NUMBER OF RESIDENTS 8	DISTANCE TO MOSCOW 300 km	DISTANCE TO ORYOL 35 km
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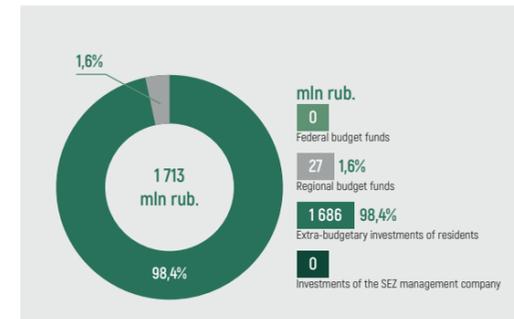
PRIORITY AREAS OF DEVELOPMENT

Automotive industry	Instrumentation
Building materials	Electronics

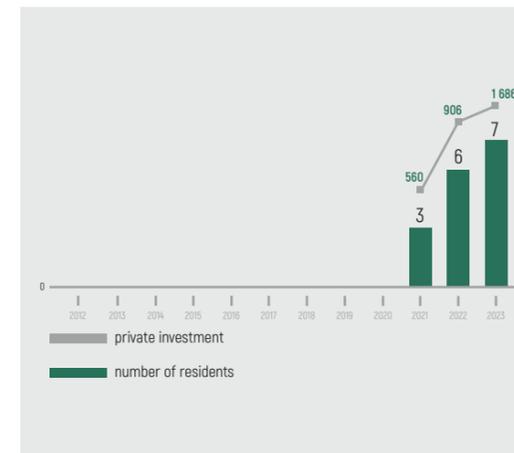
KEY RESIDENTS

LLC "RK-Premix"
LLC "Tri Tochki Manufacturing"

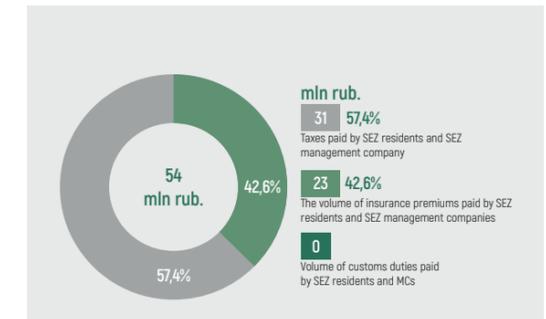
INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



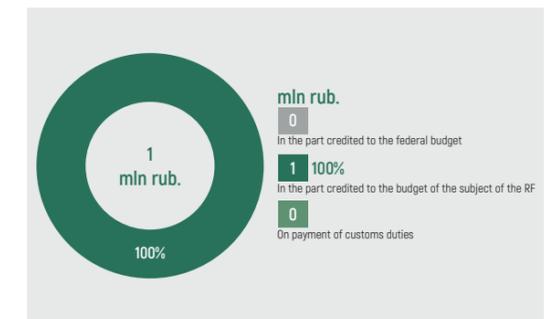
DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Maintenance of landscaping facilities
3. Financial services, including financial intermediation services
4. Operation and maintenance of engineering infrastructure facilities
5. Management consulting services and enterprise management
6. Technological connection to the resource supply system of SEZ
7. Engineering services
8. Intellectual property management services
9. Marketing research
10. Support of investment projects one-stop shop

JOBS CREATED, NUMBER
cumulative total 73

LABOR PRODUCTIVITY IN THE SEZ TERRITORY
0,08 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
6 mln rub.



Chernova Larisa

General Director of JSC
"Development Corporation Oryol region"

CONTACT INFORMATION:

303030, Oryol region, Mtsensk district,
IPT SEZ "Oryol"
Official website: <https://oezorel.ru/>
Phone: +7 (4862) 76-00-18
E-mail: office@park57.ru



- Land area in 2023
182,1 ha
- Rent of a land plot per year (SEZ)
Not more than 2% of the cadastral value of land plot
- Leasable area
114,3 ha
- Capacity of power supply facilities
10 MW
- Capacity of water supply facilities
44 m³/h
- Capacity of wastewater disposal facilities
75 m³/h
- Capacity of gas supply facilities
271 m³/h
- Length of highways
1 350 m

- Sale of a land plot (SEZ)
600 thou. RUB/ha
- The cost of water supply*
41,82 RUB/m³
- The cost of wastewater disposal*
54,01 RUB/m³
- The cost of gas supply*
6 778 RUB/1 000 m³/h
- The cost of electricity supply*
8,97 RUB/kWh

* The average tariff as of 06/01/2024

LLC "Tri Tochki Manufacturing"

<https://factory.ttri.ru/>



NAME OF THE INVESTMENT PROJECT

Plant for the production of telematics equipment for car manufacturers

145 mln RUB
Volume of the resident's declared investments

210,6 mln RUB
The volume of investments
made by the resident, at 30/06/2024

2021-2023
Implementation period



LLC "Tri Tochki Manufacturing" ("TTM" LLC) is a Russian manufacturer of radio electronic equipment with its own team of engineers and radio technicians. The company specializes in the production of electronic equipment and development of IT solutions for leading international car companies, and also provides contract assembly services. The plant is equipped with the latest modern equipment using

lean manufacturing technology, and the quality control system meets Russian and international standards. This allows to carry out full-cycle work from idea to serial production.

"TTM" LLC is also a subsidiary of the Russian holding company "Tri Tochki" LLC with a rich history.

РК-ПРЕМИКС

<https://rkpremix.ru/>

LLC "RK-Premix"

NAME OF THE INVESTMENT PROJECT

Construction of a production and warehouse complex for the production of fodder additives for livestock breeding

263,5 mln RUB
Volume of the resident's declared investments

427,89 mln RUB
The volume of investments
made by the resident, at 30/06/2024

2020-2023
Implementation period



RK-Premix is a high-tech production and warehouse complex meeting high quality standards. Production capabilities are focused on the production of vitamin-mineral feed mixtures (VMFM) and protein-vitamin mineral concentrates (PVMC).

Advantages of RK-Premix:
- Automated management system;
- Quality control system at all stages;
- Own laboratory.



IPT SEZ "Third Pole"
Kursk region

SEZ "Third Pole" was established on the territories of the municipalities "Zheleznogorsk city" and "Zheleznogorsk District" Kursk region in 2022. The main purpose of the creation of the SEZ "Third Pole" is the development of manufacturing industries through the creation of modern industrial and production complexes on the territory of the special economic zone, capable of producing high-tech products of deep industrial processing in order to meet the needs of the Russian economy and promote exports.

The main objectives of the creation of the SEZ "Third Pole" on the territory of the Kursk Region are:
- creation of conditions for large-scale attraction of investments into the region's industry;

- creation of conditions for the formation of large territorial clusters on the basis of the SEZ in the long term;
- increasing the depth of processing of iron ore raw materials and exporting hot-briquetted iron for the world's industrial complexes;
- creation of investment sites for highly efficient and competitive new production complexes that meet the requirements of the world market and comply with the provisions of the economic policy of the Russian Federation.

All activities of the planned residents of the SEZ "Third Pole" belong to the category "Processing industries", which includes physical and/or chemical processing of materials, substances or components in order to transform them into new products.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p> For SEZ residents 0% first 5 years 5% up to 5 years 13,5% further</p>	<p>PROPERTY TAX</p> <p> For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX</p> <p> For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p> For SEZ residents 0% 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2022

NUMBER OF RESIDENTS
3

DISTANCE TO MOSCOW
529 km

DISTANCE TO KURSK
108 km

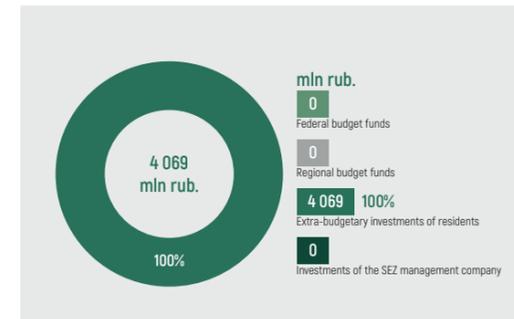
PRIORITY AREAS OF DEVELOPMENT



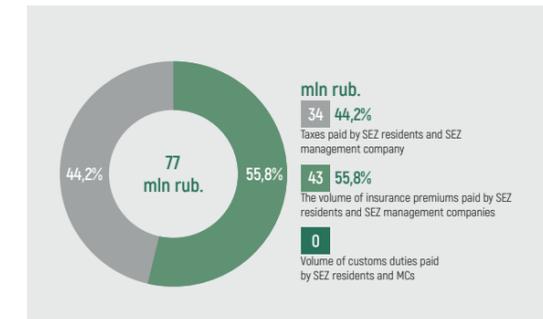
KEY RESIDENTS

- LLC "Zincum"
- LLC "ZZRTI"

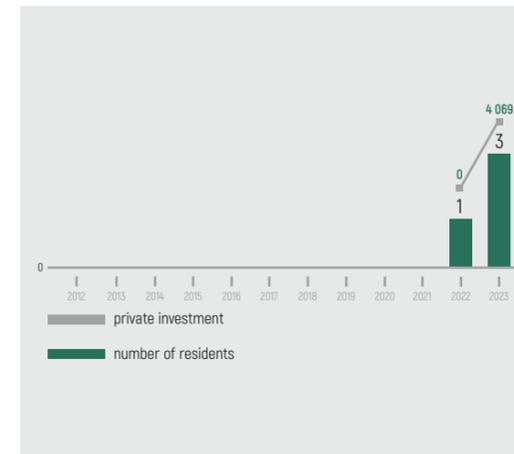
INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



JOBS CREATED, NUMBER
cumulative total 103



Berezhnoy Alexander

Acting General Director
JSC "Kursk Region Development Corporation"

CONTACT INFORMATION:

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Official website: https://www.kursk.in/third_pole
Phone: +7 (4712) 70-70-47
E-mail: info@kursk.in



- S** Land area in 2023
237,05 ha
- ₽** Sale of a land plot (SEZ)
610 thou. RUB/ha
- ₽** Rent of a land plot per year (SEZ)
48,8 thou. RUB/ha

* The average tariff as of 06/01/2024

- The cost of gas supply*
9 696 RUB/1 000 m³/h
- The cost of electricity supply*
4,12 RUB/kWh
- The cost of water supply*
16,25 RUB/m³
- The cost of wastewater disposal*
16,25 RUB/m³

LLC "Zincum" <https://zincum.eco>



NAME OF THE INVESTMENT PROJECT

Placement of a plant for production of zinc oxide from ESPP dust

10 679 mln RUB
Volume of the resident's declared investments

2022-2025
Implementation period



LLC "Zincum" is one of the projects of the new direction of Urban Mining in USM Holding, aimed at development of closed cycle economy with production of zinc velc-oxide.

- Key project indicators:
- Capacity: processing of 120,000 thousand tons of electric steelmaking plant dusts per year;
 - Processing technology: corrugation (roasting in a long rotary kiln);
 - Marketable products: 31 thousand tons/y of calcined zinc oxide (zinc content

over 70%) and 104 thousand tons/y of iron clinker. Significance of the project for improvement of ecological situation in the Russian Federation:

- Reduction of ESPP dust volumes going to landfills for disposal;
- Possibility to involve lime production wastes up to 17 thousand tons/year, which also go to landfills.

Once the plant reaches its design capacity, it will largely solve the problem of domestic enterprises' dependence on imports.

LLC "ZZRTI"

NAME OF THE INVESTMENT PROJECT

Construction of a plant for the production of rubber products

168 mln RUB
Volume of the resident's declared investments

20 mln RUB
The volume of investments made by the resident, at 30/06/2023

2022-2026
Implementation period



The project provides for the production of the following products (based on full equipment load): rubber mixture - 2,520 tons; rubber crumb - 2,520 tons.

Production of products allows to recycle waste car tires by mechanical crushing method to dispose of hazard class 4 waste in an environmentally friendly way.



The creation of SEZ IPT "Grozny" in the territory of the Republic of Chechnya was initiated by the Decree of the Government of the Russian Federation dated December 24, 2019. "On the establishment of a special economic zone of industrial and production type on the territory of the municipal entity of the Grozny urban district of the Republic of Chechnya". Pursuant to the said Resolution, the Government of the Russian Federation and the Government of the Republic of Chechnya and the Grozny City Hall concluded an agreement dated January 21, 2020. "On the establishment of the SEZ 'Grozny' in the territory of the municipal formation of the urban district 'Grozny city' of the Republic of Chechnya". An important advantage of this investment site is that the North-South transit corridor passes through the territory of the Republic of Chechnya, which connects the central regions of Russia with Azerbaijan and the Middle East countries: Turkmenistan, Uzbekistan, Iran, India and Pakistan. In 2023, "Chechenneftekhimprom" JSC was granted the status of a guaranteeing organization in the sphere of centralized cold water supply and wastewater disposal by Resolution No. 48 of the Grozny City Hall dated June 22, 2023. One of the main advantages of the "Grozny" SEZ is the region's

experience in implementing large investment projects, the availability of its own raw materials base, and access to the raw materials base of the nearest regions for the development of enterprises in all the declared industries of SEZ specialization. Active support of investors by regional authorities, possibility for residents of SEZ IPT "Grozny" to receive regional tax incentives. A high level of transportation accessibility is ensured by proximity to federal highways, the airport and the railroad. In the course of activities of the management company of SEZ IPT "Grozny" in 2023, 7 companies were attracted with the status of a resident of SEZ IPT "Grozny", with a total investment volume of 4,795.39 million rubles and 374 work places. In 2023, 8 infrastructure facilities of SEZ IPT "Grozny" Stage 1 were built and put into operation: motor roads, power and energy facilities with networks, gas supply, water supply and sewerage, treatment plants, administrative building of the management company, low-current networks, customs infrastructure, fencing of the SEZ territory. Technological connection of the "Grozny" SEZ facilities to engineering and technical support networks, including: power supply, gas supply, water supply.

REGIONAL TAX BENEFITS*

INCOME TAX

from the moment of receipt of profit

For SEZ residents
0% up to 5 years
5% the next 5 years
13,5% further

PROPERTY TAX

For SEZ residents
0% up to 10 years

LAND TAX

For SEZ residents
0% up to 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2019

NUMBER OF RESIDENTS
7

DISTANCE TO MOSCOW
1 500 km

DISTANCE TO GROZNY
3 km

PRIORITY AREAS OF DEVELOPMENT



Food industry



Manufacture of industrial and household goods



Pharmaceutical industry



Logistics and IT infrastructure

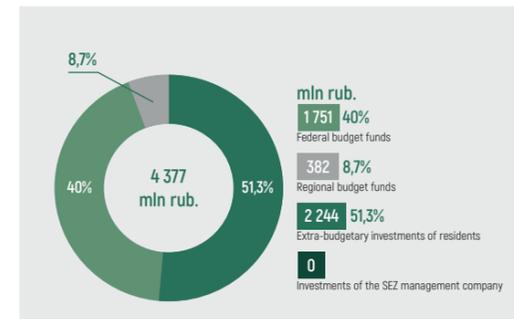
KEY RESIDENTS

"Pipe Stream Processing" LLC

"TRUBPLAST" LLC

INVESTMENTS MADE CUMULATIVE TOTAL

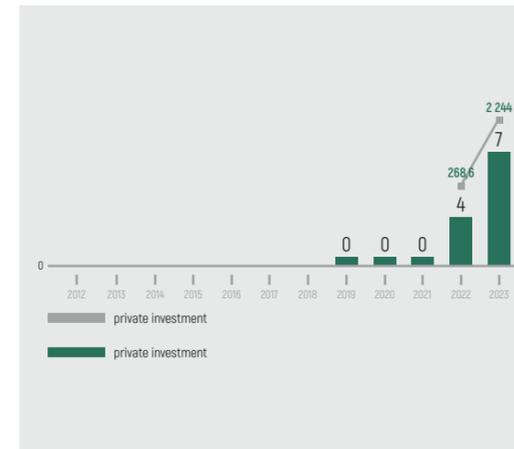
from the foundation of SEZ till 12/31/2023



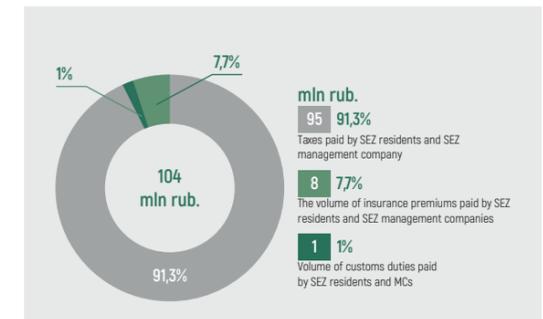
DYNAMICS OF PRIVATE INVESTMENTS IN SEZS

(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)

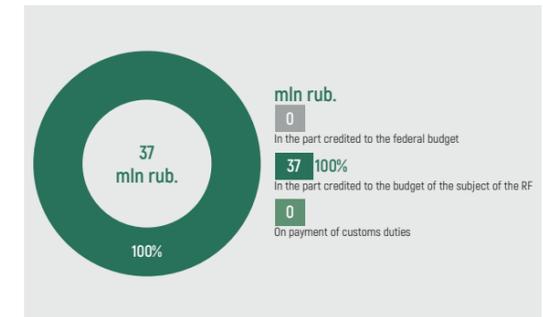
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Design, construction of infrastructure facilities and engineering networks
2. Maintenance of landscaping facilities
3. Maintenance of engineering systems
4. Technological services
5. Technological connection to the resource supply system of SEZ
6. Operation and maintenance of engineering infrastructure facilities
7. Financial services, including financial intermediation services
8. Management consulting services and enterprise management
9. Marketing research



JOBS CREATED, NUMBER
cumulative total 225



LABOR PRODUCTIVITY IN THE SEZ TERRITORY
0,33 mln rub/person.



SEZ RESIDENTS' REVENUE, 2023
75 mln rub.

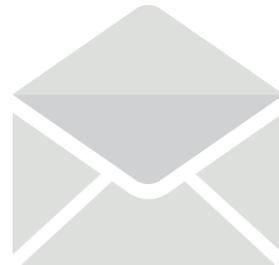


Saidaev Alkhasur

Deputy General Director of JSC "Chechenneftekhimprom",
Head of the SEZ IPT "Grozny" Management Department

CONTACT INFORMATION:

364068, Republic of Chechnya, Grozny, Sheikh-
Mansurovsky district, Khimikov str. 19, p. 1.
Phone: +7 (928) 891-87-91, +7 (8712) 2-06-26
Official website: <https://oez-grozny.ru/>
E-mail: oez.grozny@mail.ru



S Land area in 2023
256,5 ha

📍 Leasable area
155,2 ha

₹ Rent of a land plot per year (SEZ)
586,31 thou. RUB/ha

⚡ Capacity of power supply facilities
1,14 MW

💧 Capacity of water supply facilities
30 m³/h

🚰 Capacity of wastewater disposal facilities
620,98 m³/h

🔥 Capacity of gas supply facilities
17 269 m³/h

🚗 Length of highways
5 438 m

⚡ The cost of electricity supply*
6,51 RUB/kWh

💧 The cost of water supply*
57,79 RUB/m³

🚰 The cost of wastewater disposal*
53,93 RUB/m³

🔥 The cost of gas supply*
9,7 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "Pipe Stream Processing"

<https://tpp-met.ru/>



NAME OF THE INVESTMENT PROJECT

A project to create a full-cycle production complex for recycling used pipe

₹ **1 280 mln RUB**
Volume of the resident's declared investments

📈 **567 mln RUB**
The volume of investments
made by the resident, at 01/06/2024

🕒 **2022-2031**
Implementation period



LLC "PSP" - is a manufacturing company, the main activity of which is the recycling of used pipes and subsequent production of products. In cooperation with JSC "Gazstroyprom", the authorized organization responsible for the process of recycling of used pipes at PJSC "Gazprom facilities", a variant of using category B pipes has been developed in accordance with the technical specifications developed and registered in accordance with the current legislation of the Russian Federation. In today's difficult geopolitical situation the offer of LLC "PSP" to produce steel structures and billets from category B

pipes under the industrial recycling program is a clear advantage for all market participants with a reduction in the cost of construction products and, as a result, a lower price for the end user. Also, this price advantage opens up a wide range of opportunities for export operations with near and far abroad countries. The competitive advantage of LLC "PSP" is the creation of the only production facility in the Republic of Chechnya for the manufacture of steel reinforcing bars, which will fully satisfy the region's demand for this type of product.



LLC "TRUBPLAST"

NAME OF THE INVESTMENT PROJECT

Construction of a plant for the production of polyethylene pipes and fittings

₹ **1 124 mln RUB**
Volume of the resident's declared investments

📈 **1 132 mln RUB**
The volume of investments
made by the resident, at 30/06/2023

🕒 **2023-2033**
Implementation period



The plant plans to produce polyethylene materials, namely polyethylene pipes for water supply, gas supply, heat supply and sewerage networks, as well as

polyethylene fittings of different diameters and sizes.



IPT SEZ "MAKSIMIKHA"
Moscow region

SEZ "Maksimikha" is being created as a Greenfield project, "from scratch", a professional production and logistics site with a total area of 2,236 hectares on the territory of the Domodedovo urban district of Moscow Region.

The special feature of the SEZ is its close location to the largest sales markets of Moscow and Moscow region (45 km to the Moscow Ring Road in the southern direction, in close proximity to the Kashirskoye highway, the M-4 "Don" highway and the big ring of the Moscow railroad). There are no budgetary investments in the creation of the "Maksimikha" SEZ infrastructure; the territory is being developed using private funds from investors. The main strategic goals of the development of SEZ MPT "Maksimikha" are as follows:

- creation of favorable conditions for the development of high-tech manufacturing, agro-industrial, logistics companies and export-oriented hubs;

- creation of high-tech manufacturing industries with a high level of added value;
- creation of a large industrial and food cluster in the Moscow region;
- achievement of leading positions in the domestic market and, in the future, in the CIS market in the field of transportation and logistics transportation. The management company Agropark-Infrastructure LLC ensures creation, operation and maintenance of infrastructure facilities on the territory of SEZ "Maksimikha" and attracts investors.

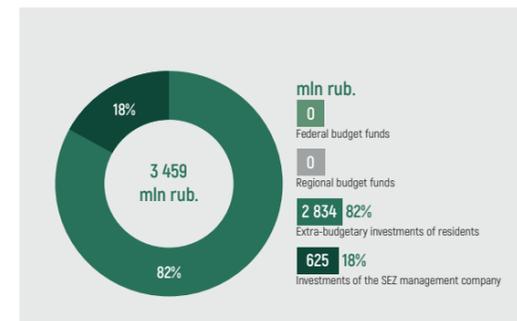
In 2023, "KT Usady" LLC was granted the status of a resident of the "Maksimikha" SEZ. The project provides for the construction of a container terminal for rail logistics activities. The company has started construction works. Also, in 2023, work continued on the creation of infrastructure facilities of the "Maksimikha" Special Economic Zone.

REGIONAL TAX BENEFITS*

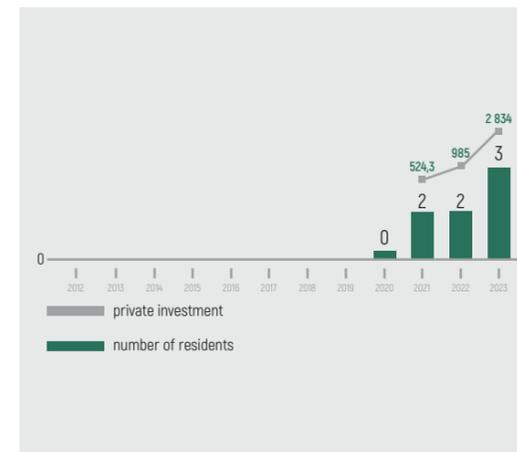
<p>INCOME TAX from the moment of receipt of profit</p> <p> For SEZ residents 0% for 8 years 5% for 9-14 years 13,5% since year 15</p>	<p>PROPERTY TAX</p> <p> For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p> For SEZ residents 0% up to 5 years</p>	<p>LAND TAX</p> <p> For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

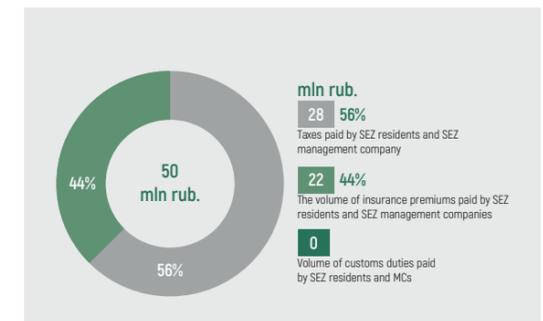
INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



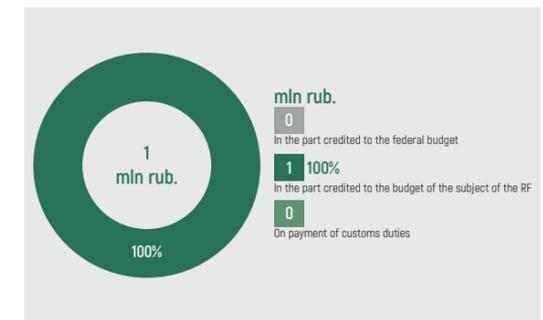
DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological connection to the resource supply system of SEZ
2. Operation and maintenance of engineering infrastructure facilities
3. Construction control services (technical supervision)
4. Financial services, including financial intermediation services
5. Management consulting services and enterprise management
6. Build-to-suit to sale, build-to-suit to lease

JOBS CREATED, NUMBER
cumulative total 29

YEAR OF CONSTRUCTION 2020	NUMBER OF RESIDENTS 3	DISTANCE TO MOSCOW 91 km
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PRIORITY AREAS OF DEVELOPMENT

High-tech processing facilities	Logistics
Agricultural products storage and processing	Food industry

KEY RESIDENTS

- LLC "IMC Usady"
- LLC "Maksimikha PromHladoComplex"
- LLC "CT Usady"

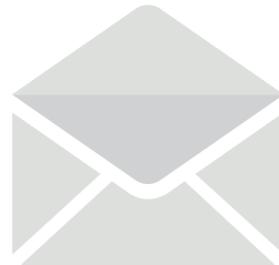


Batarova Julia

General Director of LLC "VTB Real Estate", the management organization of LLC "Agropark Infrastructure"

CONTACT INFORMATION:

123112, Moscow, Presnenskaya nab. 10, Block A,
7th floor
Phone: +7 (495) 543-99-83
Official website: <http://maksimikha.ru/>
E-mail: info@maksimikha.ru



S Land area in 2023
2 236 ha

Length of highways
1 154 m

Capacity of power supply facilities
5,8 MW

Capacity of gas supply facilities
8 845 RUB/1 000 m³/h





IPT SEZ "KRASNOYARSK TECHNOLOGICAL VALLEY"
Krasnoyarsk region

SEZ "Krasnoyarsk Technological Valley" was established in Krasnoyarsk with the support of the production technological potential of the leading enterprises of non-ferrous metallurgy of Russia - Krasnoyarsk Aluminum Plant (hereinafter also - KrAZ) and Krasnoyarsk Metallurgical Plant (hereinafter also - KraMZ), also SEZ is created in order to implement the Strategy of development of non-ferrous metallurgy of Russia for 2014-2020 and for the period up to 2030, approved by the order of the Ministry of Industry and Trade of the Russian Federation dated 05.05.2014 № 839. The main purpose of the Krasnoyarsk Technological Valley SEZ is to localize production and develop the manufacturing industries of the Krasnoyarsk Territory economy by creating in the SEZ modern industrial and production complexes capable of producing high-tech products to meet the needs of the Russian economy, import substitution and export promotion, creating conditions for attracting large-scale Russian and foreign investments, accelerating the socio-economic development of the region, improving the level and quality of life in the region, ensuring growth of tax revenues to budgets of

all levels.
The main objectives of the "Krasnoyarsk Technological Valley SEZ Valley" are:
- stimulating demand for aluminum-containing products, expanding the scope of aluminum applications, and growing competencies in the production of high-tech products;
- increasing the depth of processing of primary aluminum and increasing the production of aluminum products;
- ensuring import substitution by providing the Russian industrial complex with a wide range of finished machine-building products, aluminum products, products and services from other industries;
- development of international cooperation and expansion of the presence of the products of Russian enterprises on the world markets;
- increasing the involvement of the Russian industry in global technology chains and international cooperation.

REGIONAL TAX BENEFITS*

INCOME TAX

from the moment of receipt of profit



For SEZ residents
0% within the first 10 years
13,5% further

PROPERTY TAX



For SEZ residents
0% up to 10 years

LAND TAX



For SEZ residents
0% up to 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2020

NUMBER OF RESIDENTS
5
INCLUDING FOREIGN
1

DISTANCE TO MOSCOW
4 178 km

DISTANCE TO KRASNOYARSK
12 km

PRIORITY AREAS OF DEVELOPMENT



Construction products



Metallurgy



Manufacturing industry



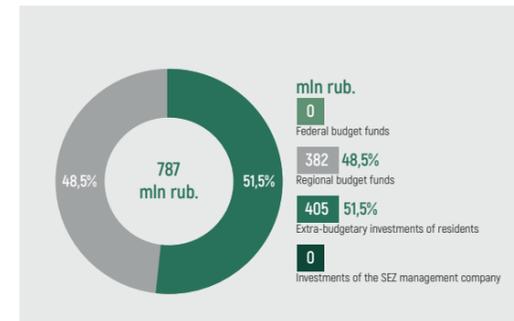
Mechanical engineering

KEY RESIDENTS

- JSC "Spetstechnomash"
- LLC "Hankon Siberia"
- LLC "Siberian Aluminum Disks"
- LLC "Fabrika Feniks"
- LLC "Siberian Profile"

INVESTMENTS MADE CUMULATIVE TOTAL

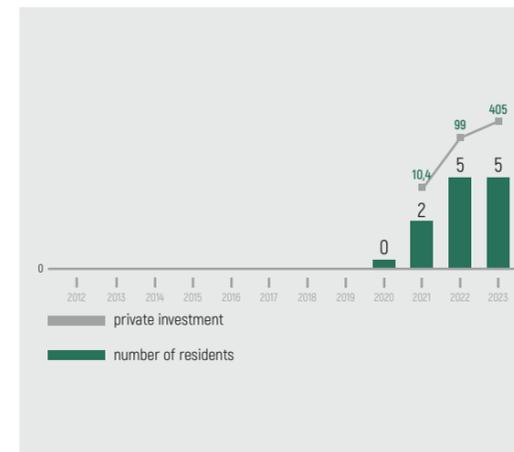
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS

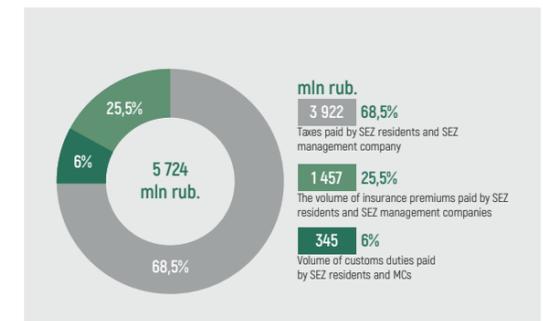
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)

CUMULATIVE TOTAL, MLN RUB.



JOBS CREATED, NUMBER
cumulative total 15

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



MANAGEMENT COMPANY SERVICES

1. Educational and training services
2. Maintenance of landscaping facilities
3. Financial services, including financial intermediation services
4. Operation and maintenance of engineering infrastructure facilities
5. Intellectual property management services
6. Technological services
7. Construction control services (technical supervision)
8. Marketing research
9. Management consulting services and enterprise management



Chernov Andrey

General Director of JSC
"Krasnoyarsk Regional Energy Company"

CONTACT INFORMATION:

660049, Krasnoyarsk, 10, Mira Ave. 55
Official website: <https://krasnayadolina.ru/>
Phone: +7 (391) 290-23-23
E-mail: mail@krasdolina.ru



S Land area in 2022
247,38 ha

📍 Leasable area
239,84 ha

₹ Rent of a land plot per year (SEZ)
7,5 thou. RUB/ha

⚡ The cost of electricity supply*
5-6,44 RUB/kWh

💧 The cost of water supply*
30,94 RUB/m³

🏠 The cost of wastewater disposal*
20,09 RUB/m³

🔥 The cost of heat supply*
3 615,88 RUB/Gcal

* The average tariff as of 06/01/2024

LLC "Fabrika Feniks"

<https://ecofenix.ru/>



NAME OF THE INVESTMENT PROJECT

Establishment of aluminum recycling production

₹ **1 271 mln RUB**
Volume of the resident's declared investments

📈 **13,8 mln RUB**
The volume of investments
made by the resident, at 30/06/2023

🕒 **2022-2027**
Implementation period



LLC "Fabrika Feniks" is a member of the Feniks Group of Companies. LLC "Feniks Group" has been processing aluminum-containing waste since 2001. Among the customers of the recycling service are such large companies as: aluminum smelters, including JSC "UC RUSAL", SKAD light-alloy aluminum rims plants.

The project of construction of a new modern high-tech processing complex on the territory of the special economic zone of industrial and production type "Krasnoyarskaya Technological Valley" on a land plot of 2.5 hectares.

<https://rusal.ru/>

LLC "Siberian Aluminum Discs"

NAME OF THE INVESTMENT PROJECT

Organization of new production of cast aluminum wheel rims

₹ **2 729,2 mln RUB**
Volume of the resident's declared investments

📈 **45,5 mln RUB**
The volume of investments
made by the resident, at 30/06/2023

🕒 **2022-2026**
Implementation period

LLC "Siberian Aluminum Discs" was established to implement the investment project "Organization of new production of cast aluminum wheel discs" in the special economic zone of industrial and production type "Krasnoyarsk Technological Valley". At the moment the company performs design and construction of the new production facility and does not carry out production activities. The project is aimed at import substitution and development of wheel business in the Russian Federation.

Objective: to bring to the market competitive products of aluminum alloys in the amount of 1.5 million wheels per year with high consumer properties, oriented to OEM production localized in Russia. The project will create 598 jobs. A full production cycle of aluminum cast wheels will be organized, from preparation of primary aluminum alloy to painting and packaging of finished products. The products of the new production facility will be directed both to the domestic market and to automobile plants in the territory of the Russian Federation and commonwealth countries.



PSEZ "OLYA"
Astrakhan region

The port special economic zone was established in the Astrakhan region in the area of the Olya seaport by order of the President of the Russian Federation V.V. Putin within the framework of complex measures for the development of the international transportation corridor "North-South". It is Russia's only port SEZ on the Caspian Sea and was created to stimulate the creation of modern port and logistics facilities to increase cargo turnover.

Currently, special attention is paid to the development of the North-South ITC. It is the main route for cargo transportation from India, Southeast Asia, Africa and the Middle East, bypassing the Suez Canal. The main advantages of the North-South ITC over other routes and, in particular, over the sea route through the Suez Canal, are the reduction of transportation distances by two or more times, which allows shippers to save on transportation time and cost. The area of the port SEZ is 725.8 hectares. The project will include engineering preparation of the territory, construction of water supply, water disposal, electricity, gas supply and transportation infrastructure. A production and operating base, a fire station and

other facilities will be built.

A resident of a port SEZ may carry out both port activities and construction, reconstruction and operation of port infrastructure facilities. According to the Federal Law No. 116-FZ dated 22.07.2005 "On Special Economic Zones in the Russian Federation", the port SEZ regime implies granting tax benefits and customs preferences to residents.

Port SEZ residents are not subject to VAT and enjoy preferential rates of income, property, land and transportation taxes. A free customs zone regime is also available in the territory of the port SEZ. The anchor resident of the port SEZ, LLC PLC "Caspiy", is implementing a project to build a modern port with a container terminal (total investments - more than 27 billion rubles, planned cargo turnover by 2031 - about 8 million tons). The prospects of the project were confirmed by the German company Hamburg Port Consulting, which estimated the new port's cargo turnover at 1 million tons by 2050. Major international logistics companies have expressed interest in participating in the project.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% for 10 years 8% since year 11</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 12 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2020	NUMBER OF RESIDENTS 2	DISTANCE TO MOSCOW 1 300 km	DISTANCE TO ASTRAKHAN 75 km
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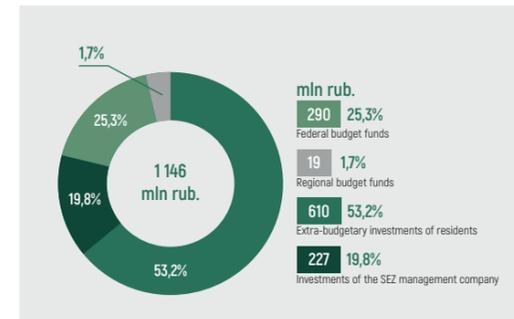
PRIORITY AREAS OF DEVELOPMENT



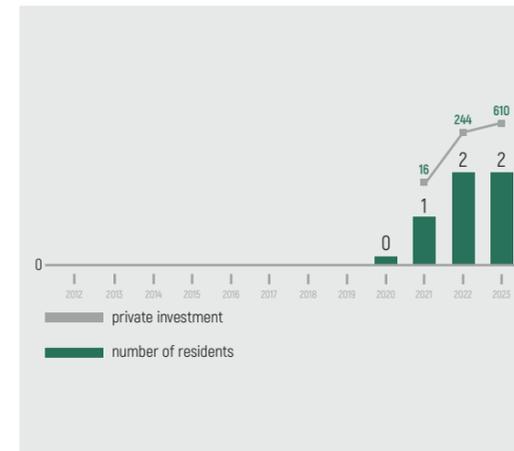
KEY RESIDENTS

PLC "Caspiy"

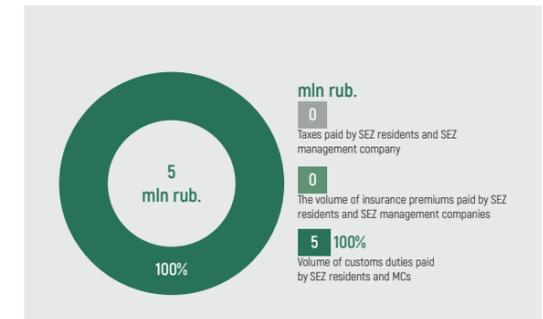
INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



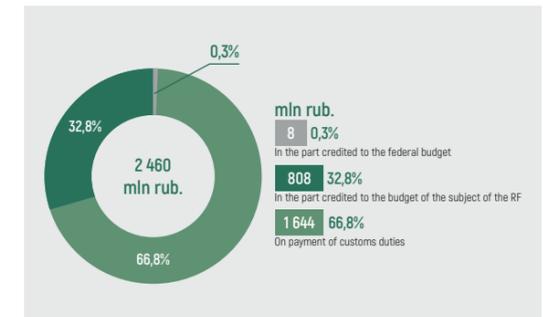
DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Technological connection to the resource supply system of SEZ
3. Operation and maintenance of engineering infrastructure facilities
4. Engineering services
5. Management consulting services and enterprise management
6. Marketing research
7. Educational and training services

JOBS CREATED, NUMBER
cumulative total 31

LABOR PRODUCTIVITY IN THE SEZ TERRITORY
0,26 mln rub./person.

SEZ RESIDENTS' REVENUE, 2023
8 mln rub.



Kim Alexander

General Director of JSC PSEZ "Lotus"

CONTACT INFORMATION:

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 Phone: +7 (8512)51-32-66
 Official website: <https://www.sezlotos.ru/about/port-sez/>
 E-mail: lotos@sezlotos.ru



S Land area in 2023
 725,8 ha

₽ Rent of a land plot per year (SEZ)
 8,47 thou. RUB/ha

₽ Sale of a land plot (SEZ)
 25,42 thou. RUB/ha

⚡ The cost of electricity supply*
 7,17 RUB/kWh

💧 The cost of water supply*
 88,12 RUB/m³

🏠 The cost of wastewater disposal*
 99,74 RUB/m³

🔥 The cost of gas supply*
 6 850 RUB/1 000 m³/h

* The average tariff as of 06/01/2024


www.caspyplc.ru

LLC "Port and Logistics Company Caspiy"



NAME OF THE INVESTMENT PROJECT
 Creation of modern port infrastructure

27 199,4 mln RUB
 Volume of the resident's declared investments

464,1 mln RUB
 The volume of investments made by the resident, at 30/06/2024

2021-2069
 Implementation period

LLC "Port and Logistics Company Caspiy" was established to implement an infrastructure project for the construction and operation of a new multifunctional port and logistics complex located on the territory of the port special economic zone in the Liman district of the Astrakhan region. Cargo turnover of the future complex will potentially reach 19 million tons by 2050. The Caspian port and logistics complex will be located in the center of the North-South international transport corridor. Building up port facilities on the Caspian Sea will have a synergistic effect in the development of related industrial and agricultural sectors, will contribute to the increase of domestic and export turnover, and will ensure additional economic growth in the Astrakhan region and the region as a whole.





The special economic zone of industrial and production type "Stabna" was established in the Smolensk district of the Smolensk region in 2021.

SEZ "Stabna" is located on a land plot of 350 hectares 15 km from the city of Smolensk (400 km west of Moscow, 80 km from the border with the Republic of Belarus).

Advantages of the site:

- The special location of SEZ "Stabna" allows it to place on its territory enterprises of any hazard classes, including 1 and 2 classes;
- Branches of main gas pipelines pass through the territory of SEZ, which makes it possible to provide residents with natural gas under the 1st category of reliability in the volume of up to 3 billion cubic meters per year with the possibility of building its own gas distribution station and gas withdrawal directly from the main gas pipeline;
- The SEZ territory has access to the federal highway M-1 (Moscow - Minsk), in 2019 the permit for adjoining the highway was issued and it is planned to build a highway through the SEZ territory with a direct exit to M-1. The city of Smolensk is a large industrial center with a number of higher and

secondary educational institutions, which creates conditions for providing SEZ production enterprises with qualified labor resources.

Stabna SEZ residents have federal, regional and local tax preferences - income tax, property tax, transportation and land tax exemptions. Free customs zone conditions have been created for residents, allowing duty-free import of equipment, raw materials and supplies, as well as value-added tax benefits.

In close proximity to SEZ IPT "Stabna" there is an operating customs post "Stabninsky" of Smolensk customs.

SEZ residents can locate their projects in ready-made production facilities, which will shorten the timeframe for project implementation and allow them to quickly set up production. In 2023, the construction of a production building with the area of 7 thousand m² was completed and is intended to be leased out to residents.

Currently, the SEZ has 4 residents, 3 of which have already started production of their products. Another 3 production companies are expected to become residents of SEZ "Stabna" in the near future.

REGIONAL TAX BENEFITS*

INCOME TAX
from the moment of receipt of profit

For SEZ residents
0% up to 7 years
5% for 8-10 years
13,5% since year 11

PROPERTY TAX

For SEZ residents
0% up to 10 years

TRANSPORT TAX
from the moment of vehicle registration

For SEZ residents
0% up to 10 years

LAND TAX

For SEZ residents
0% up to 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2021

NUMBER OF RESIDENTS
3

DISTANCE TO MOSCOW
380 km

DISTANCE TO SMOLENSK
15 km

PRIORITY AREAS OF DEVELOPMENT

Mechanical engineering

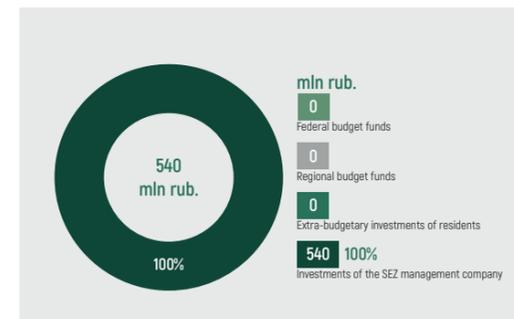
Furniture manufacturing

KEY RESIDENTS

LLC "Arsenal Regions"

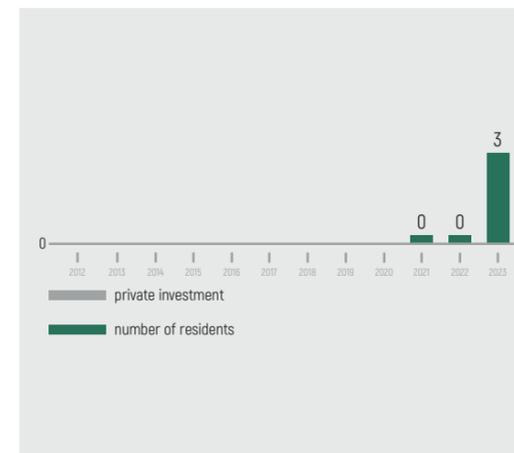
INVESTMENTS MADE CUMULATIVE TOTAL

from the foundation of SEZ till 12/31/2023

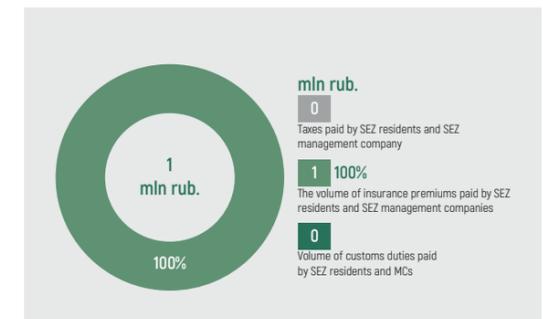


DYNAMICS OF PRIVATE INVESTMENTS IN SEZS

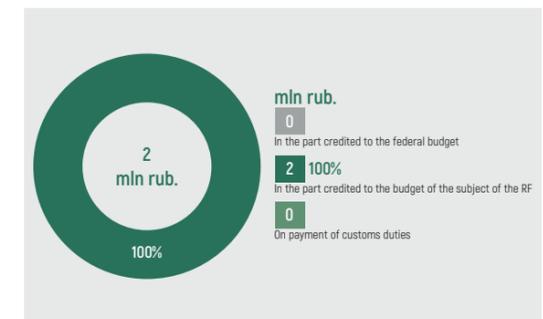
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological connection to the resource supply system of SEZ
2. Operation and maintenance of engineering infrastructure facilities
3. Maintenance of landscaping facilities
4. Financial services, including financial intermediation services
5. Business management consulting services
6. Construction control services (technical supervision)
7. Business planning services
8. Advertising of residents' activities, promotion in social networks, PR
9. Assisting in the design of resident facilities, land surveying, business planning



Gitlin Evgeny

General Director of LLC "Alfa Trans Alliance"

CONTACT INFORMATION:

Address: 214550, Smolensk region, Smolensk district, v. Stabna, Zaozernaya street, 35.
 Official website: <https://stabna.com/>
 Phone: +7 (985) 191 22 33
 E-mail: info@stabna.com



- Land area in 2023
350 ha
- Leasable area
344 m²
- Capacity of power supply facilities
1,4 MW
- Capacity of gas supply facilities
158,4 m³/h
- Capacity of heat supply facilities
1,2 Gcal/h
- Capacity of water supply facilities
40 m³/h
- Capacity of wastewater disposal facilities
838,5 m³/h

- The cost of electricity supply*
8,43 RUB/kWh
- The cost of gas supply*
8 869,2 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "Arsenal Regions" <http://www.arsenal67.ru/>

NAME OF THE INVESTMENT PROJECT

Establishment of production of photo-video registration complexes

200 mln RUB
Volume of the resident's declared investments

2024 – 2030
Implementation period



LLC "Arsenal Regions" is a production facility located on the territory of the special economic zone of industrial production type "Stabna", producing hardware and software complexes "Cyber-Sheriff".

Production of the enterprise BAPK "Cyber-Sheriff" is a patented development of the Smolensk enterprise LLC "Arsenal 67", which is capable of automatic

photo-video fixation of vehicles 360°, recognize state registration marks, determine the speed of vehicles in the stream, automatic verification of objects on the search databases, face recognition in the cabin and outside the car, as well as many other useful functions.



LLC "Startech"

NAME OF THE INVESTMENT PROJECT

Organization of production of vacuum and compressor equipment

150,3 mln RUB
Volume of the resident's declared investments

2024 – 2033
Implementation period



LLC "Startech" produces vacuum and compressor equipment used in metallurgy, pharmaceuticals and other industries, both on the basis of its own developments and according to individual customer requirements. The company cooperates

with Roscosmos State Corporation, leading airlines of the country, and defense industry enterprises.



IPT SEZ "PERM"
Perm region

The area of SEZ "Perm" is 350 hectares and consists of three locations located on the territory of Perm city and Perm district. The main site is owned by the Perm region and is located at the address: Perm region, Perm Municipal District, Gamovskoye settlement.

Proximity to the resource base for production, access to ready infrastructure and major transportation arteries. In addition, the natural economic and geographical advantages of Perm region are formed by favorable location, appropriate transport accessibility and infrastructure, availability of human resources and labor resources, as well as availability of energy resources.

Within the framework of the project implementation, the managing company of JSC MC Perm SEZ carries out a number of activities aimed at increasing the investment attractiveness of the zone site for domestic and foreign investors. The management company provides comprehensive support of residents' activities at each stage of investment projects implementation (from obtaining resident status to launching production and support of current

activities of resident companies), in order to ensure prompt and comfortable interaction with executive state authorities and organizations.

Key events of the Perm SEZ in 2023:

- Lease agreements with two existing residents were concluded
- In connection with this, within the scope of authority, work was carried out on land plots surveying for leasing to residents and on amendments to the Perm SEZ territory planning project in terms of land plots formation and cadastral registration for the purpose of further leasing to residents;
- Technical conditions for connection of capital construction facilities to SEZ Perm ITO networks were obtained and contracts for technological connections to utility networks were concluded;
- Amendments were made to the Perm SEZ territory planning project in terms of land plots formation and cadastral registration for the purpose of further leasing to residents.

REGIONAL TAX BENEFITS*

INCOME TAX

from the moment of receipt of profit

For SEZ residents
0% for 5 years
5% for 6-10 years
13,5% since year 11

PROPERTY TAX

For SEZ residents
0% up to 10 years

TRANSPORT TAX

from the moment of vehicle registration

For SEZ residents
0% up to 10 years

LAND TAX

For SEZ residents
0% up to 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

S Land area in 2023
234,7 ha

₽ Rent of a land plot per year (SEZ)
28,54 thou. RUB/ha

YEAR OF CONSTRUCTION
2022

NUMBER OF RESIDENTS
7

DISTANCE TO MOSCOW
1 400 km

DISTANCE TO PERM
15 km

PRIORITY AREAS OF DEVELOPMENT



Shipbuilding



Aircraft construction



Metallurgy

KEY RESIDENTS

LLC "Osentsovsky Steel Rolling Plant"

JSC "ODK-PM"

LLC "Forplast"



Shulkin Ilya

General Director of JSC
"SEZ Perm Management Company"

CONTACT INFORMATION:

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Official website: <http://sezperm.ru/>
E-mail: info@sezperm.ru



LLC Perm Plant "ZVEZDA"



NAME OF THE INVESTMENT PROJECT

Complex for the manufacture of metal structures and process equipment for the construction of oil and gas facilities in the Russian Federation.

580 mln RUB
Volume of the resident's declared investments

8,8 mln RUB
The volume of investments made by the resident, at 30/06/2023

2023-2025
Implementation period



LLC Perm Plant "ZVEZDA", part of UralGazRemont Group of Companies and operating in Perm since 2017, specializes in the manufacture of metal structures and process equipment for gas power complex and NPP facilities. The company manufactures such products as large-block assemblies of GPAs, GPA hangar-type shelters, GPA life support systems, spare parts for MRO of GPAs, steel structures of infrastructure communications of oil and gas construction facilities, as well

as equipment under the import substitution program. The key customers of the Perm Zvezda plant are Gazprom Group, Sibur Holding and Gazprom Energoholding Industrial Assets.

On the territory of the Perm SEZ the company plans to create a production site that will carry out a full cycle of manufacturing metal structures and technological equipment for the construction of oil and gas facilities in the Russian Federation.



ИПТ СЕЗ "ХИМПРОМ"
Volgograd region



To carry out its activities SEZ management company - LLC "PROMTECH" has membership in self-regulating organizations and has the right to prepare project documentation (membership in the Association of Expert Analytical Center of Designers "Project Portal" (Association EACD "Project Portal")).

Advantages of SEZ "Chimprom":

- geography (location, logistics);
- access to mineral raw material base for development of chemistry, petrochemistry (raw materials: for building materials industry, hydrocarbon, for metallurgical industry, mineral-building iron ores, non-ferrous and rare metals, etc.);
- comfortable climate (continental, with cold snowy winters and hot dry summers).

Opportunities of SEZ "Chimprom":

- own transportation infrastructure;
- own railroad network;

- qualified personnel (12 independent higher educational institutions (HEI), 11 branches of HEI, 49 independent specialized secondary educational institutions (SSEI), 9 branches of SSEI, 1244 thousand students of HEI, 65 thousand students of SSEI);
- developed engineering infrastructure;
- electric power (41 MW in the direction of 110 kV, 68 MW in the direction of 35 kV, 3.5 MW in the direction of 10 kV);
- industrial water supply (own water intake unit);
- domestic water supply;
- gas supply with a capacity of 1 billion m³ per year;
- industrial wastewater disposal (construction of new treatment facilities);
- industrial water supply (own water intake unit) treatment facilities);
- domestic wastewater disposal;
- cargo berth.

REGIONAL TAX BENEFITS*

INCOME TAX	PROPERTY TAX	TRANSPORT TAX	LAND TAX
from the moment of receipt of profit		from the moment of vehicle registration	
For SEZ residents 0% for 5 years 5% for 6-10 years 13,5% since year 11	For SEZ residents 0% up to 10 years	For SEZ residents 0% up to 10 years	For SEZ residents 0% up to 10 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2022	NUMBER OF RESIDENTS 0	DISTANCE TO MOSCOW 972 km	DISTANCE TO VOLGOGRAD 28 km
-------------------------------------	---------------------------------	-------------------------------------	---------------------------------------

PRIORITY AREAS OF DEVELOPMENT

- Manufacture of other basic inorganic chemicals, products
- Manufacture and sale of chemicals



Kasimov Bakhtiyor

General Director of LLC PC "VOLGOGRAD POLYMER" - Management Company LLC "PROMTEKH"

CONTACT INFORMATION:

400057, Volgograd region, Volgograd,
Promyslovaya Street, 23
Phone: +7 (495) 902-73-50
E-mail: upravl@vprom.tech
Official website: <https://chimprom-volgograd.ru/>



- Land area in 2023
146 ha
- Capacity of power supply facilities
112,5 MW
- Capacity of water supply facilities
 - drinking water - 9,49 m³/h
 - process water - 719,03 m³/h

* The average tariff as of 06/01/2024

- The cost of electricity supply*
6,64 RUB/kWh
- The cost of water supply*
 - process water - 7,96 RUB/m³
 - drinking water - 35,76 RUB/m³
- The cost of wastewater disposal*
28,82 RUB/m³
- The cost of gas supply*
9 571,46 RUB/1 000 m³/h



IPT SEZ "NYAGAN"
Khanty-Mansi Autonomous Okrug - Yugra

The area of the territory of the special economic zone of industrial and production type "Nyagan" is 272.8 hectares and in the future may be increased up to 1,092 hectares. The management company of the special economic zone is carrying out works on land plot preparation and creation of engineering and transportation infrastructure for the purpose of further placement of residents. The first start-up phase will be commissioned in Q2 2025.

REGIONAL TAX BENEFITS*

INCOME TAX

from the moment of receipt of profit

For SEZ residents
0% for 5 years
5% for 6-10 years
13,5% since year 11

PROPERTY TAX

For SEZ residents
0% up to 10 years

LAND TAX

For SEZ residents
0% up to 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

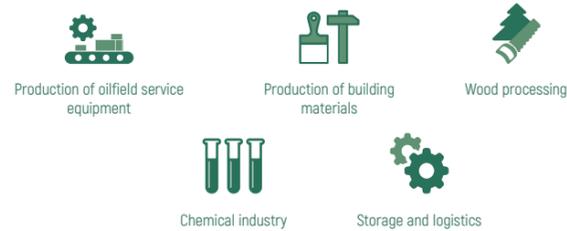
YEAR OF CONSTRUCTION
2022

NUMBER OF RESIDENTS
0

DISTANCE TO MOSCOW
2 408 km

DISTANCE TO NYAGAN
4 km

PRIORITY AREAS OF DEVELOPMENT



Yermolin Alexander

General Director of JSC
"Yugra Industrial Parks Management Company"

CONTACT INFORMATION:

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Phone: +7 (3467) 35-11-90
mail: ppu_office@mail.ru
Official website: <https://oeznyagan.ru/>



S Land area in 2023
272,8 ha

⚡ Capacity of power supply facilities
20 MW

💧 Capacity of water supply facilities
230 m³/h

🚰 Capacity of wastewater disposal facilities
285 m³/h

🔥 Capacity of gas supply facilities
22 731 m³/h

* The average tariff as of 06/01/2024

⚡ The cost of electricity supply*
Alternatives for providing electricity to residents are currently being developed:

1. 7,2 RUB/ kWh
(it is planned to reduce the tariff to 4 RUB/ kWh)

💧 The cost of water supply*
47,51 RUB/m³

🚰 The cost of wastewater disposal*
42,81 RUB/m³

🔥 The cost of gas supply*
4,5 RUB/1 000 m³/h



The special economic zone of industrial-production type "Emmauss" was established on the territories of Kalininsky and Konakovsky municipal districts of Tver region by the Resolution of the Government of the Russian Federation No. 277 dated March 7, 2024 "On Establishment of a Special Economic Zone of Industrial-Production Type on the Territories of Kalininsky Municipal District of Tver Region and Konakovsky Municipal District of Tver Region". The total area of the territory is 300 hectares. The site of the SEZ "Emmauss" has a unique geographical location, being on the transportation axis between the two largest cities of Russia - Moscow and St. Petersburg. The site of the SEZ "Emmauss" has direct access to the federal highway M10 "Russia", at a minimum distance there are exits to the federal

highway M11 "Neva".
 The management company of the Emmauss SEZ is a business entity 100% owned by the Tver Region.
 The management company has extensive experience in managing industrial sites (2 SEZs and 2 industrial parks), provides all types of engineering infrastructure (including infrastructure design and construction), and has the status of a network organization.
 The company is actively involved in attracting new investment projects to the region. Currently, preparations are underway to recognize the first SEZ residents, and work is underway to create engineering and road infrastructure.

REGIONAL TAX BENEFITS*

INCOME TAX

from the moment of receipt of profit



For SEZ residents
 0% for the first 7 years
 5% the next 5 years
 13,5% further

PROPERTY TAX



For SEZ residents
 0% up to 10 years

LAND TAX



For SEZ residents
 0% up to 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2024

NUMBER OF RESIDENTS
0

DISTANCE TO MOSCOW
100 km

DISTANCE TO TVER
23 km

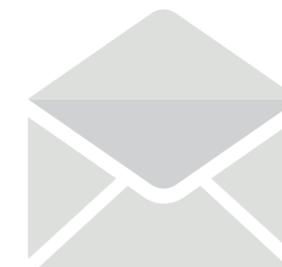


Bobyleva Julia

General Director of JSC
 "Engineering and Investment Company"

CONTACT INFORMATION:

170028, Tver, Komintern St.107
 Phone: +7 (4822) 41-94-50
 E-mail: iik.tver@tver-elektro.ru
 Official website: <https://iik-tver.ru/home/about-us/>



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Technological connection to the SEZ resource supply system
3. Operation and maintenance of engineering infrastructure facilities

PRIORITY AREAS OF DEVELOPMENT


 Production of polyethylene pipes


 Sheet metal processing


 Woodworking industry


 Output of confectionery products


 Creation of ropeways



IPT SEZ "SISTEMA"
Republic of Mordovia



SEZ "Sistema" was established in 2024 and consists of three sites:
 - site 1 "Lisma" (main) includes the territory of Saransk TV plant (19 ha), industrial park "Svetotekhnika" (53.7 ha) and property complex "Lisma" (more than 100 industrial facilities on the area of 372 ha);
 - site 2 "OVS" on the territory of the plant "Fiber Optic Systems" with the area of 14.8 ha in Saransk;
 - site 3 "Lyambir" (prospective) is located in Lyambirsky district on the area of 254 hectares.

At present, work is underway to develop a project for the planning of the

territory and a plan of arrangement material and technical equipment. On the site 1 "Lisma" is underway DCP for on-site engineering networks of the industrial park Svetotekhnika".

Advantages:

- site 1 "Lisma" is located within the boundaries of Saransk, the capital of RM. Managing company of SEZ "Sistema" - MC SEZ "Sistema" LLC is at the stage of formation of ways to attract residents, interaction with public authorities and the list of specialized services provided to residents.

REGIONAL TAX BENEFITS*

INCOME TAX

from the moment of receipt of profit

For SEZ residents
 0% within 5 years
 2% the next 5 years
 13,5% further

PROPERTY TAX

For SEZ residents
 0% up to 10 years

TRANSPORT TAX

from the moment of vehicle registration

For SEZ residents
 0% up to 10 years

LAND TAX

For SEZ residents
 0% up to 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2024

NUMBER OF RESIDENTS
1

DISTANCE TO MOSCOW
632 km

DISTANCE TO SARANSK
5,3 km

MANAGEMENT COMPANY SERVICES

1. Support, consultations on investment project preparation

PRIORITY AREAS OF DEVELOPMENT



Lighting products

KEY RESIDENTS

"Lighting Devices Plant" LLC



Sharifullin Bulat

General Director of LLC "MC SEZ "Sistema"

CONTACT INFORMATION:

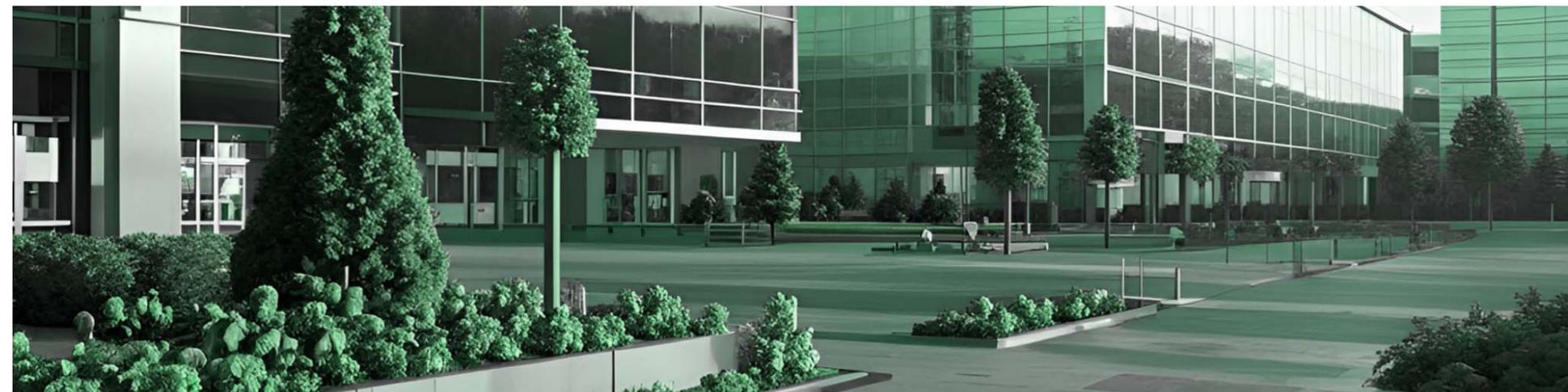
430034, Republic of Mordovia, Saransk,
 Lodygin str. 3
 Official website: <https://sistema-land.ru/>
 Phone: +7 (918) 540-07-59
 E-mail: info@sistema-land.ru





PROFILES OF SPECIAL ECONOMIC ZONES

TECHNICAL IMPLEMENTATION TYPE SEZS





SEZ "Technopolis Moscow" is a specialized territory for the development of industrial and technology-innovative activities: microelectronics, pharmaceutical industry and mechanical engineering. The purpose of SEZ development is to form an innovation ecosystem of the city by providing the most favorable conditions for the location of Russian and foreign high-tech companies.

Currently, the territory of SEZ "Technopolis Moscow" includes six investment sites (Alabushevo, MIET, Mikron, Angstrom, Pechatniki, Rudnevo). On the territory of SEZ "Technopolis Moscow" upon completion of a capital construction facility, an opportunity to buy out the leased land plot for 1% of its cadastral value is provided. The SEZ has a free customs zone regime. MC of SEZ works on the development of industrial cooperation between production companies, helps residents to expand their activities and enter new markets, assists residents in participating in projects of city customers and attracting additional financing, in placing information about their products on the Supplier Portal.

In 2023, SEZ sites hosted more than 40 official delegations. In order to exchange experience, more than eight regions familiarized themselves with the infrastructure and production facilities. In order to develop the innovation environment, in 2023, the company's sites hosted more than 250 in-house events with more than 7,000 participants from more than 80 companies.

Community clubs were created to share best practices. The company continues to develop the projects "Techno Work" and "Techno Internship" to help find highly qualified specialists for the enterprises of the zone, as well as to organize internships and traineeships for students.

Over the entire period of the project's existence, more than 900 students have undergone internships at SEZ enterprises.

The Company became a participant of the Engineering Classes project to popularize technical specialties among high school students and to build human resources potential.

REGIONAL TAX BENEFITS*

INCOME TAX	PROPERTY TAX	TRANSPORT TAX	LAND TAX
 <p>For SEZ residents 0% until 2028 5% 2028-2032 12,5% from 2033</p>	 <p>For SEZ residents 0% up to 10 years</p>	 <p>For SEZ residents 0% up to 10 years</p>	 <p>For SEZ residents 0% up to 10 years</p>

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2005

NUMBER OF RESIDENTS
105
INCLUDING FOREIGN
5

DISTANCE TO MOSCOW
0 km

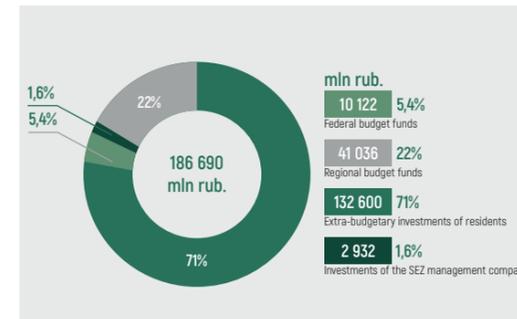
PRIORITY AREAS OF DEVELOPMENT



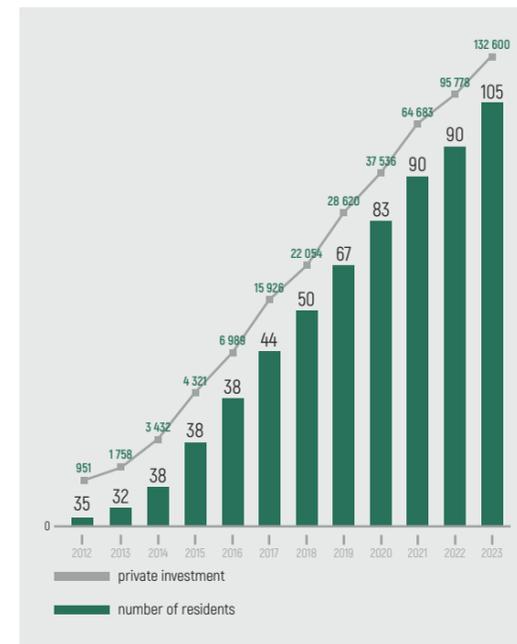
KEY RESIDENTS

- JSC "Micron"
- LLC "Diagnostika-M"
- JSC "Angstrom"

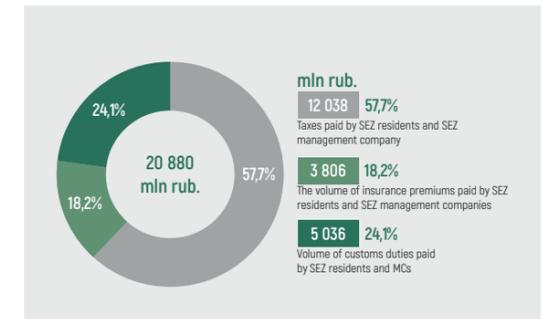
INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Service, cleaning, transportation services
2. Provision of technological infrastructure
3. Operations and infrastructure services
4. Services in the field of legal and property relations
5. Promotion and advertising services
6. Information technology and ACS services
7. Development of a customized concept for the application of customs privileges
8. Supporting the organization of customs control zone functioning at the SEZ resident's premises
9. Logistics and warehousing services
10. Consulting services in the field of contract manufacturing
11. Personnel selection

 **JOBS CREATED, NUMBER**
cumulative total 14 291

 **LABOR PRODUCTIVITY IN THE SEZ TERRITORY**
9,6 mln rub/person.

 **SEZ RESIDENTS' REVENUE, 2023**
136 965 mln rub.
Including from exports 6 678 mln rub.



Degtev Gennady

General Director of JSC «TIT SEZ «Technopolis Moscow»

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 E-mail: office@technomoscow.ru



-  Land area in 2023
275 ha
-  Office area
56 439,63 m²
-  Capacity of power supply facilities
209,9 MW
-  Capacity of water supply facilities
713,9 m³/h
-  Capacity of wastewater disposal facilities
649,4 m³/h
-  Capacity of heat supply facilities
491,4 Gcal/h
-  Capacity of gas supply facilities
12 043 m³/h

-  Sale of a land plot (SEZ)
424,66 thou. RUB/ha
-  Rent of a land plot per year (SEZ)
421 thou. RUB/ha
-  Rent of office premises per year
1,13 thou. RUB/m²
-  The cost of electricity supply*
5,07-6,67 RUB/kWh
-  The cost of water supply*
50,93 RUB/m³
-  The cost of wastewater disposal*
39,97 RUB/m³
-  The cost of heat supply*
2 325,88-2 662,04 RUB/Gcal
-  The cost of gas supply*
9 941,11-10 400,81 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC "Velfarm-M"

<https://velpharm.group/>



NAME OF THE INVESTMENT PROJECT

Development and organization of high-tech and innovative production of finished pharmaceuticals in the city of Moscow on the territory of a special economic zone of technological-implementation type

 **1 883 mln RUB**
Volume of the resident's declared investments

 **7 781,34 mln RUB**
The volume of investments made by the resident, at 30/06/2024

 **2018-2054**
Implementation period



The research and production complex for the development and production of full-cycle pharmaceuticals "Velfarm-M" is located in the SEZ "Technopolis Moscow", site Alabushevo. The enterprise is equipped with modern technological equipment, has its own chemical-analytical and microbiological laboratories. The enterprise successfully operates a research center and a pilot site, which allow to develop and scale up new drugs for production. In 2023-2024 "Velfarm-M" LLC signed offset contracts with the Moscow City Health Department for the supply of pharmaceuticals totaling 9.9 bln rub.

77 items of various medicines will be sold, including 25 drugs that will be produced for the first time in Russia. All drugs will be produced from proprietary pharmaceutical substances developed and manufactured at Velfarm Group's facilities. In the near future, the company's portfolio will include about 300 drugs of different pharmacotherapeutic groups. Currently, biotechnological drugs for the treatment of various autoimmune, neurological and oncological diseases, antitumor and hormonal drugs are at various stages of development and registration.



www.pclab.ru LLC «Rezonit Plus»

NAME OF THE INVESTMENT PROJECT

Contract manufacturing of electronic modules

 **1 098,9 mln RUB**
Volume of the resident's declared investments

 **2 014,32 mln RUB**
The volume of investments made by the resident, at 30/06/2024

 **2017-2030**
Implementation period



"Rezonit Plus" LLC was launched in 2023 and specializes in contract manufacturing of electronic modules and providing services for the production and assembly of printed circuit boards of a large range of products. "Rezonit Plus" LLC is a project of Rezonit, a company founded in 1997 with operating production facilities in Klin and St. Petersburg. The company's customer portfolio includes more than 15 thousand electronics manufacturers.

The uniqueness of the production lies in a wide range of manufactured products: electronic modules, printed circuit boards. In addition, special software

was developed for fast processing of orders and launching them into production, which allowed the company to create its own enterprise management system and reduce production lead times by 3-4 times compared to similar manufacturers

The capacity of the assembly and assembly plant is 180 thousand components per hour, the capacity of the printed circuit board plant is up to 400 thousand dm² per month.

The new plant is ready to ensure the highest quality standards and shorten production time for leading electronics industries.



TIT SEZ «SAINT PETERSBURG»
Saint-Petersburg

Pursuant to the Resolution of the Government of the Russian Federation № 780 of 21.12.2005. On January 18, 2006, the Government of the Russian Federation and the Government of St. Petersburg concluded Agreement № 6678-GG/F7 on the establishment of a special economic zone of the technology implementation type in St. Petersburg for the period until 2054.

As of 31.12.2023, 73 companies were residents of the SEZ. In 2023, the volume of actual investments made by residents amounted to 19.99 bln rub. The total revenue of resident companies amounted to 87.4 bln rub, tax payments amounted to 9.03 bln rub to budgets of all levels and off-budget funds. At the same time, since the beginning of operation of the special economic zone "Saint-Petersburg" the total accumulated volume of investments of residents as of 31.12.2023 amounted to 105.46 bln rub, the number of workplaces - 7 028 units (756 created in 2023), the volume of tax deductions of residents to all levels of the budget and non-budgetary funds - 58.3 bln rub, the total revenue of residents - 405.5 bln rub. In 2022, the construction of the Innovation Center with an area of over 18,000 m² was completed. On February 14, 2023, a resident of "Gazpromneft - Industrial Innovations" LLC signed a long-term

lease agreement for the Innovation Center building to implement a project to create a laboratory and pilot complex.

In 2023, construction of engineering, transportation and customs infrastructure was completed on an additional 52.92 hectares of land plot (Novoorlovskaya site). An additional agreement № C-320-DV/D14 dated 28.12.2023 to the Agreement on the creation of SEZ was concluded, which regulated the accession of the sites "Parnas" with a total area of 27.6 ha and "Shushary" with a total area of 127.2 ha. The total area of the SEZ territory now amounts to 337.12 hectares. Due to the great need on the part of innovative companies to expand their projects or to allocate new R&D centers, the demand for the implementation of projects in the SEZ territory is actively growing. The Committee for Industrial Policy, Innovation and Trade of St. Petersburg together with the Management Company is working on the issue of creating another SEZ site on the territory of blocks 6-6A north of Novoselov Street (IT Park).

It is also planned to build a research and production center with a total area of about 18,000 m² at the Shushary site to accommodate companies implementing their projects in the field of unmanned aircraft systems.

REGIONAL TAX BENEFITS*

INCOME TAX
from the moment of receipt of profit

For SEZ residents
0% for 6 years
5% for 7-10 years
13,5% since '11

PROPERTY TAX

For SEZ residents
0% for 10 years

TRANSPORT TAX
from the moment of vehicle registration

For SEZ residents
0% for 5 years

LAND TAX

For SEZ residents
0% for 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

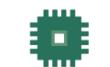
YEAR OF CONSTRUCTION
2005

NUMBER OF RESIDENTS
73
INCLUDING FOREIGN
4

DISTANCE TO MOSCOW
696 km

DISTANCE TO SAINT PETERSBURG
20 km (Novoorlovskaya Study Area)
30 km (Neudorf site)

PRIORITY AREAS OF DEVELOPMENT



Microelectronics



Information technologies and telecommunications



Instrumentation and new materials

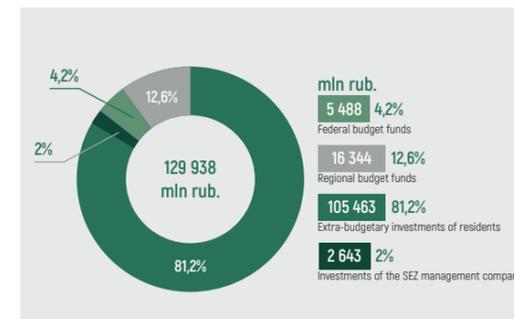


Pharmaceuticals and biotechnologies

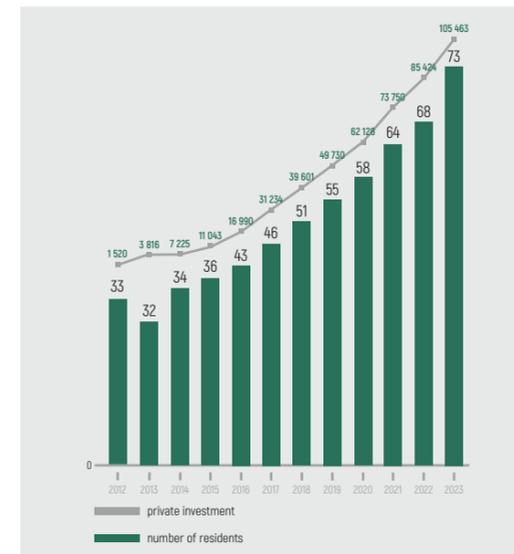
KEY RESIDENTS

- JSC "BIOCAD"
- LLC "Rakurs-engineering"
- JSC "Vital Development Corporation"

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



JOBS CREATED, NUMBER
cumulative total 7 142

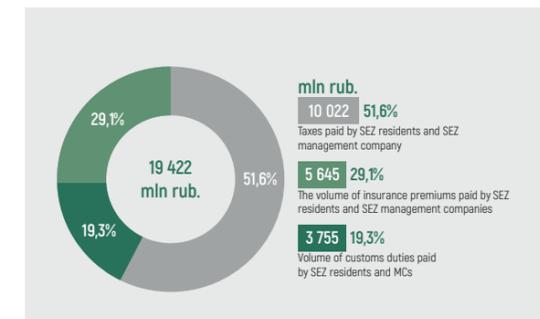


LABOR PRODUCTIVITY IN THE SEZ TERRITORY
12,2 mln rub/person.

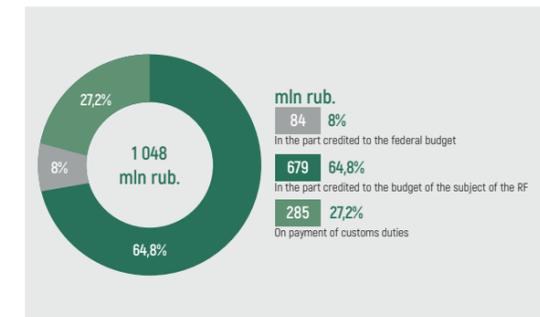


SEZ RESIDENTS' REVENUE, 2023
87 363 mln rub.
Including from exports 21 337 mln rub.

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technology Services (Data Centre)
2. Engineering services
3. Maintenance of landscaping facilities
4. Operation and maintenance of engineering infrastructure facilities
5. Management consulting services and enterprise management
6. Technological connection to the resource supply system of SEZ
7. Construction control services (technical supervision)
8. Information technology and ACS services
9. Marketing research
10. Educational and training services



Rondaleva Tamara

General Director of JSC «TIT SEZ «Saint Petersburg»

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 E-mail: info@spbsez.ru



-  **Novoorlovskaya site/ Neudorf site**
Land area in 2023
163,33 ha / 18,99 ha
-  **Office area**
34 832,70 m²
-  **Capacity of power supply facilities**
73,812 MW
-  **Capacity of water supply facilities**
4 375,21 m³/h
-  **Capacity of heat supply facilities**
64,79 Gcal/h
-  **Capacity of gas supply facilities**
4 330 m³/h
-  **Capacity of wastewater disposal facilities**
6 842,76 m³/h
-  **Length of highways**
9 476,38 m

-  **Sale of a land plot (SEZ)**
9 436-12 297 thou. RUB/ha
-  **Rent of a land plot per (SEZ)**
229-446 thou. RUB/ha
-  **Rent of office premises per year**
1 306,80-1 415,70 RUB/m²
-  **The cost of electricity supply***
7,74-7,62 RUB/kWh
-  **The cost of water supply***
66,38 RUB/m³
-  **The cost of wastewater disposal***
92,53 RUB/m³
-  **The cost of heat supply***
2 436-3 420,02 RUB/Gcal

* The average tariff as of 06/01/2024

JSC «ROSSETI Property Management»



NAME OF THE INVESTMENT PROJECT

Digital Networking Smart Lab

 **2 524 mln RUB**
 Volume of the resident's declared investments

 **2 109 mln RUB**
 The volume of investments made by the resident, at 30/06/2023

 **2020-2024**
 Implementation period



ILCS is a state-of-the-art laboratory complex within the structure of ROSSETI that enables comprehensive certification testing of innovative equipment, technologies, and software using grid modeling tools, as well as training for electric grid employees and approbation of R&D results. The intellectual laboratory is a single complex of several laboratory centers and a test network representing a section of the 35-10-04 kV power grid, which allows to simulate a network of

any topology under various load, abnormal and emergency conditions. Testing is provided by the Integrated Test Center, Distributed Energy Center, Communication Solutions Center, EMC Laboratory, Climate and Mechanical Test Laboratory, IEC 61850 Laboratory, and Information Security Center equipped in accordance with the FSTEC requirements.



JSC «Scientific and Production Association TECHNOLOGIES»

NAME OF THE INVESTMENT PROJECT

Scientific and production complex for development and production of enterprise food additives "ProMixTech" and technologies of their introduction to the enterprises of food and processing industry.

 **496,4 mln RUB**
 Volume of the resident's declared investments

 **546,25 mln RUB**
 The volume of investments made by the resident, at 30/06/2024

 **2015-2025**
 Implementation period



The activity of "NPO Teknologii" JSC is aimed at strengthening and development of domestic food production, for which ingredients and ready mixes are the basis, forming not only the high quality of the product, but also ensuring its safety and availability. In the second quarter of 2024, the company started serial production of complex food additives that facilitate technological processes, contribute to extending shelf life, accelerate and regulate the consistency of products, improve the taste and flavor of ready-to-eat food products. After the full launch of the

technological chain, the production capacity of the enterprise will be more than 2400 tons of products per year. The strategic goal of the company is to make "NPO Teknologii" JSC a key institution for the development of the domestic market of food ingredients, shaping industry solutions through technical-innovation activities, research and development of innovations in the food industry of the Russian Federation.



TIT SEZ «DUBNA»
Moscow region



"Dubna" SEZ was established in 2005. The SEZ territory is in great demand among science-intensive companies. The total area of SEZ "Dubna" today is 279 hectares (the site of the Russian Programming Center (RPC) - 186 hectares, the site of the New Industrial Zone (NIZ) - 93 hectares). Of great positive importance for the successful development of SEZ "Dubna" is the location in Dubna of the world's largest scientific center - the Joint Institute for Nuclear Research (hereinafter - JINR), a number of other research and engineering centers, as well as the State University "Dubna". The construction of the new collider NICA at JINR in 2016-2024 as part of the world program of matter research will make Dubna the center of attraction for scientists and engineers from dozens of countries around the world. In Russia SEZ "Dubna" confidently takes the leading position in the number of

residents, at the end of 2023 resident status have 163 companies, 64 of them with the construction of their own facilities, 99 - are operating on leased premises. 9 residents with foreign capital participation - investments in project implementation are made by India, Germany, Switzerland, the Netherlands, Belarus, Hong Kong. To meet the needs of the facilities of SEZ "Dubna" and the adjacent territory, two power supply centers with a capacity of 50 MW each were put into operation. In addition, the possibility of power transmission from two external supply centers has been implemented. There is a fully prepared engineering infrastructure on the territory of SEZ "Dubna" for provision to resident companies, including its own local treatment facilities, sewage stations, gas boiler house.

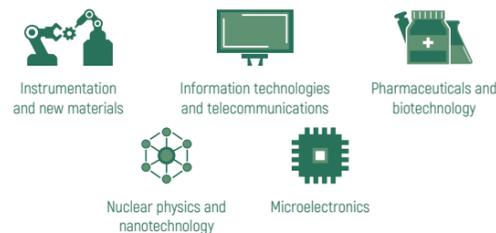
REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% for 5 years 5% for 6-10 years 13,5% since '11</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 5 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2005	NUMBER OF RESIDENTS 163 INCLUDING FOREIGN 9	DISTANCE TO MOSCOW 120 km	DISTANCE TO KRASNOGORSK 129 km
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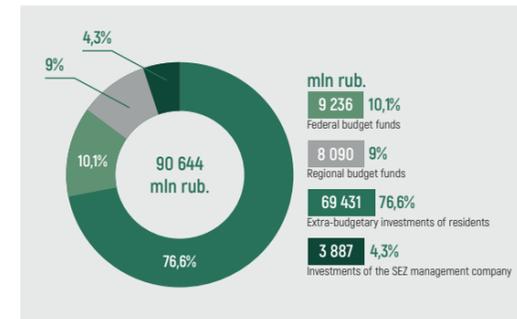
PRIORITY AREAS OF DEVELOPMENT



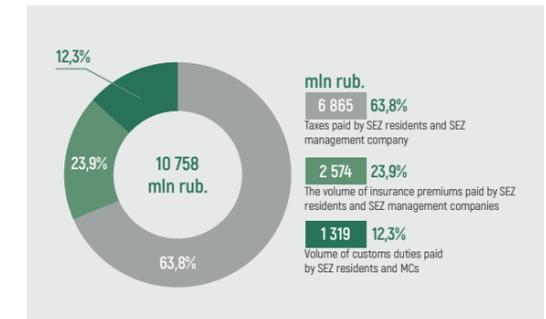
KEY RESIDENTS

- LLC "Polex Beauty"
- LLC "PSK Pharma"
- LLC "OVT"

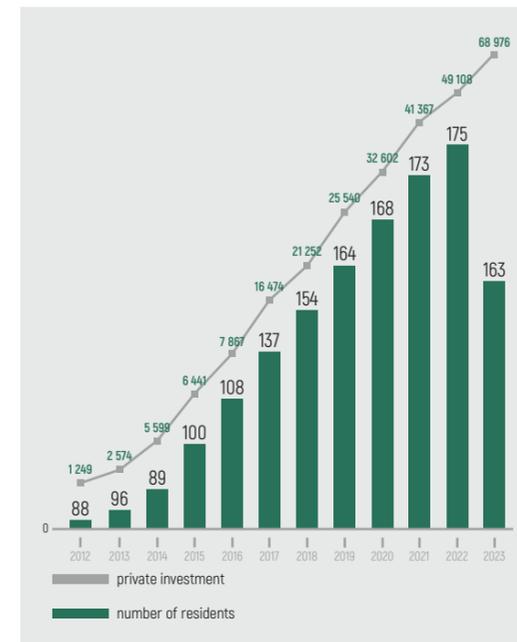
INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



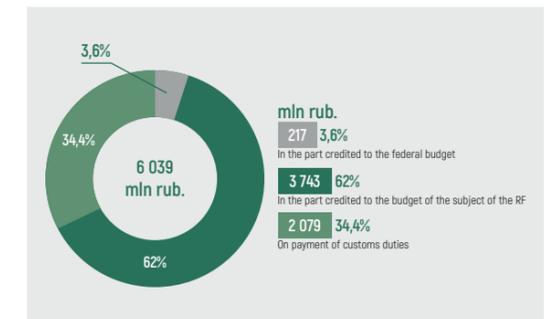
TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

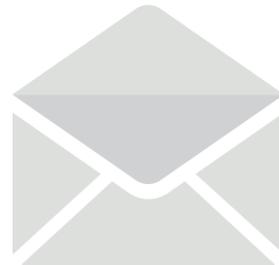
1. Technological services
2. Technological connection to the resource supply system of SEZ
3. Operation and maintenance of engineering infrastructure facilities
4. Construction control services (technical supervision)
5. Maintenance of landscaping facilities
6. Engineering services
7. Financial services, including financial intermediation services
8. Intellectual property management services
9. Management consulting services and enterprise management
10. Marketing research

- JOBS CREATED, NUMBER cumulative total 7 368**
- LABOR PRODUCTIVITY IN THE SEZ TERRITORY 9,36 mln rub/person.**
- SEZ RESIDENTS' REVENUE, 2023 68 976 mln rub.**
Including from exports 1 707 mln rub.



Afanasiev Anton
General Director of JSC «TIT SEZ «Dubna»

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Phone: +7 (496) 219-04-61
E-mail: oez@oezdubna.ru



- S** Land area in 2023
279 ha
- 📍** Leasable area
145 ha
- 🏢** The area of administrative buildings
54 256,3 m²
- 🚗** Length of highways
9 855 m
- 🏠** Capacity of heat supply facilities
80,4 Gcal/h
- ⚡** Capacity of power supply facilities
106 MW
- 🚰** Capacity of water supply facilities
220,3 m³/h
- 🚰** Capacity of wastewater disposal facilities
222,3 m³/h
- 🔥** Capacity of gas supply facilities
18 174 m³/h

- ₹** Sale of a land plot (SEZ)
704,28-746,01 thou. RUB/ha
- ₹** Rent of a land plot per (SEZ)
52,8 thou. RUB/ha
- ₹** Rent of office premises per year
0,943 thou. RUB/m²
- ⚡** The cost of electricity supply*
4,56-7,27 RUB/kWh
- 💧** The cost of water supply*
64,48 RUB/m³
- 🏠** The cost of wastewater disposal*
50,96 RUB/m³
- 🏠** The cost of heat supply*
3 087,64-3 969,18 RUB/Gcal
- 🔥** The cost of gas supply*
7 032 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC «ENCORE» <https://encore.ru/>



NAME OF THE INVESTMENT PROJECT

Creation of high-tech electrical equipment to meet the needs of industry and electrified transportation

1 650 mln RUB
Volume of the resident's declared investments

3 265,45 mln RUB
The volume of investments made by the resident, at 30/06/2024

2019-2024
Implementation period



"ENCORE" LLC implements a project in Dubna to develop and produce special electrical equipment. The company combines directions in different market segments, electric power industry being one of the key ones. "ENCORE" develops and manufactures equipment for power grid complex and engineering infrastructure facilities. "ENCORE" is a leader in the field of railroad electrification nationwide and acts as a supplier and manufacturer of certified electrical equipment for the needs of Russian Railways. The company's core business is the design and construction of traction substations at new metro stations, reconstruction

and overhaul of traction power supply facilities. Projects on development and modernization of traction power supply systems of urban electric transport in some large cities of Russia are being implemented. Today, the "ENCORE" plant in the "Dubna" SEZ produces more than 100 types of electrical equipment from domestic components, including distributed automation equipment, modules and functional blocks of complete switchgears, as well as other products widely demanded by the energy industry of the country.



<https://promressurs.ru/> **LLC «NPF Promressurs»**

NAME OF THE INVESTMENT PROJECT

Development and implementation of X-ray stabilization technology for treatment of metal-cutting tools and technological equipment to improve wear resistance

832,12 mln RUB
Volume of the resident's declared investments

738,2 mln RUB
The volume of investments made by the resident, at 30/06/2024

2018-2026
Implementation period



"NPF Promressurs" LLC is a young production company, the purpose of which is to implement innovative solutions in the field of improving the wear resistance of metal cutting tools. LLC "NPF Promressurs" solves technological problems of the customer based on its conditions and needs. On the basis of these solutions a full range of services for supply, support, optimization of technologies and provision of material and technical base for machine-building enterprises is formed and rendered.

Since 2019, the company has been the right holder of the MRT trademark registered in the Russian Federation. Since then, we have been actively working on expanding and improving the line of MRT brand metal-cutting tools using innovative methods to improve the wear resistance of working surfaces. Two new promising projects are also being developed from 2019 - the establishment of mold and die production and the creation of a PVD Coating Center.



"Innopolis" SEZ is a large-scale project to create a Russian center of information and communication technologies, the main objective of which is to assist Russian and international companies in implementing investment projects in the field of high technologies. The "Innopolis" SEZ is located on three sites with a total area of 314.2 hectares. Residents and partners of the "Innopolis" SEZ have access to the necessary support for the development of projects not only within the SEZ regime, but the entire ecosystem of Innopolis as a unique IT city. The offices and research centers of resident companies and partners are located in the buildings of international-class technology parks are leased on preferential terms. SEZ "Innopolis" technology parks are multifunctional complexes for companies with extensive conference facilities and necessary services. SEZ residents are assisted in working within the framework of regional and federal business support programs, including with participation of support institutions.

The operational management of SEZ "Innopolis" is carried out by "SEZ Innopolis" JSC, one of the main tasks of which is to ensure conditions for the formation of a comprehensive innovation ecosystem where innovative companies

can develop and commercialize high-tech solutions. The interaction of resident companies with Innopolis University, Russia's first IT university, provides an opportunity to find highly qualified specialists. Also, the IT Recruitment Center of the "Innopolis" SEZ provides highly professional assistance in search and selection of personnel to residents. First-class social infrastructure of Innopolis (residential buildings, kindergartens, a school, a physics and mathematics lyceum, a medical center, a sports complex, a cultural center, etc.) is provided to employees of resident companies and their family members moving to work in SEZ "Innopolis" from all over the country.

Today, SEZ "Innopolis" is actively developing an industrial cluster, which is being formed on the basis of two sites - the InnoPark technology parks in Verkhneuslonsky Municipal District and the Laishevo Industrial Park, located in Laishevsky Municipal District, a short distance from Kazan. For 5 consecutive years, the Ministry of Economic Development of Russia has recognized the "Innopolis" SEZ as one of the best special economic zones of technology implementation type as part of the SEZ efficiency assessment for 2019-2023.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 0% up to 5 years 5% the next 5 years 13,5% further</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 10 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION	NUMBER OF RESIDENTS	DISTANCE TO MOSCOW	DISTANCE TO KAZAN
2012	130 INCLUDING FOREIGN	719 km	35 km
	10		

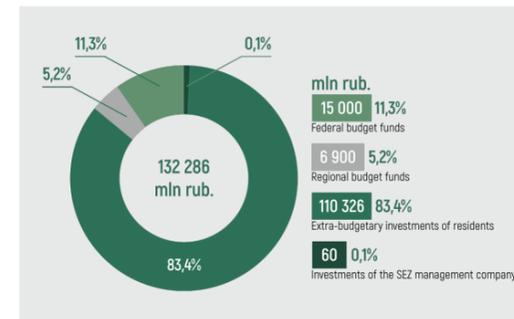
PRIORITY AREAS OF DEVELOPMENT



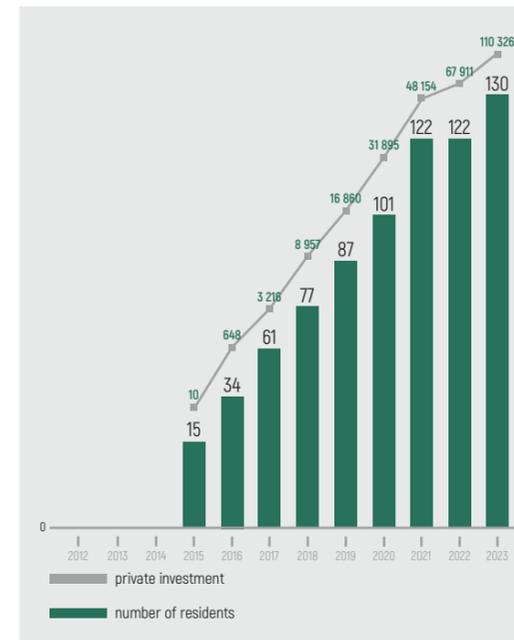
KEY RESIDENTS

- YANDEX
- Ozon Tech
- IVA Technologies
- MyOffice
- Tinkoff Development Center

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.

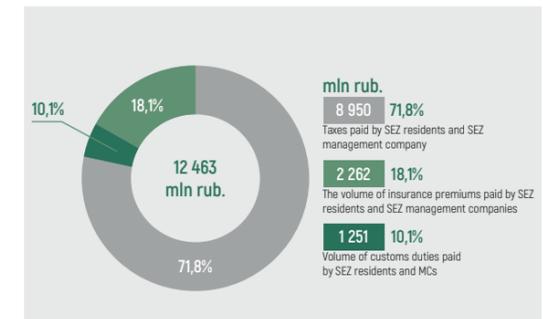


JOBS CREATED, NUMBER
cumulative total 7 111

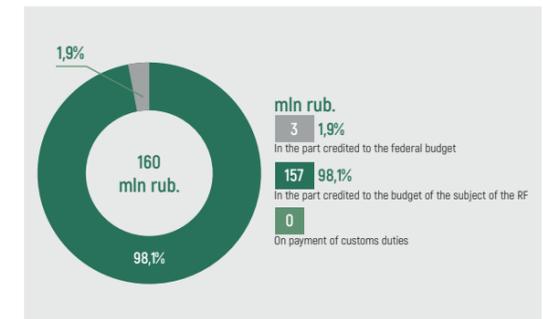
LABOR PRODUCTIVITY IN THE SEZ TERRITORY
6,3 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
44 897 mln rub.
Including from exports 5 719 mln rub.

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

- Marketing research
- Maintenance of landscaping facilities
- Financial services, including financial intermediation services
- Operation and maintenance of engineering infrastructure facilities
- Selection of highly qualified IT specialists (free of charge)
- Technological connection to the resource supply system of SEZ
- Engineering services
- Intellectual property management services
- Construction control services (technical supervision)



Halimov Renat

General Director of JSC «TIT SEZ «Innopolis»

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 E-mail: sez@innopolis.ru



- Land area in 2023
314,2 ha
- Office area
100 310,8 m²
- Leasable area
55 979,23 m²
- Capacity of power supply facilities
56,5 MW
- Capacity of water supply facilities
83,33 m³/h
- Capacity of heat supply facilities
29,2 Gcal/h
- Capacity of gas supply facilities
18 000 m³/h
- Length of highways
29 500 m

- Sale of a land plot (SEZ)
831 thou. RUB/ha
- Rent of a land plot per year (SEZ)
66 thou. RUB/ha
- Rent of office premises per year
0,782 thou. RUB/m²
- The cost of electricity supply*
7,40 RUB/kWh
- The cost of water supply*
30,20 RUB/m³
- The cost of wastewater disposal*
24,66 RUB/m³
- The cost of heat supply*
2 231,89 RUB/Gcal
- The cost of gas supply*
7 319,39 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC «ICL Techno»



NAME OF THE INVESTMENT PROJECT

Organization of production of multilayer motherboards for computing equipment

2 000 mln RUB
Volume of the resident's declared investments

1 000 mln RUB
The volume of investments made by the resident, at 30/06/2024

2023-2028
Implementation period



ICL Techno is a Russian manufacturer of computing equipment, part of the ICL group of companies. The company creates and manufactures new high-tech equipment with a high degree of localization for the automation of business processes. On November 13, 2023, the company launched one of Russia's largest plants for surface mounting of electronic printed circuit boards and production of computing equipment in SEZ "Innopolis".

Under the ICL brand, the plant produces desktop and mobile systems, servers, storage systems, personal computers, monoblocks, notebooks, as well as industry solutions for healthcare, education, law enforcement and retail sectors. ICL Techno develops solutions both for the public sector and for industrial and commercial enterprises.
 The production capacity is up to 1,000,000 products per year.



JSC «Atomdata-Innopolis»

NAME OF THE INVESTMENT PROJECT

Innopolis Data Center

8 190 mln RUB
Volume of the resident's declared investments

7 702 mln RUB
The volume of investments made by the resident, at 30/06/2024

2022-2024
Implementation period



Innopolis Data Center is a provider of IT infrastructure and cloud services based on its own data processing and storage center in accordance with the international standard TIER III. It is part of the catastrophe-resistant and geographically distributed network of Rosatom State Corporation.

Innopolis Data Center is the largest data center in the Volga Federal District: 2 buildings, 2,000 workstations, 4 hectares of total area, 16 MW - capacity of the facility, 99.98% level of data center availability.

Innopolis Data Center meets high requirements to technological equipment and innovations in the field of data center organization.

The line of services allows for flexible scaling of the customers' IT infrastructure, allowing them to place their own servers on equipped and protected rack spaces, as well as to use the existing data center resources (server equipment, cloud services) to meet their current needs.



The peculiarity of SEZ "Almaz" is that it was created on the existing infrastructure of industrial enterprises of the radio-electronic cluster of Saratov and Engels at the expense of extra-budgetary sources. SEZ "Almaz" was created to provide conditions for a breakthrough in development, import substitution and modernization. The SEZ on the territory of the Saratov Region consists of three non-contiguous territories.

The total area of land plots of 6 sites of the "Almaz" SEZ is 123.9 hectares. The advantage of the zone is that it is located in the Saratov region, which is on the big "Silk Road". Connections with special economic zones of China have been established, a joint project has been realized on student interaction.

The objectives of the "Almaz" SEZ are to form a high-tech cluster for the needs of the defense-industrial complex of the Russian Federation, aerospace, energy and gas industries, public utilities; to stimulate private investment in the creation of new production facilities of modern competitive products

and further development of the Saratov Region based on its competitive advantages and the acquired experience in the implementation of major investment projects

Objectives of the "Almaz" SEZ:

- Creation of favorable economic, infrastructural and administrative conditions for the development of scientific and technological companies;
- introduction of modern and promising developments of resident companies into mass production for any sectors of the national economy in Russia and abroad (the process of localization and technology transfer);
- improving the investment and business climate in the Saratov region, as well as ensuring the inflow of private investment in the development of knowledge-intensive production;
- ensuring stability of tax revenues for all levels of the state budget from scientific and production activities of residents.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p> For SEZ residents 0% up to 5 years 5% the next 5 years 13,5% further</p>	<p>PROPERTY TAX</p> <p> For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p> For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p> For SEZ residents 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2020	NUMBER OF RESIDENTS 6	DISTANCE TO MOSCOW 903 km	DISTANCE TO SARATOV 11 km (site #1) 0 km (site #3)
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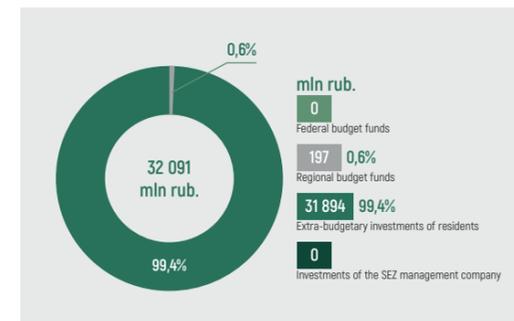
PRIORITY AREAS OF DEVELOPMENT

Manufacture of machinery and equipment	Shipbuilding	Machine tool industry	Pharmaceuticals
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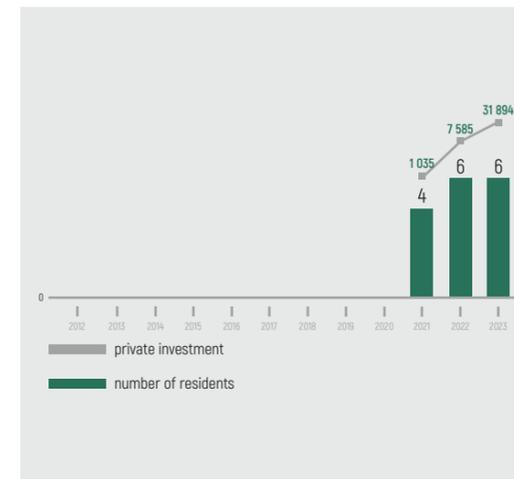
KEY RESIDENTS

JSC "Kontakt"

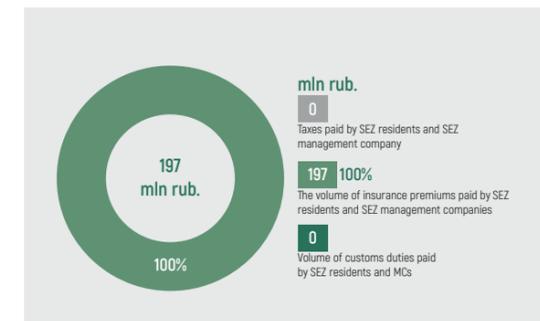
INVESTMENTS MADE CUMULATIVE TOTAL from the foundation of SEZ till 12/31/2023



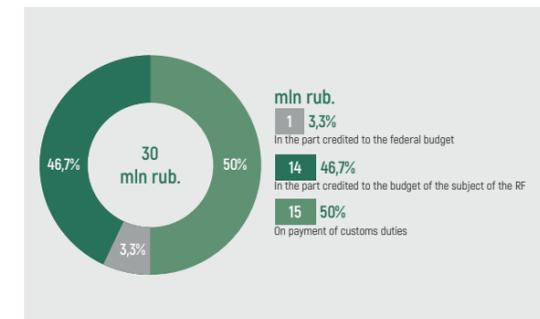
DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB.



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Marketing research
3. Intellectual property management services
4. Engineering services
5. Educational and training services
6. Management consulting services and enterprise management
7. Financial services, including financial intermediation services
8. Shared Service Center

JOBS CREATED, NUMBER
cumulative total 215

LABOR PRODUCTIVITY IN THE SEZ TERRITORY
5,46 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
1 176 mln rub.
Including from exports 125 mln rub.



Chekadanova Maria

General Director of JSC MC «TIT SEZ «Istok» (Managing Company of the TIT SEZ «Almaz» in the Saratov Region)

CONTACT INFORMATION:

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 Official website: <https://saratov-oez.ru/>
 Phone: +7 (927) 226-73-59
 E-mail: NikolaevNG@almaz-rpe.ru



- Land area in 2023
123,9 ha
- Leasable area
16 000 m²
- The area of administrative buildings
70 000 m²
- Capacity of power supply facilities
93,1 MW
- Capacity of water supply facilities
2 719 m³/h
- Capacity of wastewater disposal facilities
2 540 m³/h
- Capacity of heat supply facilities
55,3 Gcal/h
- Capacity of gas supply facilities
19 272 m³/h
- Length of highways
1 500 m

- Sale of a land plot (SEZ)
2,8 thou. RUB/ha
- Rent of a land plot per year (SEZ)
2 020,7 thou. RUB/ha
- Rent of office premises per year
0,24 thou. RUB/m²
- The cost of electricity supply*
6,63 RUB/kWh
- The cost of water supply*
28,14 RUB/m³
- The cost of wastewater disposal*
22,43 RUB/m³
- The cost of heat supply*
2 159,3 RUB/Gcal
- The cost of gas supply*
6 025,37 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

JSC «Kontakt» <https://www.kontakt-saratov.ru>



NAME OF THE INVESTMENT PROJECT

Modernization of existing and creation of new production facilities for the development and production of radioelectronic systems and their components

430 mln RUB
Volume of the resident's declared investments

214,25 mln RUB
The volume of investments made by the resident, at 30/06/2023

2021-2025
Implementation period



Research and Production Enterprise "Kontakt" is a full-cycle production of high-tech equipment for facilities of national importance, specializing in the production of high-voltage vacuum-switching equipment. The enterprise was established in 1959 and is a part of the Rostec State Corporation. It is a resident of the "Almaz" SEZ of technological implementation type.

The company has a wide line of civilian equipment of serial production with 100% analogs of imported components.

Main directions:
 - High-voltage switching equipment 6 - 10 kV;

- High-voltage switching equipment 27,5 - 35 kV;
 - High-voltage switching equipment 110 kV;
 - Complete switchgear KS-10.

One of the unique additional solutions of the enterprise is the adaptation of equipment development and production to individual customer projects. NPP Contact JSC is actively involved in the implementation of import substitution programs, using modern quality standards ISO9001:2015, which allows to use resources more efficiently and provide the vacuum switching equipment market with high quality products.



www.pet-skz.ru LLC «SKZ»

NAME OF THE INVESTMENT PROJECT

Development, production and realization of innovative goods for non-productive animals

89,6 mln RUB
Volume of the resident's declared investments

101,6 mln RUB
The volume of investments made by the resident, at 30/06/2023

2022-2032
Implementation period



"SKZ" LLC is a Russian developer and manufacturer of high quality dry food for cats and dogs. The plant's production capacity is 20,000 tons of finished products per year. Raw materials from leading manufacturers are used for the production of feeds. The system of automatic control of technological process allows to fix all parameters and reduce the influence of human factor.

Production control at each stage of production, as well as regulatory control in accredited laboratories confirms the compliance of products with international standards. The company provides services for the production of STM on an individual order basis. The quality management system meets the requirements of GOST R ISO 9001-2015 (ISO 9001:2015).



SEZ "Tomsk" is located on two sites located within the city limits of Tomsk - Southern and Northern. The Southern site is located in an ecologically clean area of the city in the neighborhood of scientific institutes and residential area of Tomsk Akademgorodok (infrastructure of TSC SB RAS), it is also in direct transport accessibility to the center of Tomsk (15 minutes away). The total area of the Southern site is 192.4 hectares, of which 44.7 hectares are intended for construction of facilities by residents, having all necessary transportation, utility, energy and telecommunication infrastructure. The necessary social infrastructure is being actively created at the South Site, including catering facilities, a multifunctional sports complex, bicycle paths and recreation areas. In 2023, the Government of the Russian Federation approved a project for the construction of a 6,000-seat inter-university student campus with laboratories and a sports center on the

reserve territory of the South Site. As a result of this project, technology companies and scientific institutes will have the opportunity to employ qualified employees at their enterprises. The Northern site is located in an industrial zone in close proximity to the large petrochemical enterprise TomskNeftekhim. The concept of the Northern site provides for the location of enterprises that will form the petrochemical cluster of the region. The total area of the site is 83.5 hectares (including the attached reserve territory - 62 hectares). At the current level of development SEZ "Tomsk" can offer investors a fully ready infrastructure, including all the necessary engineering networks and resources for production location, land plots for construction of office and production buildings, lease of office, warehouse and laboratory and production premises located in one of the five modern buildings.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 5% for 5 years 10% 6-10 years 13,5% since '11</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% up to 10 years</p>	<p>TRANSPORT TAX from the moment of vehicle registration</p> <p>For SEZ residents 0% up to 10 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% up to 10 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2005

NUMBER OF RESIDENTS
39
INCLUDING FOREIGN
4

DISTANCE TO MOSCOW
2 889 km

DISTANCE TO TOMSK
0 km

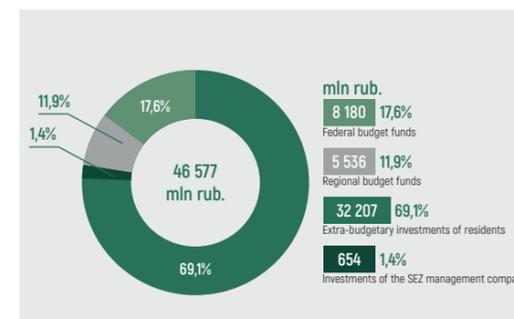
PRIORITY AREAS OF DEVELOPMENT

<p>Information technology and electronics</p>	<p>Nanotechnology and new materials</p>
<p>Resource-saving technologies</p>	<p>Medicine and biotechnology</p>

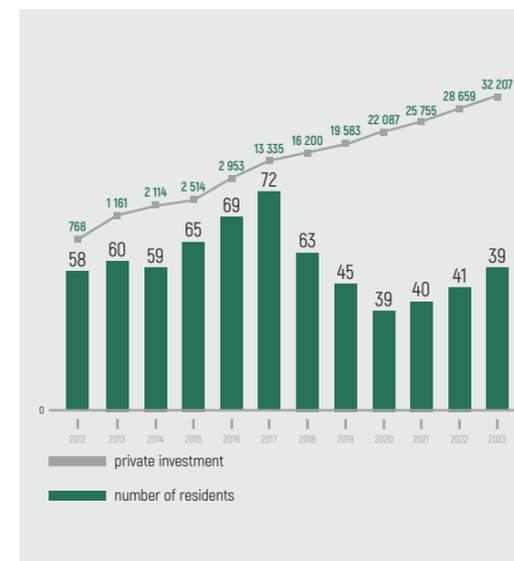
KEY RESIDENTS

- LLC "Foton"
- LLC "Enbisy"
- LLC "Telebreeze"

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.

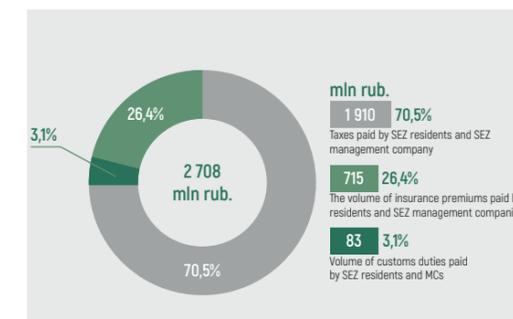


JOBS CREATED, NUMBER
cumulative total 2 252

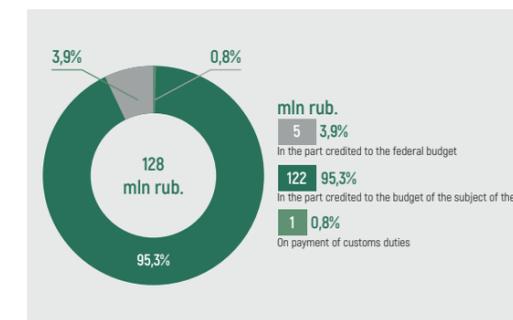
LABOR PRODUCTIVITY IN THE SEZ TERRITORY
2,56 mln rub./person.

SEZ RESIDENTS' REVENUE, 2023
5 778 mln rub.
Including from exports 6 696 mln rub.

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological connection to the resource supply system of SEZ
2. Operation and maintenance of engineering infrastructure facilities
3. Marketing research
4. Engineering services
5. Financial services, including financial intermediation services
6. Technology, education and training services
7. Construction control services (technical supervision)
8. Intellectual property management services
9. Management consulting services and enterprise management
10. Innovative press services



Drozdov Yuri

General Director of JSC «TIT SEZ «Tomsk»

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LLC «Enbisys»



NAME OF THE INVESTMENT PROJECT

Development of a hardware and software complex with subsequent implementation of the Mobile Office service

8,042 mln RUB
 Volume of the resident's declared investments

265 mln RUB
 The volume of investments made by the resident, at 30/06/2023

2008-2025
 Implementation period



ENBISYS works with IT companies, technology startups and large businesses. Comprehensive development, consulting, prototyping and research services in artificial intelligence and speech technologies allow to develop state-of-the-art products, optimize IT infrastructure, scale and ensure functionality of multi-tier enterprise systems, implement and use the latest technological developments. Since 2016, ENBISYS has had a specialized laboratory for machine learning. For 8 years, more than 20 studies in the field of machine learning have been conducted with the application of the results in improving customers' business processes. The company supports companies in various industries from R&D processes to

full-scale implementation of solutions based on neural networks and artificial intelligence.

Proprietary IT products:

- Plario, an online adaptive learning platform;
- Evois, a platform for developing a voice assistant for cars;
- ENBISYS. Flow - a voice platform based on Artificial Intelligence for automatic recognition of audio recordings;
- Ocuscreen, an Artificial Intelligence-based ophthalmology recognition system.

- S** Land area in 2023
139 ha
- 🏢** The area of administrative buildings
50 922,2 m²
- ⚡** Capacity of power supply facilities
56,46 MW
- 🏠** Capacity of water supply facilities
413 m³/h
- 🚰** Capacity of wastewater disposal facilities
413 m³/h
- 🔥** Capacity of heat supply facilities
10,32 Gcal/h
- 🚗** Capacity of gas supply facilities
24 m³/h
- 🚗** Length of highways
8 679 m

- «South Site» / «North Site»
- ₹** Sale of a land plot (SEZ)
1 250 thou. RUB/ha/4 638,68 thou. RUB/ha
 - ₹** Rent of a land plot per year (SEZ)
88,5 thou. RUB/ha
 - 🏢** Rent of office premises per year
0,724 thou. RUB/ha
 - ⚡** The cost of electricity supply*
7,99 RUB/kWh
 - 💧** The cost of water supply*
72,28 RUB/m³
 - 🚰** The cost of wastewater disposal*
19,28-48,77 RUB/m³
 - 🔥** The cost of heat supply*
1 925,77-2 862,28 RUB/Gcal
 - 🚗** The cost of gas supply*
7 931,85 RUB/1 000 m³/h

* The average tariff as of 06/01/2024

LLC «LEMZ-T»



NAME OF THE INVESTMENT PROJECT

Development, production and service of high-tech equipment and components in the field of radio-technical systems

39,17 mln RUB
 Volume of the resident's declared investments

2 043 mln RUB
 The volume of investments made by the resident, at 30/06/2024

2014-2054
 Implementation period



"LEMZ-T" LLC is a research and production center of "NPO ALMAZ" PJSC. The priority area is the development and production of computer components and electronic systems.

"LEMZ-T" LLC is currently developing the following lines of business:
 - Unmanned systems and components, monitoring, technological operations in industry and agriculture;

- Computing systems and ACS;
- Control and automation of processes in industry, meteorology;
- Artificial Intelligence;
- Technical Vision, Big Data;
- Software;
- IT projects for customer's tasks.



JSC "MC SEZ Istok" carries out its activities in accordance with the Agreement on management of the special economic zone of technology innovation type established on the territory of the Fryazino urban district of the Moscow Region, dated 30.03.16, No. S-106-AC/D14. "Istok" TIT SEZ launched the mechanism of cluster cooperation "Triple Helix" - a partnership of the state, business and scientific and educational community widely used in the world to organize innovative development. Cluster projects of residents are being implemented. Tecnology parks and innovation infrastructure has been created on the territory of the "Istok" TIT SEZ. The management company takes an active position in scientific and practical activities of the city, region and radioelectronic industry. JSC MC SEZ "Istok" takes part in various media projects, conferences and forums: St. Petersburg International Economic Forum, SEMIEXPO, Saratov Economic Forum, Industrial Russia.

Forum, SEMIEXPO, Saratov Economic Forum, "Industrial Russia. Industry 4.0", "TECHNOPROM", "INNOPROM", etc., and in the formation of thematic catalogs of federal and federal organizations. catalogs of federal and regional authorities, where SEZ residents, INNOPROM, etc. are presented. Key changes that took place in the SEZ TIT "Istok" in 2023: - The Tehnology and Innovation Support Center worked with graduate students of the MIREA branch on patent search issues as part of their final qualification works; - Participated in forums, conferences and exhibitions in order to familiarize and present the opportunities of SEZ TIT "Istok", including at the exhibitions: ExpoElectronica 2023, "Army-2023", at the International Forum of Special Economic Zones and at the Belarusian Investment Forum.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For SEZ residents 5% for 5 years 10% 6-10 years 13,5% since 11</p>	<p>PROPERTY TAX</p> <p>For SEZ residents 0% for 10 years</p>	<p>TRANSPORT TAX</p> <p>For SEZ residents 0% for 5 years</p>	<p>LAND TAX</p> <p>For SEZ residents 0% for 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION 2015	NUMBER OF RESIDENTS 23 INCLUDING FOREIGN 1	DISTANCE TO MOSCOW 50 km	DISTANCE TO KRASNOGORSK 67,4 km
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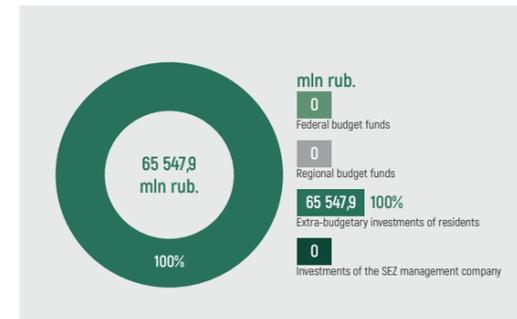
PRIORITY AREAS OF DEVELOPMENT



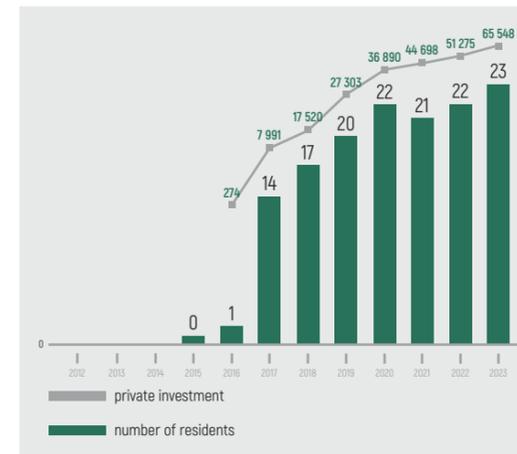
KEY RESIDENTS

JSC "Shokin NPP Istok"
LLC MNPP "ANTHRAX"
LLC "RusSibControl"

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



DYNAMICS OF PRIVATE INVESTMENTS IN SEZS
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)
CUMULATIVE TOTAL, MLN RUB.

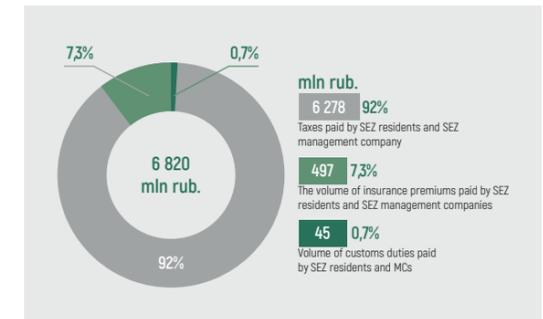


JOBS CREATED, NUMBER
cumulative total 616

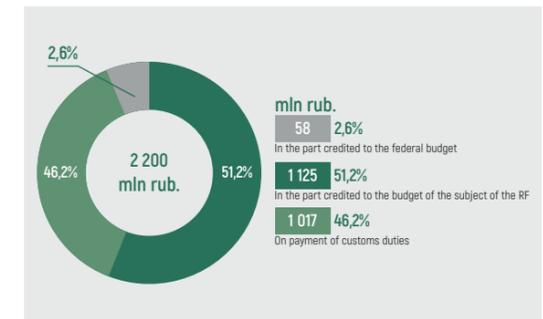
LABOR PRODUCTIVITY IN THE SEZ TERRITORY
52,57 mln rub/person.

SEZ RESIDENTS' REVENUE, 2023
32 386 mln rub.
Including from exports 1 497 mln rub.

TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



TAX BENEFITS, 2023



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Engineering services
3. Intellectual property management services
4. Management consulting services and enterprise management
5. Marketing research
6. Educational and training services
7. Reproduction services for documents and materials hard copy
8. Interpretation and translation services
9. Personnel services
10. Accounting and legal support
11. Shared Service Center

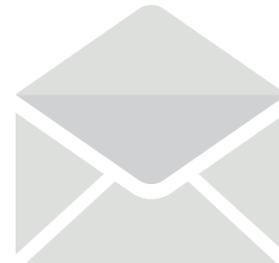


Chekadanova Maria

Chief Executive Officer of JSC MC «TIT SEZ «Istok»

CONTACT INFORMATION:

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 Phone: +7 (495) 465-86-47
 E-mail: info-oez@istokmw.ru



- Land area in 2023
62,7 ha
- Leasable area
62,7 ha
- The area of administrative buildings
15 216,98 m²
- Capacity of heat supply facilities
161 Gcal/h
- Capacity of power supply facilities
49 MW
- Capacity of water supply facilities
6 212 m³/h
- Capacity of wastewater disposal facilities
5 476 m³/h
- Capacity of gas supply facilities
29 404 m³/h
- Length of highways
2 614 m

- Rent of a land plot per year (SEZ)
0,6 RUB/m²
- The cost of water supply*
28,86 RUB/m³
- The cost of wastewater disposal*
37,14 RUB/m³
- The cost of gas supply*
7 131,17 RUB/1 000 m³/h
- The cost of heat supply*
2 195,05 RUB/Gcal
- The cost of electricity supply*
6,73 RUB/kWh

* The average tariff as of 06/01/2024

JSC «ANTECS» www.aoantecs.ru

NAME OF THE INVESTMENT PROJECT

Development and production of radio-frequency phase-stable cables operating in the microwave range, with a wave impedance of 50 Ohm

20 mln RUB
 Volume of the resident's declared investments

61,23 mln RUB
 The volume of investments made by the resident, at 30/06/2024

2018-2027
 Implementation period



"ANTEX" JSC was founded in 2008. Initially the company was engaged in software and antenna systems development, R&D in the interests of the Defense Ministry of the Russian Federation.

In 2010 "ANTEX" JSC started to develop activities on development and production of microwave components in order to replace imported analogs.

Since April 2019, "ANTEX" JSC has become a part of the special economic zone of technology innovation type Istok (TIT SEZ "Istok"). For 2024 the main directions of the company are development, production and supply of:

- Phase-stable radio frequency cables of the microwave range;

- Radio frequency cable assemblies;
- Connectors, adapters of radio frequency, microwave components;
- Radio frequency cable products of wide consumption;
- Cable assemblies on connectors manufactured by "ATLANT Plant" PJSC.

The products are manufactured both according to our own specifications and according to the customer's TOR/TT. QMS meets the requirements of GOST RV 0015-002-2020 and GOST R ISO 9001-2015. "ANTEX" JSC is included in the list of organizations accredited in "RT-Complektimpex" LLC and adopted the Unified Procurement Regulations (UPPR) of Rostec State Corporation.



<https://inferit.com/>

LLC "INFERIT"



NAME OF THE INVESTMENT PROJECT

Development, production and realization of hardware and software for IT solutions

4,78 mln RUB
 Volume of the resident's declared investments

12 mln RUB
 The volume of investments made by the resident, at 30/06/2024

2022-2032
 Implementation period

"Inferit Technica" (Softline Group) is a division of vendor 'Inferit' for the production of computer and server equipment.

The capacity of the plant in the special economic zone "Istok" in the science city of Fryazino is 300,000 units of computer and server equipment per year, as well as up to 60,000 components - motherboards, RAM boards. The manufacturer's lineup includes computers, servers, monoblocks, notebooks and peripherals. Monoblocks and system units are included in the Register of domestic equipment of the

Ministry of Industry and Trade of the Russian Federation. "Inferit Technica" creates configurations of equipment according to individual customer requests, develops, manufactures and provides integrated IT solutions. During the production process, engineers install the necessary software and additional hardware components to provide customers with a turnkey solution ready for use and minimize the risks of supporting non-standard configurations. "Inferit Technica" organizes delivery and unloading at the customer's premises.



PROFILES OF SPECIAL ECONOMIC ZONES

TOURIST-RECREATIONAL TYPE SEZS





TRT SEZ «BAIKAL HARBOR»
The Republic of Buryatia



SEZ "Baikal Harbor" is located on the eastern coast of Lake Baikal, in the central part of the Republic of Buryatia on the territory of the municipal formation "Pribaikalsky District".

The length of the lake shoreline along the SEZ territory is about 25 kilometers. The distance from Ulan-Ude to the zone borders is 130 kilometers, to the border with Mongolia - 440 kilometers. In order to ensure the management of the special economic zone, by the Resolution of the Government of the Republic of Buryatia No. 480 dated 03.10.2017, a joint-stock company "Baikal Harbor Special Economic Zone" was established. In August 2018, by contributing to the authorized capital of the Company, the property of SEZ TRT "Baikal Harbor" created at the expense of the federal budget, the budget of the Republic of Buryatia was transferred to the Joint Stock Company "Special Economic Zone 'Baikal Harbor'". The "Baikal Harbor" SEZ manages five sites - "Peski", "Turka", "Goryachinsk", "Bezmyannaya Bay", which are located in close proximity to Lake Baikal, and "Bychya Mountain", which is located in the Khaim area. The total area allocated for the creation of the SEZ is 3,622 hectares.

The natural resources of the legendary Lake Baikal make it possible to ensure the growth of the tourism industry in the Republic of Buryatia. Several year-round tourist complexes will appear on the territory of the special economic zone, with wide opportunities for recreation, sports and entertainment. The main types of recreation - health tourism, family recreation, skiing, religious and ecotourism - are reflected in the proposed concept of the SEZ "Baikal Harbor".

Since June 2023, Buryatia and the Irkutsk Region have been developing a tourism scheme for territorial and spatial planning of the Baikal macro-territory within the framework of the national project "Tourism and Hospitality Industry". The SEZ "Baikal Harbor" will become a key tourist attraction point on the eastern coast of Baikal.

The special feature of the SEZ "Baikal Harbor" is the most favorable investment climate. Residents are provided with ready infrastructure (sites "Turka", "Peski") and a number of tax preferences that allow optimizing business costs. Most importantly, the opportunity to build large-scale facilities on lands with special environmental protection status.

REGIONAL TAX BENEFITS*

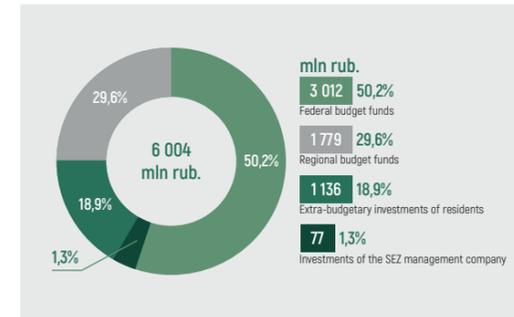
INCOME TAX	PROPERTY TAX	TRANSPORT TAX	LAND TAX
from the moment of receipt of profit			
For SEZ residents 13,5% for 10 years	For SEZ residents 0% up to 10 years	For SEZ residents 0% for 5 years	For SEZ residents 0% up to 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION	NUMBER OF RESIDENTS	DISTANCE TO MOSCOW	DISTANCE TO ULAN-UDE
2007	6	5 612,6 km	167 km

Land area 3 622,8 ha	Cost of SEZ land plot lease 0,54 thou. RUB/ha
Leasable area 2 465,8 ha	Capacity of power supply facilities 10 MW
The area of administrative buildings 4 520,9 m ²	

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS

Category	Count	Percentage
Taxes paid by SEZ residents and SEZ management company	17	35,4%
The volume of insurance premiums paid by SEZ residents and SEZ management companies	31	64,6%

MANAGEMENT COMPANY SERVICES

1. Hotel services
2. Organization of events
3. Technological connection to the resource supply system
4. Operation and maintenance of engineering infrastructure facilities
5. Equipment rental

KEY RESIDENTS

- LLC "AMAR"
- LLC "Green Flow Baikal"



Sharipov Maxim

General Director of JSC «TRT SEZ «Baikal Harbor»

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TRT SEZ «GATES OF BAIKAL»
Irkutsk region

The "Gates of Baikal" SEZ is located on the southern shore of Lake Baikal at the foot of the Khamar-Daban mountain range in the town of Baikalsk, Irkutsk Region. The Trans-Siberian railroad and the federal highway R258 "Baikal" pass near the SEZ. The distance to the international airport of Irkutsk is 145 km. The territory is characterized by a comfortable climate for the Siberian region: the temperature in winter is mainly minus 5-15 °C, in summer - 22-25 °C.

JSC "Special Economic Zone Irkutsk" is the management company of the SEZ Baikal Gateway. The company's mission is to develop the special economic zone in order to implement the state policy for the development of the tourist and recreational sector of the Irkutsk region economy, to form new territories of economic development and social growth. High recreational attractiveness of the SEZ "Gates of Baikal" is created, first of all, by the unique nature - the inimitable Lake Baikal and its beautiful mountainous frame with many rivers and lakes, as well as the historical monument of engineering art - Circum-Baikal railroad. The presence of developed infrastructure of Baikalsk town is of great importance: cultural, recreational, educational, medical, trade, housing and utilities facilities.

In addition, on the territory of SEZ "Gates of Baikal" operates ski resort "Sobolinaya Mountain", and, therefore, formed a tourist flow of about 180 thousand people a year. Baikalsk is the snowiest town on the Baikal coast: the natural cover thickness is up to 2 meters, the ski season lasts up to 9 months a year.

The SEZ creates comfortable conditions for the development of tourism business and the creation of tourist and recreational facilities: a favorable business regime provides investors with the opportunity to apply a number of tax benefits, as well as preferential rates for the lease of land plots, guarantees access to engineering, transportation and other infrastructure. In addition, residents are attracted by the possibility of obtaining land plots for lease without tenders, based on a business plan that has passed the Expert Council. In addition, based on the volume of declared investments, residents are granted a grace period from 5 to 20 years, during which the rent is reduced by 100 (!) times. The SEZ regime allows for capital construction of tourist facilities, despite its location within the boundaries of the Central Ecological Zone of the Baikal Natural Territory.

REGIONAL TAX BENEFITS*

INCOME TAX

For SEZ residents
13,5% for the term of agreement

PROPERTY TAX

For SEZ residents
0% up to 10 years

LAND TAX

For SEZ residents
0% up to 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2007

NUMBER OF RESIDENTS
23

DISTANCE TO MOSCOW
4 241 km

DISTANCE TO IRKUTSK
85 km

S Land area
767,96 ha

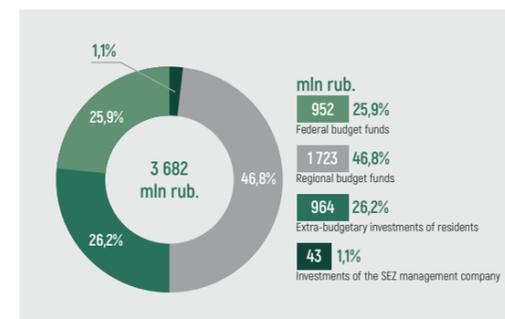
📍 Leasable area
276,7 ha

₽ Cost of SEZ land plot lease
4,263 thou. RUB/ha

🚰 Capacity of wastewater disposal facilities
19 791,36 m³/h

INVESTMENTS MADE CUMULATIVE TOTAL

from the foundation of SEZ till 12/31/2023



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS

млн руб.
89 100%

The volume of insurance premiums paid by SEZ residents and SEZ management companies

MANAGEMENT COMPANY SERVICES

1. Operation and maintenance of engineering infrastructure facilities
2. Maintenance of landscaping facilities
3. Cadastral services
4. Construction control (technical supervision) services
5. Management consulting services and enterprise management
6. Technological services
7. Marketing research
8. Technological connection to the resource supply system of SEZ

KEY RESIDENTS

LLC "BGK Gora Sobolinaya"



Bayanov Vyacheslav

General Director of JSC «Irkutsk Special Economic Zone»

CONTACT INFORMATION:

664025, Irkutsk region, Irkutsk, Sverdlova str., 10
Official website: <http://baiksez.ru>
Phone: +7 (3952) 200-320
E-mail: info@baiksez.ru





TRT SEZ «TURQUOISE KATUN»
Altai Territory

The "Turquoise Katun" SEZ was established in 2007 on the left bank of the Katun River, near Krasny Kamen Mountain in the Altai District of the Altai Territory. In accordance with the Additional Agreement No. C-509-OS/D25 dated 11.10.2012. to the agreement on establishment of a special economic zone of tourist-recreational type No. 2778-GG/F7 on the territory of the Altai District the term of existence of the SEZ is set until 2055.

REGIONAL TAX BENEFITS*

INCOME TAX	PROPERTY TAX	LAND TAX
<p>For SEZ residents 13,5% for the term of agreement</p>	<p>For SEZ residents 0% up to 10 years</p>	<p>For SEZ residents 0% up to 5 years</p>

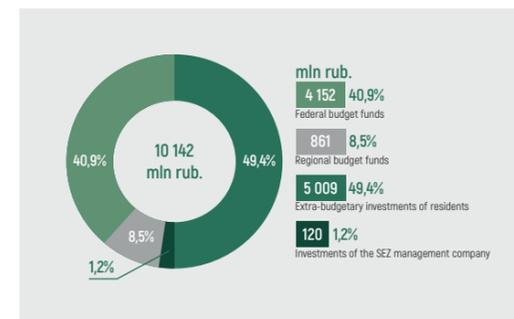
* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION	NUMBER OF RESIDENTS	DISTANCE TO MOSCOW	DISTANCE TO BARNaul
2007	33	3 838 km	288 km

<p>Land area 3 326 ha</p>	<p>Sale of a land plot (SEZ) 3,5 mln RUB/ha</p>
<p>Leasable area 664 ha</p>	<p>Rent of a land plot per year (SEZ) 0,750 thou. RUB/ha (71 thou. RUB/ha after the grace period)</p>
<p>Length of highways 13 130 m</p>	<p>The cost of water supply* 50,00 RUB/m³</p>
<p>Capacity of water supply facilities 3 600 m³/h</p>	<p>The cost of wastewater disposal* 50,00 RUB/m³</p>
<p>Capacity of wastewater disposal facilities 3 650 m³/h</p>	<p>The cost of gas supply* 5 952,77 RUB/1 000 m³/h</p>
<p>Capacity of gas supply facilities 19 459,90 m³/h</p>	<p>The cost of electricity supply* 6,87 RUB/kWh</p>
<p>Capacity of power supply facilities 25 MW</p>	

* The average tariff as of 06/01/2024

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS

млн руб.
20 100%

The volume of insurance premiums paid by SEZ residents and SEZ management companies

MANAGEMENT COMPANY SERVICES

1. Hotel services
2. Organization of events
3. Operation and maintenance of engineering infrastructure facilities
4. Equipment rental
5. Catering organization

KEY RESIDENTS

- LLC "Crossroads of Worlds"
- LLC "Altai-Park-Hotel"
- LLC "CENTRAL BATHHOUSES"



Soshenko Sergey

General Director of JSC «TRT SEZ «Turquoise Katun»

CONTACT INFORMATION:

656043, Altai Territory, Barnaul, Krasnoarmeysky Avenue, 16-a
 Official website: <http://www.oaokatun.ru/>
 Phone: +7 (3852) 65-97-47
 E-mail: office@oaokatun.ru





"Zavidovo" SEZ was established in 2015. "Zavidovo" SEZ is the only special economic zone of tourist and recreational type located in the Central Federal District. The purpose of the SEZ is to attract private investment into a world-class all-season resort. This complex facility will specialize in family, inbound and business tourism, as well as further development of the tourism industry in the Tver Region.

The total area of the SEZ is 380 hectares. This territory is located 50 km from Tver, 100 km from Moscow, 600 km from St. Petersburg, in close proximity to the Zavidovo National Park (125 thousand hectares). Today you can get to Zavidovo from Moscow by car along the M11 highway section opened in the summer of 2019 in just 1 hour. Also, high-speed electric trains "Lastochka" stop in Zavidovo, the travel time from the Leningradsky railway station of Moscow is 1 hour and 15 minutes.

The territory is unique for its location in an ecologically clean area, the SEZ is situated on the shore of the "Moscow Sea" (Ivankovskoye water reservoir on the Volga River). The mouth of the Doibitsy River and the forest fund create a unique landscape of the resort, attractive to tourists from all over Russia and abroad. According to the analysis, the main tourist flow of the resort is formed by the capital region - more than 20 million people live within a radius of 150 km from the SEZ and the main railway and air hub of the country is located.

According to the project, the SEZ is divided into 7 zones, in which the construction of hotel complexes, apartments, campsites, water park, amusement park, congress-hall, aeropark, small vessels service center, agro-tourist complex is envisaged. The project envisages the development of the special economic zone until 2030 with gradual commissioning of the facilities.

The Radisson Zavidovo hotel, an apart-hotel, sports and entertainment and sports and tourist complexes with a golf academy, and a landscape park have already been built on the territory of the SEZ. More than 600 jobs were created.

Among the planned projects is Zavidovo Park, which envisages the opening of a multifunctional hotel and entertainment complex and the first suburban water park in the CFD.

Also, the Zavidovo Park project was launched in 2021. One of the key facilities of the complex will be a unique year-round indoor family sports and water entertainment center. Hotels for more than 11 thousand rooms, a congress center, a ski slope, a children's park and other tourist facilities will also be built. During 10 years of the project realization the volume of tax revenues to the regional and local budgets will exceed 2 bln rub. The estimated volume of investments in the project realization is more than 32 bln rub. Over 900 new jobs will be created. Financing of the project implementation is confirmed by the state development corporation VEB.RF.

REGIONAL TAX BENEFITS*

INCOME TAX	PROPERTY TAX	LAND TAX
 <p>For SEZ residents 13,5% for the term of agreement</p>	 <p>For SEZ residents 0% up to 10 years</p>	 <p>For SEZ residents 0% up to 5 years</p>

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2015

NUMBER OF RESIDENTS
4

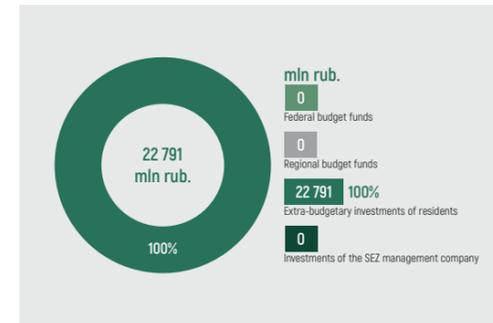
DISTANCE TO MOSCOW
100 km

DISTANCE TO TVER
50 km

 Leasable area
347 ha

 Land area
380 ha

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



MANAGEMENT COMPANY SERVICES

1. Technological services
2. Engineering services
3. Marketing research
4. Consulting services on business management and enterprise management

KEY RESIDENTS

LLC "Zavidovo Territory"

LLC "Mercury"

LLC "Zavidovo Airport"

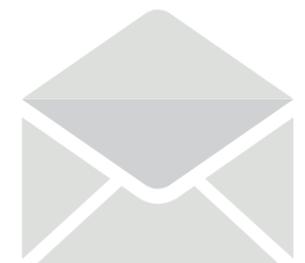


Bobyleva Julia

General Director of JSC
«Engineering and Investment Company»

CONTACT INFORMATION:

107 Kominterna str., Tver region, 170028,
Official website: <http://www.oez-zavidovo.ru>
Phone: +7(4822)41-94-50
E-mail: iik.tver@mail.ru





TRT SEZ IN THE KARACHAYCHERKESS REPUBLIC «ARKHYZ»



The "Arkhyz" SEZ was established in 2010, and JSC "Arkhyz Management Company" has been involved in its management since 2023. The territory of SEZ "Arkhyz" is located in the lower reaches of the Arkhyz valley in the west of the North Caucasus, in the southwest of the Karachay-Cherkess Republic in the Zelenchuksky and Urupsky municipal districts, between the Zagedansky, Abishira-Akhuba and

Arkasara, Gabulu mountain ranges. The highest points are the mountains Prish (3,790 m) and Sofia (3,640 m). The absolute elevations of the territory vary from 1,600 meters above sea level at the lowest point to 3,150 meters at the highest point. The nearest settlement (Arkhyz village), located 8 km from the SEZ borders. The resort is located 180 km from Mineralnye Vody International Airport.

REGIONAL TAX BENEFITS*

INCOME TAX	PROPERTY TAX	LAND TAX
<p>For SEZ residents 13,5% for the term of agreement</p>	<p>For SEZ residents 0% for a period of up to 10 years from the moment of registration as a resident</p>	<p>For SEZ residents 0% for a period of up to 5 years from the moment of registration as a resident</p>

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION	NUMBER OF RESIDENTS	DISTANCE TO MOSCOW	DISTANCE TO CHERKESSK
2010	37	1 593 km	115 km

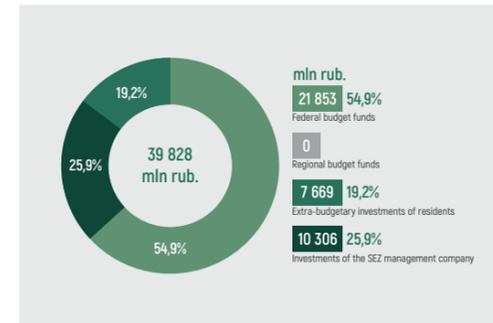
RESORT WEBSITE <https://resort-arkhyz.ru/>

- Land area
3 326 ha
- Length of highways
13 130 m
- Capacity of water supply facilities
3 600 m³/h
- Capacity of wastewater disposal facilities
3 650 m³/h
- Capacity of gas supply facilities
19 459,9 m³/h
- Capacity of power supply facilities
25 MW

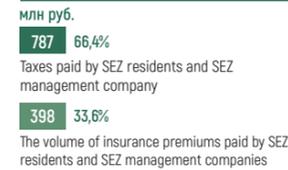
- Rent of a land plot per year (SEZ)
385,4 thou. RUB/m²
- Leasable area
664 ha
- The cost of water supply*
50 RUB/m³
- The cost of wastewater disposal*
50 RUB/m³
- The cost of gas supply*
5 952,77 RUB/1 000 m³/h
- The cost of electricity supply*
6,4 RUB/kWh

* The average tariff as of 06/01/2024

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023



TAX AND NON-TAX CONTRIBUTIONS OF RESIDENTS



MANAGEMENT COMPANY SERVICES

1. Marketing services
2. Educational and training services
3. Organization of events
4. Maintenance of landscaping facilities
5. Operation and maintenance of engineering infrastructure facilities
6. Transportation of passengers by funiculars, cable cars and ski elevators

KEY RESIDENTS ▶

- LLC "PARADISE"
- LLC "Gorny Kristall"
- LLC "Ars-Development"



Kiranchuk Roman
General Director of VTRK «Arkhyz»

CONTACT INFORMATION:

369152, Russian Federation, Karachay-Cherkessia Republic, Arkhyzskiyе village settlement, Arkhyz, tourist village Romantic, v. 1
Phone: +7 (800) 100-555-9
Official website: <https://resort-arkhyz.ru/>
E-mail: info@resort-arkhyz.ru



**TRT SEZ IN THE REPUBLIC OF INGUSHETIA
«ARMKHI» AND «TSORI»**

The resort "Armkhi" is located in the gorge of the Armkhi River on the northern slope of the Main Ridge of the Greater Caucasus. It is situated within the boundaries of the Jeyrakh-Assinsky State Historical and Architectural Museum-Reserve (established in 1988), which has 89 objects of cultural heritage (tower complexes "Vovnushki", "Targim", "Egikal", located at a distance of no more than 50 km). The resort is 110 km away from Magas airport and 50 km away from Vladikavkaz airport.

Currently, the Armkhi Resort has 1 chairlift with a length of 644 meters, 1 ski slope of red category of complexity with a length of 940 meters, an artificial snow-making system and a lighting system for evening skiing, a training slope with a rope tow, 7 collective accommodation facilities with 234 beds, a swimming pool

and other services.

In 2024, "KAVKAZ.RF" JSC started designing the ski, transport and engineering infrastructure of the resort, by 2026 it is planned to reconstruct the existing infrastructure, as well as to build 2 passenger ropeways with a capacity of 5,600 people per hour, 9.15 km of ski slopes, a multifunctional center and other related infrastructure.

The development potential of the resort in accordance with strategic and urban planning documents is 10 km of ski slopes.

There is 1 resident registered on the territory of the Armkhi Resort with total announced investments of RUB 60 mln and actual investments of RUB 64.7 mln. In 2023, 52 thousand people visited the all-season resort "Armkhi" in Ingushetia.

REGIONAL TAX BENEFITS*

INCOME TAX

For SEZ residents
13,5% for the term of agreement

PROPERTY TAX

For SEZ residents
0% for a period of up to 10 years from the moment of registration as a resident

LAND TAX

For SEZ residents
0% for a period of up to 5 years from the moment of registration as a resident

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2011

NUMBER OF RESIDENTS
1

DISTANCE TO MOSCOW
1 795 km

DISTANCE TO MAGAS
60 km

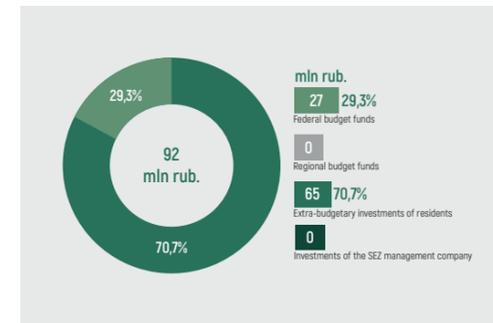
RESORT WEBSITE <https://ingkurort.ru/>

Land area
20 750,3 ha

Leasable area
71,45 ha

INVESTMENTS MADE CUMULATIVE TOTAL

from the foundation of SEZ till 12/31/2023



MANAGEMENT COMPANY SERVICES

1. Marketing services
2. Educational services
3. Maintenance of landscaping facilities
4. Organization of events
5. Consulting services

KEY RESIDENTS

LLC "Tourist Center"

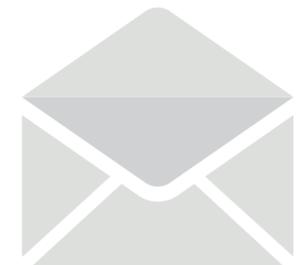


Yushmanov Andrey

General Director of JSC «KAVKAZ.RF» (Management company of VTRK «Armhi» and «Tsori», VTRK «Arkhyz», VTRK «Veduchi», VTRK «Mamison», VTRK «Elbrus»)

CONTACT INFORMATION:

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Phone: +7 (495) 775-91-22
Official website: <http://www.ncrc.ru>
E-mail: info@ncrc.ru





The Veduchi resort is the only ski resort in the Chechen Republic and is of particular importance in the development of the tourism and hospitality industry in the region. The altitude difference within the resort is about 1000 m: - from 1350 to 2345 meters above sea level. The skiing season lasts 4 months - from December to March. The resort is 80 km away from Grozny International Airport. The Veduchi resort has been operating since 2018. As part of the "zero" stage of the resort's development in 2016 - 2017, a chairlift with a length of 836 m and a capacity of 1.2 thousand people/hour, a ski run with a length of 967 m, a children's park with a conveyor elevator with a capacity of 14 thousand people/hour were put into operation on the south-oriented slope. An all-season artificial surface of one of the ski slopes was put into operation, providing year-round skiing and

snowboarding. The Veduchi Resort - Lake Kezenoy-Am route hosts an annual mountain race in the Chechen Republic with over 600 participants, as well as other mass events. In 2022-2023, 13 ski slopes on the north-oriented slope with a total length of 10.9 km and related engineering infrastructure will be put into operation. In 2023, as part of the National Caucasus Trail project, the following trails located in the Veduchi resort area were developed: "To Kamennaya Polyana", "Volchya Trail", "To Kistenkort Mountain", "Health Trail", "To Bezmyannyi Waterfall", "To Omichu tract". These trails are equipped with a navigation system, as well as gazebos, photo zones, etc. In 2023 tourist flow increased by 25% (17.2 thousand people) compared to 2022 (13.8 thousand people).

REGIONAL TAX BENEFITS*

<p>INCOME TAX</p>  <p>For SEZ residents 13,5% for the term of agreement</p>	<p>PROPERTY TAX</p>  <p>For SEZ residents 0% for a period of up to 10 years from the moment of registration as a resident</p>	<p>LAND TAX</p>  <p>For SEZ residents 0% for a period of up to 5 years from the moment of registration as a resident</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

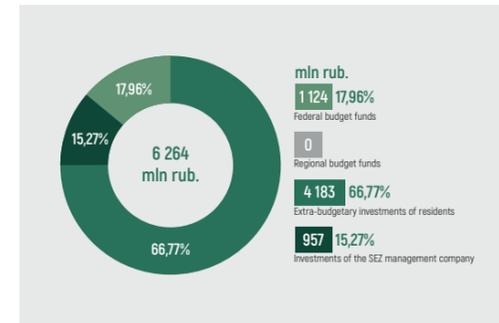
<p>YEAR OF CONSTRUCTION</p> <p>2013</p>	<p>NUMBER OF RESIDENTS</p> <p>5</p>	<p>DISTANCE TO MOSCOW</p> <p>1 920 km</p>	<p>DISTANCE TO GROZNY</p> <p>80 km</p> <p>RESORT WEBSITE http://veduchi-resort.ru</p>
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 **Land area**
1 512,90 ha

 **Capacity of power supply facilities**
1 MW

 **Leasable area**
86,8 ha

INVESTMENTS MADE CUMULATIVE TOTAL
from the foundation of SEZ till 12/31/2023

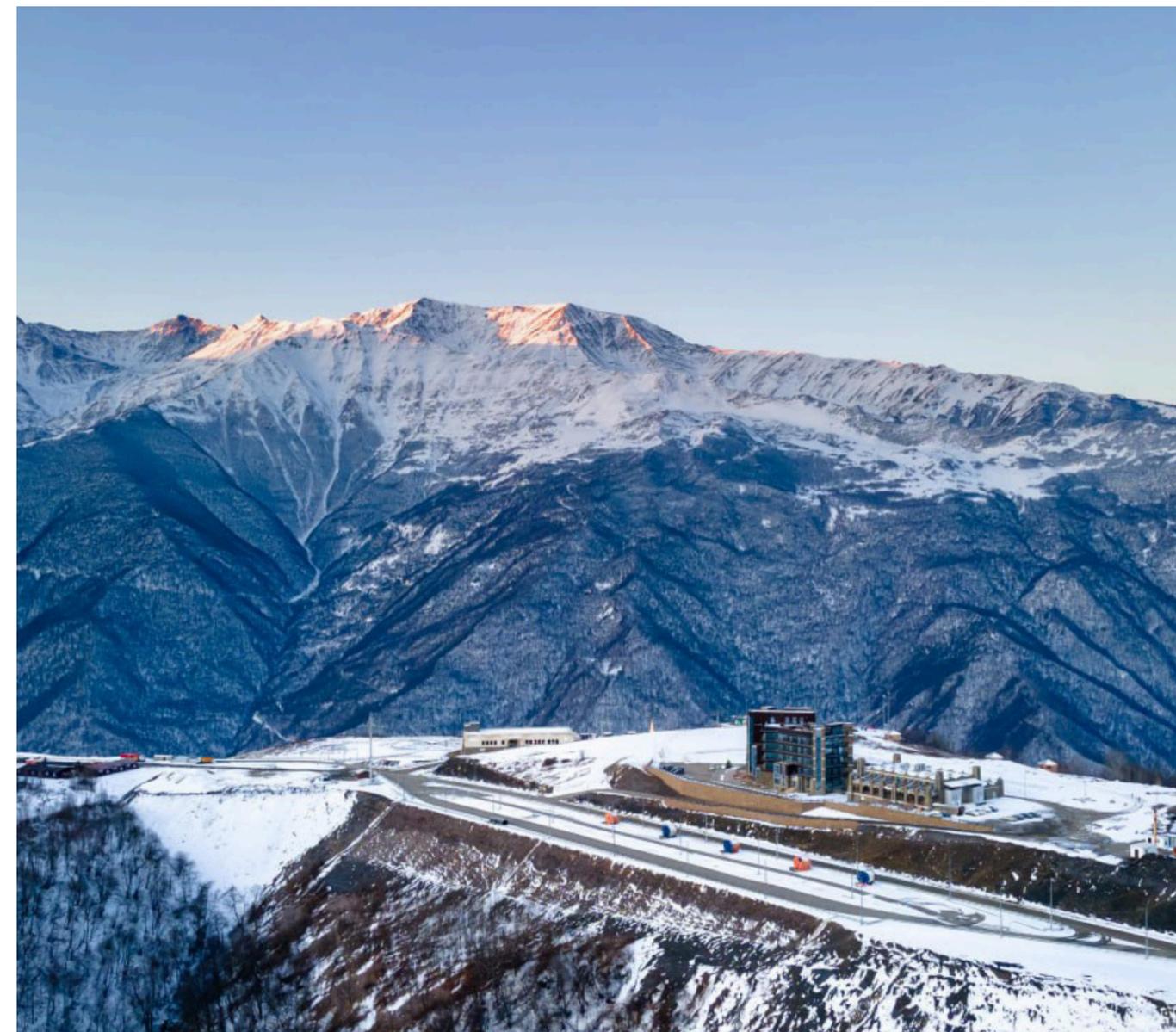


MANAGEMENT COMPANY SERVICES

1. Marketing services
2. Educational and training services
3. Organization of events
4. Maintenance of landscaping facilities

KEY RESIDENTS ▶

LLC "VEDUCHI"





TRT SEZ IN THE KABARDINO-BALKAR REPUBLIC «ELBRUS»

The Elbrus resort is located at the foot of the highest point of Europe - Mount Elbrus (5 642 m) and for decades has been the center of attraction for extreme lovers, professional climbers, athletes and tourists from all over the world. Most of the ski slopes are located at altitudes of more than 3,000 meters, where the snow stays for about 8 months. The skiing area of the resort is one of the highest in Europe and the highest in the country. The ski season here lasts until mid-June, after which athletes of Russian national teams in alpine skiing, snowboarding and freestyle skiing train on the glaciers of Elbrus until the end of August. During the winter season the guests have access to slopes of all difficulty categories. The altitude difference within the resort is more than 1,500 meters - from 2,350 to 3,847 meters above sea level. Distance from Mineralnye Vody International Airport - 190 km, from Nalchik Airport - 120 km. The Elbrus resort has been operating since the 1970s. The unified development institute Kavkaz. RF joined the modernization

of the resort in 2018. Since 2021, Elbrus has been fully under the management of the development institute, which is building new ropeways, actively expanding skiing areas, adjusting the tariff policy, changing the transportation scheme, and bringing the resort to a unified architectural appearance.

At present, a single skiing complex has been created, including 4 modern gondola-type cable cars with a total length of more than 54 km and a capacity of more than 8.9 thousand people per hour, as well as ski slopes with a length of 17 km.

At the end of 2022, a parking lot for 800 cars will be put into operation, as well as works on the improvement of the central part of Azau Glade have been completed, within the framework of which modern shopping pavilions have been built.

REGIONAL TAX BENEFITS*

INCOME TAX

For SEZ residents
13,5% for the term of agreement

PROPERTY TAX

For SEZ residents
0% for a period of up to 10 years from the moment of registration as a resident

LAND TAX

For SEZ residents
0% for a period of up to 5 years from the moment of registration as a resident

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2010

NUMBER OF RESIDENTS
8

DISTANCE TO MOSCOW
1 750 km

DISTANCE TO NALCHIK
115 km

RESORT WEBSITE <http://resort-elbrus.ru>

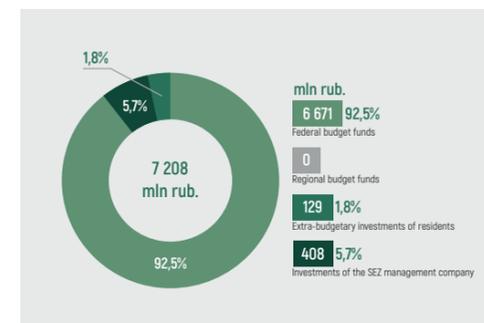
S Land area
2 682,1 ha

L Leasable area
51 ha

⚡ Capacity of power supply facilities
6,3 MW

INVESTMENTS MADE CUMULATIVE TOTAL

from the foundation of SEZ till 12/31/2023



MANAGEMENT COMPANY SERVICES

1. Marketing services
2. Educational and training services
3. Organization of events
4. Maintenance of landscaping facilities

KEY RESIDENTS ▶

LLC "CHUDO AZAU"





TRT SEZ IN THE REPUBLIC OF NORTH OSSETIA-ALANIA «MAMISON»

The Mamison resort will be located in the Mamison gorge of the Alagirsky district - the most picturesque gorge in North Ossetia.

In the vicinity of the special economic zone there are many objects of cultural and historical heritage, as well as sources of mineral water for treatment and prevention of diseases. Also adjoining the SEZ are the Kozydon and Zemegondon glaciers. The altitude difference within the resort is 2,000 meters - from 2,050 to 4,050 meters above sea level. The skiing season is 6 months - from November to April. The resort is 120 km away from Vladikavkaz airport (Beslan).

The Mamison resort construction project was launched in 2022. By the end of 2024 it is planned to put into operation 2 ropeways and 18.8 km of ski slopes, artificial snowmaking system and related engineering infrastructure.

One of the ropeways will be the longest gondola-type ropeway in the country - 3.4 km and unique in its technological parameters.

Taking into account the difficult terrain and rugged terrain, it will be mounted on 21 supports, between which 92 eight-seat cabins will run. By 2028, it is planned to launch the 2nd stage of the resort: creation of 3 ropeways and 24 km of ski slopes. There are 4 residents registered in the SEZ.

In 2023, 3 new residents were attracted to carry out activities on the territory of the Mamison resort. The residents plan to create more than 3,000 places of accommodation. The total volume of declared investments amounted to 13.2 bln rub. Tourist flow by 2030 will amount to 345 thousand tourists.

REGIONAL TAX BENEFITS*

INCOME TAX

For SEZ residents
13,5% for the term of agreement

PROPERTY TAX

For SEZ residents
0% for a period of up to 10 years from the moment of registration as a resident

LAND TAX

For SEZ residents
0% for a period of up to 5 years from the moment of registration as a resident

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2019

NUMBER OF RESIDENTS
4

DISTANCE TO MOSCOW
1 752 km

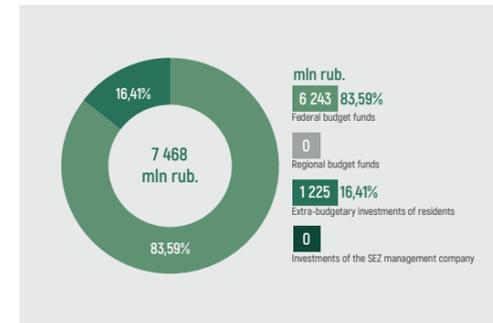
DISTANCE TO VLADIKAVKAZ
95 km

Land area
7 103,16 ha

Leasable area
110,4 ha

INVESTMENTS MADE CUMULATIVE TOTAL

from the foundation of SEZ till 12/31/2023



MANAGEMENT COMPANY SERVICES

1. Marketing services
2. Educational and training services
3. Organization of events
4. Maintenance of landscaping facilities
5. Consulting services

KEY RESIDENTS

LLC "Mamison"





**OTHER PREFERENTIAL
TERRITORIES IN RUSSIA**

SEZ, FEZ





FEZ IN THE TERRITORIES OF THE REPUBLIC OF CRIMEA AND THE CITY OF SEVASTOPOL

Since 01.01.2015, a free economic zone (FEZ) has been functioning on the territories of the Republic of Crimea and the city of Sevastopol, established in accordance with the Federal Law No. 377-FZ "On the development of the Republic of Crimea and the city of federal significance of Sevastopol and the free economic zone on the territories of the Republic of Crimea and the city of federal significance of Sevastopol" dated 29.11.2014.

FEZ is created for a period of 25 years. On FEZ territory there is a special regime of entrepreneurial and other activities realization, which includes:

- peculiarities of town-planning activity and land use when locating objects necessary for realization of investment projects by FEZ participants;
- special regime of taxation and imposition of insurance contributions in accordance with the legislation on taxes and fees;

- provision in the order established by the budget legislation in accordance with the agreement on conditions of activity in FEZ, can be placed under the customs procedure of free customs zone.

As of 01.08.2024 on the territory of Sevastopol 357 FEZ participants implement 388 investment projects. The largest number of investment projects is realized in the following spheres: industry, services, construction, agriculture (including the Russian Federation, subsidies for reimbursement of FEZ participants' expenses, including expenses for payment of customs duties, taxes and fees in respect of goods (except for excisable goods) imported for their use in construction, equipment and technical facilities necessary for realization by FEZ participants of investment projects).

REGIONAL TAX BENEFITS*

INCOME TAX

from the moment of receipt of profit



For FEZ participants
In the Republic of Crimea:
6-13,5%
In Sevastopol:
2% in the first 3 years
6% next 5 years

PROPERTY TAX



For FEZ participants
0% within 10 years

LAND TAX



For FEZ participants
0% within 3 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

YEAR OF CONSTRUCTION
2014



NUMBER OF JOBS CREATED
15 561

DISTANCE TO MOSCOW

1 700 km

PRIORITY AREAS OF DEVELOPMENT



Medicine



Construction



Transport services



Agriculture

KEY RESIDENTS

LLC "Agrofirma Zolotaya Balka"

LLC "ARIOL 2005"

LLC "Design Bureau switching equipment"

INVESTMENTS MADE CUMULATIVE TOTAL

from the foundation of SEZ till 31/12/2023

245 023,5 mln rub.

Extra-budgetary investments of SEZ participants

FEZ SERVICES IN THE REPUBLIC OF CRIMEA

1. Design, construction of infrastructure facilities
2. Preparation of an investment declaration taking into account all legal requirements
3. Project consulting support

Khituschenko Roman

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SEZ IN THE MAGADAN REGION
Magadan region

The SEZ has been operating in the Magadan region since 1999, and its effectiveness has been proven repeatedly.

For SEZ participants there are privileges on payment of mineral extraction tax and corporate income tax, a preferential procedure for writing off losses, as well as the possibility of using the free customs zone procedure when importing, placing and using imported goods in the SEZ territory.

As of 01.07.2024, 34 SEZ participants are registered in Magadan Oblast, whose activities are concentrated in all sectors: mining and food industry, energy, construction, transportation. In 2023, the number of employees at the enterprises participating in the SEZ amounted to 11.9 thousand people. The total planned

volume of capital investments in the development of own production facilities under agreements concluded with SEZ participants is 5.7 bln rub.

The cumulative volume of investments in fixed capital amounted to 193.7 bln rub, of which 6.2 bln rub for the first half of 2024.

The main volume of investments made by SEZ participants for the purpose of creation and development of infrastructure projects and productions on the territory of Magadan region is directed to acquisition of modern fixed assets, modernization of premises for production development, construction of new facilities.

REGIONAL TAX BENEFITS*

INCOME TAX

from the moment of receipt of profit

For SEZ participants
3% exemption federal share of the tax

CUSTOMS BENEFITS

For SEZ participants
0% exemption from payment of import duties and payments in case of import into the SEZ territory foreign goods or export by SEZ participants from the SEZ territory to the rest of the territory of Magadan Oblast for their own use

MINERAL EXTRACTION TAX (MET)

For SEZ participants
40% exemption from payment of the federal share of severance tax

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

PRIORITY AREAS OF DEVELOPMENT



KEY RESIDENTS

LLC "Omega SI"
JSC "PAVLIK Gold Ore Company"



Grebenyuk Sergey

Head of the Administration of the Special Economic Zone in the Magadan region

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YEAR OF CONSTRUCTION	NUMBER OF RESIDENTS	DISTANCE TO MOSCOW	DISTANCE TO MAGADAN
1999	34	5 905 km	0 km

S Total area
557 000 ha

INVESTMENTS MADE CUMULATIVE TOTAL

from the foundation of SEZ till 31/12/2023

193 700 mln rub.

Extra-budgetary investments of SEZ participants

MANAGEMENT COMPANY SERVICES

1. Maintaining a register of SEZ participants, registration of new SEZ participants
2. Control over the fulfillment by SEZ participants of the terms and conditions of the agreement on the implementation of activities
3. Organization of interaction between authorities and business entities



The functioning of the Special Economic Zone in the Kaliningrad region is carried out in accordance with the provisions of the Federal Law № 16-FZ of 10.01.2006 "On the Special Economic Zone in the Kaliningrad region and on Amendments to Certain Legislative Acts of the Russian Federation".

SEZ includes the territory of the region and the internal sea waters and territorial sea of the Russian Federation adjacent to the territory of the Kaliningrad region. Activities of SEZ residents in the Kaliningrad region (hereinafter referred to as the resident) is regulated by the provisions of Federal Law № 16-FZ. Requirements to investment projects realized by SEZ residents in Kaliningrad region are defined by paragraph 10 of Article 4 of Federal Law № 16-FZ:

- The realization of investment projects on the territory of the Kaliningrad region may not be aimed at:
- extraction of minerals, provision of services in this area;
 - production of ethyl alcohol, alcoholic beverages, production of tobacco products and other excisable goods (except for passenger cars and motorcycles);
 - wholesale and retail trade; repair of household goods and personal items;

- financial activities;
- production and distribution of electric energy;
- leasing of property, except for leasing of property to carry out and ensure the production of manufacturing industries.

- Realization of investments in the form of capital investments:
- the volume of capital investments in accordance with the submitted investment project should be in the amount of not less than 150 mln rub;
 - in case of realization of the investment project in the field of tourist and recreational activities, on creation of manufacturing production, as well as in the field of fishing, fish farming, agriculture - not less than 50 mln rub;
 - in case of realization of an investment project in the field of health care - not less than 10 mln rub;
 - in case of implementation of an investment project in the field of computer technology development and software development, provision of consulting services in this field and other related services, in the field of information technology, scientific research and development - not less than 1 mln rub;
 - capital investments should be made within a period not exceeding 3 years from the date of the decision to include the legal entity in the register.

REGIONAL TAX BENEFITS*

<p>INCOME TAX</p>  <p>For SEZ participants 0% within 6 years of the first profit 50% of the statutory rate after 6 years</p>	<p>PROPERTY TAX</p>  <p>For SEZ participants 0% within 6 years from the date of inclusion in the register of SEZ residents 50% of the statutory rate statutory rate (years 7 to 12)</p>	<p>LAND TAX</p>  <p>For SEZ participants 0% up to 5 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

PRIORITY AREAS OF DEVELOPMENT

 Agriculture	 Manufacturing industry	 Transport services	 Information technology
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KEY RESIDENTS

- JSC "OTCPharm"
- LLC "RENERA-Energtek"
- LLC "Sodruzhestvo-Protein"

YEAR OF CONSTRUCTION 2006	NUMBER OF RESIDENTS 315	DISTANCE TO MOSCOW 1 090 km	DISTANCE TO KALININGRAG 0 km
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 **NUMBER OF JOBS CREATED**
30 000

 **Total area**
1 510 000 ha

INVESTMENTS MADE CUMULATIVE TOTAL

from the foundation of SEZ till 31/12/2023

145 600 mln rub.

Extra-budgetary investments of SEZ participants

MANAGEMENT COMPANY SERVICES

1. Maintaining the register of SEZ residents, decision-making on inclusion of legal entities in the register
2. Control over fulfillment by SEZ residents of the terms of investment declarations
3. Protection of residents' legitimate interests in relations with executive, governmental authorities, as well as local self-government

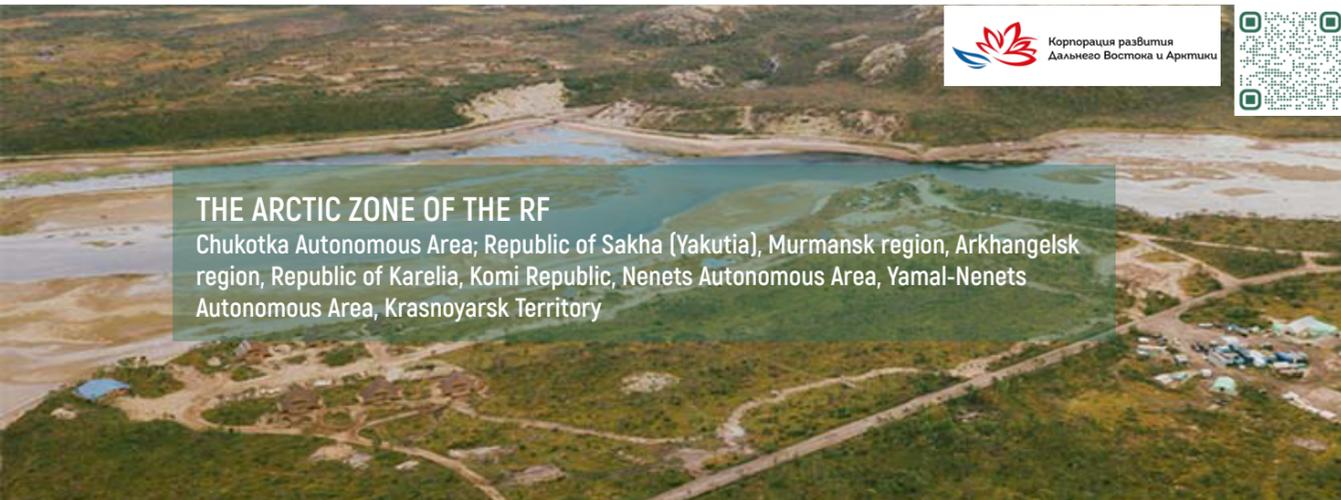


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THE ARCTIC ZONE OF THE RF

Chukotka Autonomous Area; Republic of Sakha (Yakutia), Murmansk region, Arkhangelsk region, Republic of Karelia, Komi Republic, Nenets Autonomous Area, Yamal-Nenets Autonomous Area, Krasnoyarsk Territory

The Arctic Zone of the Russian Federation (AZRF), the world's largest territory with favorable business conditions covering an area of 5 million km², has been created to stimulate the inflow of investment in the Arctic using the Far Eastern experience. The AZRF regime applies to 10 regions: from the Republic of Karelia and the Murmansk Oblast to the Chukotka Autonomous District.

In order to obtain the status of an AZRF resident, one must be registered in the Russian Arctic and invest at least 1 million rubles in a new investment project. The established mechanisms of state support made it possible to attract more than 800 investors who invest 925 bln rub in new enterprises and create more than 28 thousand jobs. The potential of the AZRF regime covers practically all industry areas. The most popular sectors for business are services and social sphere, construction and development, tourism and recreation, logistics and transportation. These include coffee shops, roadside service, restaurants, food

stores, sports and education facilities, logistics and warehouse complexes, hotels and recreation centers. New shopping and business centers, apartment buildings and residential neighborhoods are being built in the Arctic under the preferential conditions of the AZRF regime, and production facilities are being reconstructed. In total, more than 180 new enterprises have been put into operation.

Investors create comfortable conditions for people to live and work in the Russian Arctic and lay the foundation for attracting citizens from other regions of the country for permanent residence. Together with small and medium-sized businesses, large backbone companies are operating in the ASRF; almost 40% of all announced investments are invested in the creation of oil and gas and mining enterprises, which form both the main number of new jobs and the tax base necessary for the entities.

REGIONAL TAX BENEFITS*

INCOME TAX

from the moment of receipt of profit



For FEZ participants Benefit for regional part tax exemption is established constituent entity of the Russian Federation

PROPERTY TAX



For FEZ participants 0-1.1% first 5 years

MINERAL EXTRACTION TAX (MET)



For FEZ participants 0,5% until December 31, 2032. In respect of solid minerals. minerals. Only for new deposits. The amount of benefits may not exceed the amount of private investment in infrastructure, beneficiation or processing.

LAND TAX



For FEZ participants 0% within the first 3-5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

PRIORITY AREAS OF DEVELOPMENT



Construction



Social sphere



Tourism

KEY RESIDENTS

LLC "Ruskhim Gas"

YEAR OF CONSTRUCTION
2020

NUMBER OF RESIDENTS
812

DISTANCE TO MOSCOW
850 km



NUMBER OF JOBS CREATED
10 102



Total area
5 mln km²

INVESTMENTS MADE CUMULATIVE TOTAL

from the foundation of FEZ till 31/12/2023

151 498 mln rub.

Extra-budgetary investments of FEZ participants

MANAGEMENT COMPANY SERVICES

1. Possibility to use the STZ procedure when creating ZTC
2. Forecasting the needs of employers in the Far East and the Arctic for specialists, as well as staffing of companies
3. Assistance in raising debt financing, finding and establishing partnerships, as well as obtaining preferential state lending
4. Representation and defense of the interests of applicants residents in court, filing lawsuits in cases of legal entities and individual entrepreneurs, having resident status



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FREE PORT OF VLADIVOSTOK

Primorsky Territory, Khabarovsk Territory, Kamchatka Territory, Sakhalin Region, Chukotka Autonomous Area

The Free Port of Vladivostok (FPV) is a territory where tax, customs and administrative preferences are available to investors. This preferential regime operates in five regions of the Far East: Primorsky, Kamchatka and Khabarovsk Territories, Sakhalin Region and Chukotka Autonomous Area, totaling 22 municipalities.

Both large investors and small entrepreneurs can open a business here; the FPV practically provides no restrictions on the types of activities to be carried out, and since 2022 the FPV regime has become attractive for small businesses as well. The minimum capital investment threshold for obtaining resident status is 500 thousand rubles.

Currently, more than 2 thousand residents of FPV are implementing projects

in construction and development, logistics and transportation, services and tourism with a total investment volume of 1.8 trillion rubles, creating more than 111 thousand jobs. In fact, 549.8 bln rub of private investment has been invested, and more than 52 thousand jobs have been created.

FPV residents in the Far East have put 565 projects into operation. These enterprises have been created thanks to the government's policy in terms of attracting private investors to the Far East - mostly small and medium-sized businesses; large investors are also implementing projects in some of the most business-friendly conditions in the Asia-Pacific Region.

Many are working on import substitution. The largest number of investors work in Primorsky Area, with Kamchatka and Sakhalin in second and third places.

REGIONAL TAX BENEFITS*

<p>INCOME TAX from the moment of receipt of profit</p> <p>For FEZ participants Relief on the regional portion tax exemption is established constituent entity of the Russian Federation</p>	<p>PROPERTY TAX</p> <p>For FEZ participants Relief on the regional portion tax exemption is established constituent entity of the Russian Federation</p>	<p>LAND TAX</p> <p>For FEZ participants The benefit is established by municipality</p>	<p>SOCIAL TAX</p> <p>For FEZ participants 7,6% for 10 years</p>
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* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

PRIORITY AREAS OF DEVELOPMENT



KEY RESIDENTS

LLC "Sukhodol Seaport"

<p>YEAR OF CONSTRUCTION</p> <p>2015</p>	<p>NUMBER OF RESIDENTS</p> <p>2005</p>	<p>DISTANCE TO MOSCOW</p> <p>6 420 km</p>
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NUMBER OF JOBS CREATED
52 902

Total area
8,5 mln ha

INVESTMENTS MADE CUMULATIVE TOTAL

from the foundation of FEZ till 31/12/2023

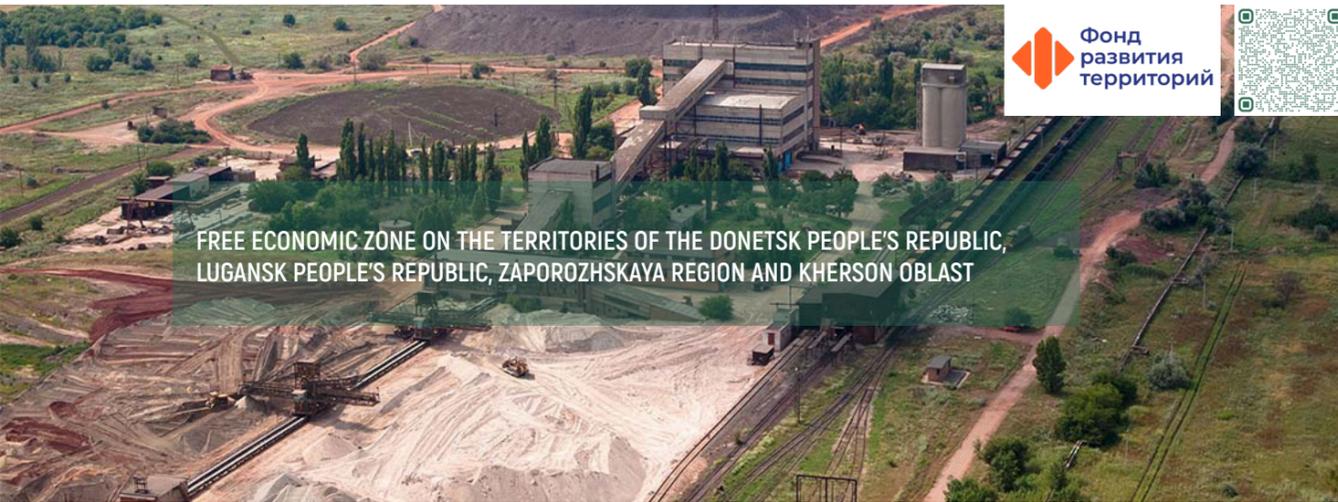
549 815 mln rub.

Extra-budgetary investments of FEZ participants

MANAGEMENT COMPANY SERVICES

1. Possibility to use the STZ procedure when creating ZTC
2. Forecasting the needs of employers of the Far East and Arctic region employers' needs for specialists, as well as staffing of companies
3. Assistance in raising debt financing, finding and establishing partnerships, as well as obtaining preferential state lending
4. Coverage of activities and information support of significant events of residents





FREE ECONOMIC ZONE ON THE TERRITORIES OF THE DONETSK PEOPLE'S REPUBLIC, LUGANSK PEOPLE'S REPUBLIC, ZAPOROZHSKAYA REGION AND KHERSON OBLAST

Free Economic Zone on the territories of the Donetsk People's Republic, Lugansk People's Republic, Zaporozhskaya and Kherson Oblasts (FEZ) was established in 2023 in accordance with the Federal Law of the Russian Federation No. 266-FZ of 24.06.2023 "On Free Economic Zone on the territories of the Donetsk People's Republic, Lugansk People's Republic, Zaporozhskaya Oblast, Kherson Oblast and adjacent territories".

For participants of the free economic zone there are preferential rates: on profit tax (0 - 13.5%), property tax (0%), land tax (0%), reduced tariffs on insurance contributions (76%), application of the free customs zone, granting of land plots without tenders for realization of investment projects, preferential loans.

As of 01.08.2024, 175 FEZ participants are registered, which are implementing 179 investment projects. The planned volume of investments - 74.6 bln rub, including capital investments - 55.6 bln rub, the planned number of jobs involved in investment projects - 66.9 thousand, including new jobs - 12.8 thousand. The main areas of activity of participants: industry, mining, agriculture, construction,

trade.

Key participants of FEZ:

- LLC "Southern Mining and Metallurgical Complex" (LPR) and LLC "Southern Mining and Metallurgical Complex Donetsk" (DPR) - the largest metallurgical enterprises in the new territories with an investment volume of 25 bln rub.
- Specialized Developer "AVANGARD" LLC (LPR) is implementing a 8.7 bln rub housing construction project in Lugansk.
- "IMPEX-DON" LLC is the largest enterprise in the DPR for the extraction of hard coal with investments of 5 bln rub.
- JSC "INFRASTRUCTURE PROJECTS" (DPR) - an investment project in the energy sector with investments of 3.2 bln rub.
- LLC "TEK Rodina" - the largest hard coal mining enterprise in the LNR with investments of 2.9 bln rub.
- "DZhRK" LLC - the largest iron ore mining enterprise in Zaporozhye Oblast with investments of 2.3 bln rub.

REGIONAL TAX BENEFITS*

INCOME TAX

from the moment of receipt of profit



For FEZ participants
0% - 13,5% within 10 years
(in accordance with the laws of the constituent entities of the Russian Federation)

PROPERTY TAX



For FEZ participants
0% within 10 years

LAND TAX



For FEZ participants
0% for 3 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

PRIORITY AREAS OF DEVELOPMENT



Mining fossils



Construction



Trade



Agriculture



Industry

KEY RESIDENTS

LLC "Southern Mining and Metallurgical Complex"

LLC "IMPEX-DON"

LLC "JRK"

YEAR OF CONSTRUCTION
2023

NUMBER OF RESIDENTS
175

DISTANCE TO MOSCOW
981 km



NUMBER OF JOBS CREATED
66 900



Total area
108,84 thou. km²

INVESTMENTS MADE CUMULATIVE TOTAL

from the foundation of SEZ till 31/12/2023

1 169 mln rub.

Extra-budgetary investments of SEZ participants

MANAGEMENT COMPANY SERVICES

1. Preparation of investment declarations
2. Conclusion of agreements on conditions of activity in FEZ
3. Consulting support for projects
4. Monitoring of fulfillment of FEZ agreement conditions
5. Organization of lease/sublease of land plots required for investment projects implementation to FEZ participants



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Phone: 8 (800) 7007-214
Official website:
[https:// фрт.рф/](https://фрт.рф/) - management company website;
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**FREE ECONOMIC ZONE ON CERTAIN TERRITORIES
BELGOROD, BRYANSK AND KURSK REGIONS**

The free economic zone on the territories of the Belgorod, Bryansk and Kursk regions was established in 2024 by Decree of the Government of the Russian Federation № 1314. On the FEZ territory the free customs zone regime, granting of land plots without bidding for investment projects, preferential lending are applicable. FEZ participants will be able to benefit from income tax and property

tax exemptions and pay reduced insurance premiums. This will help entrepreneurs to reduce financial costs, increase production volumes, retain existing jobs and create new ones, as well as provide citizens who live in border regions with necessary goods and services. A free customs zone procedure is available in FEZ territories.

REGIONAL TAX BENEFITS*

REGIONS	INCOME TAX from the moment of receipt of profit	PROPERTY TAX	LAND TAX	SOCIAL TAX
BELGOROD REGION	0% on 10 years	0% on 10 years (in respect of property being modernized or rehabilitated property)	0% on 3 years	7,6% on 5 years
BRYANSK REGION	13,5% on 10 years	0% on 10 years (for property to be created)	0% on 3 years	7,6% on 5 years
KURSK REGION	13,5% on 10 years	0% on 10 years	0% on 3 years	7,6% on 5 years

* Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 27-28

PRIORITY AREAS OF DEVELOPMENT



YEAR OF CONSTRUCTION
2024

DISTANCE TO MOSCOW
MOSCOW-BELGOROD 673 KM
MOSCOW-BRYANSK 393 KM
MOSCOW-KURSK 529 KM

MANAGEMENT COMPANY SERVICES

1. Maintaining the register and registration of new FEZ participants
2. Control over fulfillment by FEZ participants of terms and conditions of the agreement on the implementation of activities
3. Consulting support



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METHODOLOGY OF VIII NATIONAL RATING OF INVESTMENT ATTRACTIVENESS OF SPECIAL ECONOMIC ZONES OF RUSSIA 2024

The VIII National Rating of Investment Attractiveness of SEZ of Russia is designed to select the most investment-attractive SEZ that provides investors with the best conditions for project implementation in the shortest possible time and at the lowest cost and is committed to the principles of sustainable development. All SEZ of the Russian Federation of industrial and production, technology innovation type and port SEZ, the information on which is available in the Report on assessment of the effectiveness of functioning of special economic zones for 2023, took part in the rating. The assessment and final assignment of positions is carried out separately for SEZ of technology innovation type (SEZ TIT), as well as for port SEZ (PSEZ) and SEZ of industrial production type (SEZ IPT).

The high relevance and demand for the assessment of SEZ investment attractiveness is determined by the fact that its implementation will help identify the strengths and weaknesses of the economic system of Russian regions, SEZs and their management companies (MC SEZs), will increase the investment and business attractiveness of the economy of individual subjects of the Russian Federation, the use of previously unused growth factors that can provide a sharp increase in the investment component of economic development, increase the efficiency of functioning. The obtained results will serve to satisfy the information needs of Russian and foreign investors, SEZ management companies, current SEZ residents, specialized federal executive authorities (Ministry of Economic Development of Russia, Ministry of Industry and Trade of Russia, Ministry of Finance of Russia, Ministry of Digital Development, Communications and Mass Media of Russia Ministry of Agriculture of Russia), regional executive authorities of constituent entities of the Russian Federation, Russian development institutions. SEZ management companies, in turn, will be able to look to successful colleagues as a benchmark for improving the quality of work with investors.

The purpose of the rating is to determine the level of investment attractiveness of SEZ of the Russian Federation, the availability of favorable conditions for attracting Russian and international investors, to stimulate competition among SEZ management companies in the fight for investment, to replicate the best practices of SEZ management, as well as to determine the level of commitment of SEZ management companies to the principles of sustainable development.

In order to ensure maximum objectivity of the rating procedure, the following principles will be observed.

The principle of objectivity of the rating methodology: formation of an independent Expert Council of the rating with participation of representatives of relevant Ministries and agencies, public organizations, financial and credit institutions, leading industrial enterprises, as well as key development institutions in its work, which will ensure maximum objectivity and transparency of the rating determination procedure at all stages of its implementation.

The principle of transparency of the rating methodology: conducting public discussions of the rating methodology with the participation of industry experts, leading domestic financial and credit institutions of Russia, representatives of development institutions and public organizations (including representatives of the Ministry of Economic Development of Russia, the Ministry of

Industry and Trade of Russia, the State Duma, the Russian Union of Industrialists and Entrepreneurs, the Chamber of Commerce and Industry of the Russian Federation, the Federal Institute of Industrial Property, the Foundation industrial Development, the Center for Strategic Research Foundation, etc.), publication of methodology and key analytical calculations in a collection (a specialized analytical report), as well as presentation of the rating results to relevant federal executive authorities, regional executive authorities of all subjects of the Russian Federation, development institutions, Russian and foreign representatives of the expert and business community, federal and regional media.

The principle of taking into account the most significant factors affecting the investment attractiveness of SEZ: when forming the rating methodology, only those indicators that, in the opinion of industry experts, investors and residents, best reflect the investment attractiveness of SEZ in the Russian Federation are taken into account.

Principle of objectivity of data used in the assessment: the rating is based on the use of a number of statistical data obtained from SEZ management companies, the Ministry of Economic Development of Russia, the Ministry of Construction of Russia and other open sources, as well as expert assessments provided by SEZ residents and representatives of the business community.

The information obtained during the rating is verified by experts of the Association of Clusters, Technology Parks and SEZ of Russia with the participation of the Ministry of Economic Development of Russia. The mechanism of information verification involves selective verification of the reliability of previously obtained information by sending an additional information request or referring to alternative sources of information (if available).

The methodology for the VIII National Rating of Investment Attractiveness of SEZs of the Russian Federation takes into account the experience of determining existing domestic and international ratings of investment attractiveness, competitiveness, ease of doing business, as well as other mechanisms for assessing the investment climate, including: Global Free Zones of the Year (Foreign Direct Investment Intelligence (fDi) - Financial Times division); Global Competitiveness Index - The Global Competitiveness Index (The World Bank); National rating of the state of investment climate in the subjects of the Russian Federation (Agency for Strategic Initiatives) and others. Based on the studied approaches to the formation of ratings and studies, the methodology of the VIII National Rating of Investment Attractiveness of SEZs of the Russian Federation was developed, the main provisions of which are presented below.

The development of methodological tools for a comprehensive comparative assessment of the investment attractiveness of SEZs in the Russian Federation is important for accelerating the development process and improving the efficiency of high-tech projects in Russia's priority industries, entrepreneurship development, implementation of economic, industrial, infrastructural, social and innovative measures, as well as for the effective implementation of the main directions of state policy in terms of the creation of a special economic zone in the Russian Federation, as well as for the effective implementation of the main directions of state policy in the Russian Federation concerning the investment attractiveness of SEZ.

The basis for building a system of indicators for assessing the investment attractiveness of Russian SEZs is the principle of maximum representativeness of a set of investment-relevant factors that influence a potential investor's positive decision to start investment and/or entrepreneurial activity in the SEZ territory, determining the main features of investment processes in the SEZ territory and in the Russian region, within the boundaries of which it operates.

As for the functional blocks (groups of indicators), they include quantitative and qualitative assessments of all analyzed factor characteristics obtained by calculating a system of private indicators reflecting the state, quality or dynamics of development of certain investment-significant phenomena in SEZ of Russia based on the analysis of the current investment situation using official statistics data. Some of the indicators used for the assessment of SEZ investment attractiveness are formed on the basis of surveys of regional entrepreneurs, SEZ residents, as well as in the course of experiments on the part of potential Russian and foreign investors.

Private indicators are used for quantitative and qualitative assessment of factor characteristics of investment attractiveness of SEZ of the Russian Federation. They are relative values. Private indicators are obtained by relating the absolute values of statistical indicators for Russian SEZ, characterizing their condition and development, to the statistical indicators traditionally used in the practice of interregional comparisons as normalizing (number of attracted residents, etc.), which provides the possibility of comparing indicators for SEZ of different types and scales.

The possibility of combining a set of different indicators into a single indicator is achieved by preliminary standardization of indicator values by translating the quantitative assessments obtained on them into relative level indicators (in relation to the corresponding average indicator for SEZ of Russia, taken as a unit - 1.0).

In case of asymmetric distribution of values of private indicators (in case the majority of SEZ have low values of private indicators and only a few have very high values), the following mathematical expression will be used to smooth the influence of extreme values of private indicators on the final result of calculation of a particular functional block when calculating the value of a separate private indicator:

$$\tilde{x}_i^r = \sqrt[S]{\frac{x_i^r}{x_{av}}} \quad (1)$$

\tilde{x}_i^r - transformed value of the i-th indicator in the r-th SEZ;

x_i^r - initial value of the i-th indicator in the r-th SEZ;

S - degree of transformation (takes values from 2 to 4 depending on the value of asymmetry coefficient);

x_{av} - Russian average value of the indicator, calculated on the basis of information obtained from open sources, data from the Ministry of Economic Development of Russia or SEZ management companies that participate in the rating.

The initial criterion for selecting private indicators for quantitative assessment of the selected factor characteristics of SEZ functioning efficiency is the existence of a statistically significant relationship between the measured indicators with the obligatory observance of the condition of a logically justified semantic relationship between them.

The significance of factor characteristics of SEZ investment attractiveness is not invariable and is transformed under the influence of changing external and internal conditions of their development, which predetermines the need to modify their composition (revise the composition or change the calculation methodology) over time. The main limiting factor that restricts the choice of private indicators is, of course, the state of the available information base.

To assess the investment attractiveness of SEZ of the Russian Federation, it is proposed to use the following factor characteristics of the investment attractiveness of SEZ of industrial and production, technology innovation types and port SEZ as functional blocks (groups of indicators) of assessment:

- Investment attractiveness of the Russian region;
- Favorable conditions for entrepreneurial activity in SEZs;
- Provision of SEZ with infrastructure;
- Land resources/land resources and capital construction facilities;
- Investment activity of SEZ residents/investment and innovation activity of SEZ residents;
- Information openness of the SEZ Internet site;
- Global economic challenges.

The set of private indicators in the rating for industrial-production SEZ and port SEZ consists of 30 quantitative (official statistical data and research results) and qualitative indicators obtained by expert assessments (results of a survey of experts, investors and SEZ residents). When assessing SEZ of the technology innovation type, 31 qualitative and quantitative indicators are used. At the same time, there are significant differences in the content of quantitative indicators for SEZ of technology innovation type compared to port SEZ and industrial-production type. The efficiency of SEZ functioning is assessed by calculating an integral indicator summarizing the multidirectional influence of many private factors.



FUNCTIONAL BLOCK S1 INVESTMENT ATTRACTIVENESS OF THE RUSSIAN REGION

This functional block makes it possible to assess the presence in a subject of the Russian Federation of objective social, economic and other regional characteristics, opportunities and limitations (for example, the level of investment risk) that affect the decision of a potential investor to carry out investment and / or entrepreneurial activities. The need to analyze and assess the investment situation in the regions of Russia is dictated by the complexity of the economic, social, infrastructural and other problems characteristic of different regions, which determine their different investment attractiveness and, as a result, the varying level of their competitiveness in the struggle to attract investment.

The individual indicators included in the functional block S1 "Investment attractiveness of the region" are grouped into 2 semantic subgroups: 1.1. "Efficiency of economic and investment activity", 1.2. "Availability of labor resources in the region". The subgroup 1.1. "Efficiency of economic and investment activity" includes 6 indicators:

1.1.1 The volume of investments in fixed assets, % of the gross regional product (GRP).

When calculating this indicator, data on the volume of investments in fixed assets at the expense of Russian private and mixed (state and private) forms of ownership are used. Investments in fixed assets are a set of costs aimed at the construction, reconstruction (including expansion and modernization) of facilities that lead to an increase in their initial cost, the purchase of machinery, equipment, vehicles, production and household inventory, the formation of working, productive and breeding livestock, planting and cultivation of perennial crops. Investments in fixed assets include expenses incurred at the expense of funds from citizens and legal entities attracted by construction organizations for shared-equity construction. The costs of acquiring construction-in-progress and fixed assets on the secondary market are not included in the volume of investments in fixed assets. Investments in fixed assets are accounted for without value added tax.

The gross regional product (GRP) in the indicator is determined for each subject of the Russian Federation in accordance with Rosstat data for 2021

1.1.2. The level of tax burden for a potential SEZ resident, %. This indicator determines the level of tax burden. When calculating it, a period of 8 years was selected, the beginning of which corresponds to January 01, 2025, and the end is December 31, 2032.

Considering that the tax benefits in the specified period for residents of various SEZs for corporate property tax, transport tax, and land tax will be the same, the tax burden will be calculated based on the income tax of residents. The tax burden indicator represents the share of deductions to the regional budget for income tax from the total revenue of an enterprise in 2025-2032, that is, the ratio of the total amount of an organization's deductions to the regional budget for income tax in the period from 2025 to 2032 to the cumulative total revenue of the enterprise for this period.

The following model (assumptions) regarding the investor (potential resident) is used for the convenience of the valuation:

- is a limited liability company - LLC (or its equivalent);
- SEZ resident status is granted in 2025;

- calculation of profit tax is based on the assumption that the investment phase of the project lasts for the first 4 years, from the 5th year the project reaches its design capacity, which involves the payment of taxes to the federal and regional budgets in full;
- the company's annual turnover (the volume of own-produced goods shipped by the company, work and services performed by the company using its own resources) is 1,000.0 mln rub;
- the annual profit rate is 15% of the company's annual turnover;
- calculation of the tax burden level is based on the profit tax paid by the investor (potential resident) to the regional budget;
- the estimated base of the tax burden level is taken for 8 years;
- is a 100% nationally invested enterprise;
- the company's employees are citizens of the Russian Federation, their average annual number is 80 people;
- carries out general industrial or scientific and technological activities. The Company participates in international trade in goods that are not subject to a special tax regime, except for the production of passenger cars.

The indicator "The level of tax burden for a potential SEZ resident, %" is estimated according to the following scale: if this indicator has a value of 0%, then 1 point is assigned for this indicator; 0.5 points are assigned if: for the SEZ, the TIT indicator has a value from 0.01% to 0.5% (0.5% is the average value for TIT SEZ in Russia); for SEZ IPT and SEZ - if the indicator has a value from 0.01% to 0.5% (0.5% is the average value for SEZ and SEZ in Russia). 0 points are awarded if for SEZ TIT and SEZ IPT and SEZ The indicator has a value of more than 0.5%.

The initial data for calculating the indicator are taken from the current regulatory legal acts of the subjects of the Russian Federation regarding the income tax rate to be credited to the regional budget.

1.1.3. The level of assistance of regional authorities (regional executive authorities) in attracting investments, points.

The calculation of this indicator is carried out by conducting a survey of entrepreneurs and residents of the SEZ on the general conditions of doing business in order to assess the effectiveness of the heads of regional executive authorities in creating favorable conditions for doing business. Only owners or senior employees of commercial enterprises and organizations (general directors, first deputies) take part in the survey. Calculation of the indicator "The level of assistance to regional authorities in attracting investments" is carried out by assessing the following criteria:

- presence of administrative barriers and excessive business regulation (1 - administrative barriers make doing business practically impossible, 2 - administrative barriers significantly complicate doing business, 3 - excessive business regulation can be traced in the region, while the existing administrative barriers do not have a significant adverse effect on doing business, 4 - administrative barriers to doing business are practically absent, 5 - there are no administrative barriers to business);
- efficiency of state support during the investment project implementation (how much you personally trust regional authorities in terms of business support (1 - the regional government does not provide any support for the implementation of a business investment project, 2 - the regional government provides support only to some of the most large-scale (capital-intensive)

investment projects in the priority sectors of the economy for the region, 3 - the regional government provides support during the implementation of an investment project, but its level is insufficient to accelerate its implementation, 4 - the regional government is interested in the implementation of investment projects, and its actions significantly contribute to the implementation of investment projects, and its actions contribute to the implementation of investment projects, 5 - actions of the regional authorities contribute to the creation of the most favorable conditions for the implementation of investment projects);

transparency of the activities of regional executive authorities in terms of business support (1 - regional authorities are corrupt and make it difficult to do business, 2 - activities of regional executive authorities in terms of business support are characterized by a low level of transparency, in a number of decisions taken there is a corruption component, 3 - regional authorities in general do not make it difficult to do business, but the transparency of their activities cannot be characterized as high, 4 - actions of the regional authorities are characterized by a fairly high level of transparency and in most cases contribute to doing business, 5 - actions of the regional authorities are transparent and contribute to doing business);

- quality of feedback from regional authorities on business proposals and appeals (1 - regional authorities do not respond to business proposals and appeals, 2 - regional authorities respond with formal responses and mediocre activities, 3 - regional authorities engage in constructive interaction on certain acute economic and social issues, 4 - the regional government as a whole cooperates constructively on the majority of arising issues, 5 - the actions of the regional government fully meet the expectations of investors).

Each criterion is evaluated on a 5-point scale from 1 to 5 points, where 1 is the worst and 5 is the best value, respectively, depending on the level of satisfaction of entrepreneurs with the activities of the executive authorities.

The final value of this particular indicator is calculated as the ratio of the sum of the arithmetic mean values of each of the criteria to the number of criteria studied.

1.1.4 Investment risk, points.

This indicator is an average of market risk and non-financial risk. The indicator consists of the following components:

1.1.4.1 Market risk, points.

The index of producer prices of industrial goods in the constituent entities of the Russian Federation for all types of economic activity (December 2022 vs. December of the previous year, in %) is taken into account. When obtaining data from the Unified Interdepartmental Information and Statistical System (EMISS), the collective classification grouping of types of economic activities "Industry" based on OKVED-2 (KDES Ed. 2) and the indicator "Total (domestic market + export)" are used.

1.1.4.2. Non-financial risk, points. Non-financial risk includes the level of registered unemployment (%), the degree of depreciation of fixed assets (%) by type of economic activity "Provision of electric energy, gas and steam, air conditioning", "Information and communication activities", "Water supply;

sanitation, waste collection and disposal, pollution control activities".

The registered unemployment rate is calculated according to the standards (in relation to the standards of the International Labour Organization (ILO)) It is defined as the ratio of the number of unemployed (according to the Federal Labor and Employment Service) of a certain age group to the number of workers in the corresponding age group, %

Fixed assets are manufactured assets that must be used repeatedly or continuously for a long period (at least one year) for the production of goods, the provision of market and non-market services, for management needs, or for presentation to other organizations for a fee for temporary possession and use or for temporary use. Fixed assets include buildings, structures, machinery and equipment, vehicles, working and productive livestock, perennial plantings, and other types of fixed assets. Complete depreciation of fixed assets is a complete loss of consumer properties and value by fixed assets during operation, under the influence of natural forces and as a result of technological progress. Depreciation rates and methods are determined by the accounting procedure.

The final value of indicator 1.1.4 "Investment risk, points" is calculated as the arithmetic mean of two indicators: "Market risk" and "Non-financial risk".

1.1.5. Engel coefficient, %. The indicator evaluates the level of provision of the population with highways and is defined as the ratio of the length of paved public roads to the square root of the product of the average annual population and the area of the region of the Russian Federation.

The value of the indicator was determined as of December 31, 2022. The indicator is calculated for the subject of the Russian Federation, on the territory of which the SEZ is located, based on official data from Rosstat.

Subgroup 1.2. "Provision of the region with labor resources" contains: 1.2.1. Population density coefficient, people/sq. km. The indicator is calculated for the subject of the Russian Federation, on the territory of which the SEZ is located, based on official statistics from Rosstat.

1.2.2. Labor potential, %. The indicator is a two-dimensional average of the proportion of people employed at working age and the proportion of people employed with higher and secondary specialized education (educational level of the population), %.

1.2.3. The level of education, people per 10 thousand people of the population. The education level indicator estimates the number of graduated mid-level specialists, bachelors, specialists, and MA per 10,000 people in the population.

1.2.4. Availability of housing in the region, points The indicator reflects the availability of housing in the subject of the Russian Federation and allows us to determine the regional prospects for the development of labor migration as a source of personnel for residents of the SEZ. The indicator is estimated as the ratio of the market value of 1 sq.m. The ratio of residential premises in the region to the annual nominal accrued wages of employees in the region as a whole (comparison with the national average).



The functional block "Investment attractiveness of the Russian region" is calculated by using the following mathematical expression:

$$S_1 = \frac{(I_i + T_i + IG_i + IR_i + K_{3,av} + O_i)}{n} + \frac{(K_{(111),i} + QL_i + E_i + M_i)}{n} [2];$$

S_1 – value of the functional block "Investment attractiveness of the Russian region";
 I – volume of investments in fixed capital, excluding budgetary funds, as a % of GRP;
 T – level of tax burden for a potential SEZ resident, %;
 IG – level of assistance of regional authorities in attracting investments, points;
 IR – investment risk, points;
 K_3 – Engel's coefficient (level of provision of population with motor roads), %;
 O – presence of SEZ site or SEZ residents in the industrial tourist route of the region, points;
 $K_{(111)}$ – population density coefficient of the Russian region, persons/sq. km;
 QL – labor potential, %;
 E – level of professional education, %;
 M – affordability of housing purchase in the region, points;
 av – the average Russian value of the indicator, calculated on the basis of the information obtained on certain aspects of investment attractiveness of Russian regions, within the boundaries of which SEZs operate, which take part in the rating;
 i – indicator of the assessed constituent entity of the Russian Federation;
 n – number of private indicators involved in the calculation of each subgroup of the functional block.

The differences in the final value of the functional block "Investment attractiveness of the Russian region" for special economic zones located on the territory of one region of the Russian Federation are due to the presence of high-quality private indicators in its composition, the values of which were obtained during expert assessments (the results of a survey of SEZ residents).



FUNCTIONAL UNIT S2. FAVORABLE CONDITIONS FOR ENTREPRENEURIAL ACTIVITY IN SEZ

This functional block makes it possible to assess the degree of favorable business conditions in the SEZ in terms of the promptness of obtaining a permit for a potential investor to build an industrial and (or) technological facility in the SEZ, the responsiveness of the SEZ management company to an official request from investors (potential residents), the availability of a free customs zone infrastructure, and the average annual number of residents involved, as well as to determine whether the SEZ management company has the necessary professional competencies to attract foreign investors and potential residents.

The functional block "Favorable conditions for entrepreneurial activity in the SEZ" includes 5 private indicators for the SEZ.

2.1. The duration of obtaining a permit for the construction of an industrial and/or technological facility, days.

The private indicator reflects the average length of time required for a potential SEZ resident to practice the procedure for obtaining a permit for the construction of an industrial and (or) technological facility, which will be used by him in the future to carry out business activities. The indicator is defined as the deadline for obtaining a construction permit, established by the current legislation of the region in which the SEZ operates. It is assumed that the investor is initially aware of all the requirements and regulations regarding construction and the sequence of procedures. The information base for calculating this indicator is the building regulations approved in the regions of the Russian Federation.

2.2. The average annual number of attracted residents since the creation of the SEZ, units.

This indicator shows the ratio of the value of the indicator "The actual value of the number of attracted residents of the SEZ since the beginning of its operation as of December 31, 2023, units." and the duration of the SEZ (years). The indicator is "The actual value of the number of attracted residents of the SEZ since the beginning of its operation as of December 31, 2023, units." For state and mixed zones, the calculation was performed as the total number of officially registered residents of the SEZ (who concluded an agreement with the federal executive authority authorized by the Government of the Russian Federation or the executive authority of a subject of the Russian Federation on carrying out activities in the territory of the special economic zone and received a certificate of a SEZ resident), minus residents (units) attracted to the territory of the SEZ from the moment of its creation (the effective date of the Decree of the Government of the Russian Federation on the establishment of the relevant SEZ), with which the agreement was terminated.

The application of a different methodology for calculating the average annual number of attracted residents for private SEZ: private SEZs sell land plots before the implementation of the investment project and the signing of an agreement on activities. This is due to the peculiarity of their functioning, as well as the increased requirements imposed by the zone's management company on potential residents.

When calculating the 2.2 indicator for private SEZs "The average annual number of attracted residents since the creation of the SEZ, units", investors who entered into agreements on activities with the SEZ management company and acquired land

plots in the SEZ for the purpose of subsequent implementation of investment projects were taken into account.

The activities of private SEZ management companies are associated with maximizing the satisfaction of investors' needs for the construction of various infrastructure facilities in the build-to-suit format exclusively through extra-budgetary sources of financing and strictly in accordance with the requirements of the investor, as well as with the provision of a wide range of specialized services. The cost of renting land in private SEZ is many times higher than the cost of renting land in public zones (or SEZ of mixed ownership), since in the latter infrastructure facilities are created largely at the expense of budgetary sources of financing.

The attractiveness of private SEZ for investors is largely due to the availability of not only tax benefits, but also the possibility of obtaining a fully infrastructurally secured platform for the implementation of their investment projects. Within the framework of private SEZs, investors conclude land lease agreements with the SEZ management company and construct buildings and structures necessary for the implementation of investment projects in the SEZ. Only after the start of the implementation of their investment projects on the territory of the zone, investors apply to the federal executive authority authorized by the Government of the Russian Federation or the executive authority of the subject of the Russian Federation to conclude an agreement on the implementation of activities in the SEZ and obtain the status of a resident of the SEZ.

The value of the indicator corresponds to the information in the "Report on the results of the functioning of special economic zones for 2023 and for the period since the beginning of the functioning of special economic zones" of the Ministry of Economic Development of the Russian Federation

2.3. Availability of infrastructure of the free customs zone in the SEZ, points.

The indicator takes into account the infrastructure of the free customs zone built on the territory of the SEZ in accordance with the Order of the Federal Customs Service of Russia No. 817 dated April 30, 2015. If, as of December 31, 2023, the SEZ has a customs infrastructure available to all residents of the SEZ – 1 point. If the SEZ has a customs infrastructure prepared by residents for themselves – 0.5 points. In the absence of customs infrastructure – 0 points.

The annual volume of customs clearance and other intermediary functions performed in the field of customs matters does not matter. Information for calculating this indicator is provided by the Management Company of the SEZ.

2.4. The ratio of residents actually attracted to the SEZ to the planned value accumulated since the beginning of the SEZ operation, %. The value of the indicator corresponds to the information in the "Report on the results of the operation of special economic zones for 2023 and for the period since the beginning of the operation of special economic zones" of the Ministry of Economic Development of the Russian Federation. The date of the conclusion of the agreement on the establishment of the SEZ Management Company is the date of the beginning of the operation of the SEZ. The rating range is from 0 to 1 points inclusive (no higher).



FUNCTIONAL UNIT S2. FAVORABLE CONDITIONS FOR ENTREPRENEURIAL ACTIVITY IN SEZ

2.5. The SEZ management company has the competencies to attract foreign investors, points. This indicator is a three-dimensional average of the indicators "The presence of full-time employees in the Management Company who speak English at least at the upper-intermediate level", "The share of residents with foreign participation in the total actual number of residents involved in the SEZ since its operation began as of December 31, 2023" and experiments with the Management Company of the SEZ.

According to the Labor Code of the Russian Federation, "full-time employees" are employees with whom an employment contract has been concluded. The indicator consists of the following components:

2.5.1. Availability of full-time English-speaking staff in the SEZ Management Company.

The indicator characterizes the proportion of full-time employees of the SEZ Management Company's investor relations department who speak English at least at the upper-intermediate level. The rating range is from 0 points to 1 point. In the absence of full-time employees who speak English at least at the upper-intermediate level, 0 points are assigned to the studied SEZ. If the proportion of full-time employees of the SEZ Management Company's investor relations department who speak English is not lower than the average value for this type of SEZ in Russia, this SEZ Management Company is awarded 1 point. If the full-time employees of the SEZ Management Company's investor relations department speak English, but their share is less than the average for SEZ of this type, then the SEZ Management Company is assigned a score that is less than 1 (calculated based on the average for SEZ of this type).

Information for calculating this indicator is provided by the Management Company of the SEZ.

2.5.2. The share of SEZ residents with foreign participation. The indicator is defined as the share of residents with foreign participation in the total number of residents actually attracted to the SEZ since its operation began as of December 31, 2023. It is calculated for a specific SEZ. In the case of the studied SEZ IPT and PSEZ, this value is compared with the average value for all SEZ of a specific type.

The value of the indicator corresponds to the information in the "Report on the results of the functioning of special economic zones for 2023 and for the period since the beginning of the functioning of special economic zones" of the Ministry of Economic Development of the Russian Federation.

2.5.3. Experiments in relation to the SEZ Management Company in order to confirm the fact that the SEZ Management Company has competencies for attracting foreign investors.

Indicator 2.5.3 is a summary calculation based on experiments that assess the competence of the SEZ Management Company in terms of attracting residents.

The value is calculated as the arithmetic mean of the indicators for two experiments.

2.5.3.1. Responsiveness of the SEZ Management Company to a written request from a potential foreign resident, working days. This indicator makes it possible to assess the speed, quality (completeness) of the response of the SEZ management company to an information request received from a potential foreign resident about the level of provision of the zone with various infrastructure facilities. The number of working days is indicated.

- the promptness of the management company's response to an information request from a foreign investor. The maximum number of points (1 point) is awarded to the SEZ, whose management company has provided the requested information within 1-3 business days from the date of sending the information request. If the duration of the management company's response exceeds 3 business days from the date of sending the information request, the SEZ is awarded 0 points.;

- the quality of information provided in response to a request from a potential foreign resident. The request contains 5 questions necessary to assess the possibility of placing a potential resident on the territory of the SEZ. If there is a written answer to all 5 questions of a potential foreign resident (investor), 1 point is assigned according to the "quality" criterion of the SEZ, and 0.2 points are awarded respectively if an answer is provided to 1 of the questions. If there is no response or information is provided that does not correspond to the request, the SEZ Management Company is awarded 0 points.;

- the linguistic component of the answer. For a response in the language corresponding to the language of the information request (in English), the SEZ is awarded 1 point, while for a response in another language (including a response in Russian) 0 points are provided].

2.5.3.2 Responsiveness of the SEZ Management Company to a written request from a potential Russian resident of the SEZ, working days.

This indicator allows you to evaluate: - the responsiveness of the SEZ Management Company to a written request from a potential Russian resident, days. If there is a response (written response) to the request of a potential Russian resident (investor) within 3 business days, 1 point is assigned according to the "efficiency" criterion of the SEZ, if there is no response at all or if there is a response within a period exceeding 3 days, 0 points are awarded.;

- the quality (completeness) of the information provided in response to a written request from a potential Russian resident, points (from 0 to 1). The request contains 5 questions necessary to assess the possibility of placing a potential resident on the territory of the SEZ. If there is a written answer to all 5 questions of a potential Russian resident (investor), 1 point is assigned according to the "quality" criterion of the SEZ, and 0.2 points are awarded respectively if an answer is provided to 1 of the questions.

The functional block "Investment attractiveness of the Russian region" is calculated by using the following mathematical expression:

$$S_2 = \frac{\left(\frac{DC_{min} + CI_i + \frac{AT_i}{AT_{avt}} + \frac{RY_i}{RY_{avt}} + CM_i}{DC_i} \right)}{n} \quad [3];$$

S_2 – value of the functional block "Favorable conditions for entrepreneurial activity in SEZ";

DC – duration of obtaining a construction permit for an industrial and/or technological facility, days;

RY – average annual number of attracted residents since SEZ establishment, units.;

CI – availability of free customs zone infrastructure built by the MC SEZ, points;

AT –ratio of actually attracted residents in SEZ to the planned value cumulatively since the conclusion of the agreement on creation of the SEZ MC, %;

CM – availability of SEZ management company's competencies for attracting foreign investors, points (three-dimensional average of indicators "Availability of full-time employees in the MC who speak English", "Share of residents with foreign participation in the total actual number of residents attracted to the SEZ since the start of its operation as of 31.12.2023, points" and 2 experiments in relation to SEZ management company ("Promptness of SEZ management company's response to a written request from a potential foreign resident, days", "Quality of information provided to the management company", "Quality of information provided to the SEZ management company", points);

avt – the average Russian value of the indicator depending on the type of SEZ, calculated on the basis of information received from the Ministry of Economic Development of Russia and SEZ management companies. The indicator is calculated separately for the following types of SEZ: industrial and production SEZ together with port SEZ; technology innovation SEZ;

i – indicator of the assessed SEZ of the Russian Federation;

min – the lowest value of the indicator of the evaluated SEZ of the Russian Federation;

n – number of private indicators.



FUNCTIONAL BLOCK S3. PROVISION OF THE SEZ WITH INFRASTRUCTURE

The calculation of the functional block "SEZ infrastructure provision" is based on an assessment of the number of infrastructure facilities built and commissioned in the SEZ relative to the number of infrastructure facilities expected to be built; the share of available capacity of engineering infrastructure facilities for each type of facility from the level of infrastructure put into operation, as well as transport accessibility of the SEZ relative to the nearest public highway of federal significance.

The group of indicators "SEZ infrastructure provision" includes 4 private indicators, including:

3.1. The ratio of actually constructed infrastructure facilities to the planned value as of 31.12.2023 in accordance with the agreement on the creation of the SEZ, %.

The indicator is the ratio of the number of SEZ engineering infrastructure facilities built on the territory of the special economic zone and put into operation to their planned number.

When 100% of the plan is completed, 1 point is set. If the SEZ exceeds the plan, the SEZ gets the same result as the SEZ that has completed the plan in full (1 point).

For private SEZs with no infrastructure construction plan, if there are facilities commissioned this year, an average score is set.

Information for calculating this indicator is provided by the Management Company of the SEZ.

3.2. Availability of leasable land plots with available infrastructure facilities, points.

This indicator is defined as the ratio of the total available capacity of constructed engineering infrastructure facilities to the total area of available leasable land.

The engineering infrastructure facilities involved in the calculation of this indicator include facilities for electricity, heat, gas, water supply, and sanitation. This indicator is the arithmetic mean of the sum of the indicator "Availability of available leasable land plots with available infrastructure facilities, points" for each type of engineering infrastructure facilities. The information base for calculating this particular indicator is the data contained in the agreement on the creation of a SEZ concluded between the Government of the Russian Federation, the supreme executive body of state power of a subject of the Russian Federation or the supreme executive bodies of state power of subjects of the Russian Federation, the executive and administrative body of a municipal entity or the executive and administrative bodies of municipalities in whose territories a special economic zone. When calculating this indicator, the commissioned engineering infrastructure facilities located on the territory adjacent to the SEZ, as well as those owned by existing residents, were also taken into account.

Information for calculating this indicator is provided by the Management Company of the SEZ.

3.3 Transportation accessibility of SEZ, points

The final value of this indicator 3.3 is defined as the arithmetic average of the sum of two indicators for SEZ of technology innovation type [or three indicators for SEZ of

industrial production type and port SEZ].

3.3.1. Transport accessibility of the SEZ to the federal public highway, points The minimum number of points (0 points) is assigned to the SEZ located from the federal public highway at a distance of more than 90 km. 1 point is awarded to a SEZ located at a distance of up to 5 km, 0.9 points – from 6 to 10 km, 0.8 points – from 11 to 20 km, 0.7 points – from 21 to 30 km, 0.6 points – from 31 to 40 km, 0.5 points – from 41 to 50 km, 0.4 points – from 51 to 60 km, 0.3 points – from 61 to 70 km, 0.2 points – from 71 to 80 km, 0.1 points – from 81 to 90 km. If the SEZ territory consists of two or more remote sections, the indicator value is calculated based on the arithmetic mean of the distance of each of the SEZ land plots from the federal highway.

Information for calculating this indicator is provided by the Management Company of the SEZ.

3.3.2 Availability of a port at an accessible distance from the SEZ, capable of receiving vessels of the mixed River-sea type, points Within 50 km – 1 point; from 50 to 100 km – 0.5 points; over 100 km – 0 points.

3.3.3. The presence of an international airport at an accessible distance from the SEZ, points Within 50 km – 1 point; from 50 to 100 km – 0.5 points; over 100 km – 0 points.

3.3.4. Availability of access railway to the territory of the SEZ, points (for industrial-type SEZs and port SEZs). If there is an access railway to the territory of the SEZ, the SEZ is awarded 1 point, in case of absence – 0 points.

Information for calculating this indicator is provided by the Management Company of the SEZ.

The average Russian value of the indicator is determined depending on the type of SEZ, calculated on the basis of information received from the Ministry of Economic Development of Russia and SEZ management companies. The indicator is calculated separately for the following types of SEZs: 1) Industrial production type SEZ with port SEZ; 2) SEZ of technical and implementation type.

3.4. The possibility of providing construction services by employees of the SEZ Management Company in the interests of SEZ residents, points. The indicator takes into account the fact that it is possible to provide construction services. If it is possible for the SEZ Management Company to provide construction services by employees of the SEZ Management Company in the interests of SEZ residents, 1 point is awarded, if it is impossible – 0 points. If the SEZ management company has a technical customer service for construction control, 1 point is awarded, and if there is none, 0 points are awarded.

The final value of indicator 3.4 "The possibility of providing construction services by employees of the SEZ Management Company in the interests of SEZ residents, points" is defined as the arithmetic mean of two criteria "Availability of the opportunity to provide construction services (perform work) by employees of the SEZ Management Company in the interests of SEZ residents", "Availability of the SEZ management company technical customer service for construction control". Information for calculating this indicator is provided by the Management Company of SEZ.

The functional block "Investment attractiveness of the Russian region" is calculated by using the following mathematical expression:

$$S_3 = \frac{O_i + \frac{D_i}{D_{avt}} + \frac{LGT_i}{LGT_{avt}} + CNSTR_i}{n} \quad (4);$$

S_3 – value of the functional block "Provision of SEZ with infrastructure";

O – ratio of actually constructed infrastructure facilities to the planned value as of December 31, 2023 in accordance with the agreement on SEZ creation, %;

D – Provision of available leasable land plots with free infrastructure facilities, points;

LGT – transport accessibility of SEZ, points;

$CNSTR$ – possibility to provide construction services by employees of SEZ management company in the interests of SEZ residents, points;

avt – the average Russian value of the indicator depending on the type of SEZ, calculated on the

basis of information received from the Ministry of Economic Development of Russia and SEZ management companies. The indicator is calculated separately for the following types of SEZ: 1) SEZ of industrial and production type together with port SEZ; 2) SEZ of technology innovation type,;

i – indicator of the assessed SEZ of the Russian Federation;

n – number of private indicators.



FUNCTIONAL BLOCK S4. LAND RESOURCES (LAND RESOURCES AND CAPITAL CONSTRUCTION FACILITIES)

The functional block "Land Resources" evaluates the availability of vacant land plots on the territory of the SEZ, the cost of selling land in the SEZ, the availability and accessibility of which is important for business activities.

S4 functional block "Land resources" for port SEZ and industrial production type SEZ. This group of indicators includes 2 private indicators:

4.1. The share of occupied area in the total usable area of the SEZ, %.

The private indicator is defined as the share of the total area of land plots leased and/or owned by residents and other investors who have concluded agreements on cooperation in the field of SEZ infrastructure creation in the total usable area of the SEZ (%). When calculating the area of the territory of the special economic zone leased or sold to residents, data as of December 31, 2023 is used.

The values of the indicators "The total area of land plots leased and (or) owned by residents and other investors who have concluded agreements on cooperation in the field of SEZ infrastructure creation", "The total usable area of the SEZ" are calculated on the basis of the "Report on the results of the functioning of special economic zones for 2023 and for the period since the beginning of operation special Economic Zones" of the Ministry of Economic

The S4 functional block "Land resources" for port SEZs and industrial-type SEZs is a quantitative indicator and is calculated based on the following mathematical expression:

$$S_4 = \frac{Y_i + P_{1,i}}{Y_{avt} + P_{1,avt}} \cdot n \quad (5);$$

S_4 – value of the functional block "Land resources";

Y – share of occupied area in the total usable area of SEZ, %;

P_1 – ratio of land plot sale value, % of the Russian average value of the indicator for land plots within SEZ boundaries;

avt – the average Russian value of the indicator depending on the type of SEZ, calculated on the basis of information received from the Ministry of Economic Development of Russia and SEZ management companies. The indicator is calculated separately for the following types of SEZ: 1) SEZ of industrial and production type together with port SEZ; 2) SEZ of technology innovation type.;

i – indicator of the assessed SEZ of the Russian Federation;

n – number of private indicators.

Development of Russia.

4.2. The cost of selling a land plot in the SEZ, % of the average Russian value of the indicator for land plots within the boundaries of the SEZ. The ratio of the cost of selling a land plot in the SEZ to the average Russian value of the indicator for land plots within the boundaries of the SEZ that participate in the rating is calculated, %

Information for calculating this indicator is provided by the Management Company of the SEZ.

Due to the specifics of SEZs of various forms of ownership, the indicator is calculated after the implementation of an investment project in a SEZ for state-owned SEZs (or SEZ of mixed ownership) or during the implementation of investment projects (for private SEZ).

Data on land plots belonging to the category of industrial lands, energy, transport, communications, radio broadcasting, television, computer science, lands for space activities, lands of defense, security or other special purpose lands or lands of settlements are used.

If the sale of the land plot is not provided for in the SEZ after the implementation of the resident's investment project, the SEZ is assigned a value of 0 points.

4.2. The cost of selling a land plot in the SEZ, % of the average Russian value of the indicator for land plots within the boundaries of the SEZ.

The ratio of the cost of selling a land plot in the SEZ in 2023 to the average Russian value of the indicator for land plots within the boundaries of the SEZ that participate in the rating is calculated, %

Information for calculating this indicator is provided by the Management Committee of the SEZ. Due to the specifics of SEZ of various forms of ownership, the indicator is calculated after the implementation of an investment project in a SEZ for public (mixed) SEZ, and during the implementation of investment projects (for private SEZ).

Information for calculating this indicator is provided by the

Management Company of the SEZ.

Data on land plots belonging to the category of industrial lands, energy, transport, communications, radio broadcasting, television, computer science, lands for space activities, lands of defense, security or other special purpose lands or lands of settlements are used.

If the sale of the land plot is not provided for in the SEZ after the implementation of the resident's investment project, the SEZ is assigned a value of 0 points.

4.3. Occupied leasable area of office-type buildings and structures, % of the total leasable area of office-type buildings and structures. Information for calculating this indicator is provided by the Management Company of the SEZ.

The S4 functional block "Land resources and capital construction facilities" for SEZs of technical and innovation type is a quantitative indicator and is calculated based on the following mathematical expression:

$$S_4 = \frac{Y_{1,i} + Y_{2,i} + P_{2,i}}{Y_{1,avt} + Y_{2,avt} + P_{2,avt}} \cdot n \quad (6);$$

S_4 – value of the functional block "Land resources and capital construction objects";

Y_1 – share of occupied area in the total usable area of SEZ land plots, %;

Y_2 – Share of occupied leasable area of office buildings and structures in the total leasable area of office buildings and structures, %;

P_2 – cost of sale of a land plot in SEZ, % of the Russian average value of the indicator for land plots within SEZ boundaries.

avt – the average Russian value of the indicator depending on the type of SEZ, calculated on the basis of information received from the Ministry of Economic Development of Russia and SEZ management companies. The indicator is calculated separately for the following types of SEZ: 1) SEZ of industrial and production type together with port SEZ; 2) SEZ of technology innovation type;

i – indicator of the assessed SEZ of the Russian Federation;

n – number of private indicators.

FUNCTIONAL BLOCK S4 "LAND RESOURCES AND CAPITAL CONSTRUCTION OBJECTS" FOR TECHNOLOGY IMPLEMENTATION TYPE SEZ.

This group of indicators includes 3 private indicators.

4.1. The share of occupied area in the total usable area of SEZ land plots, %. The private indicator is defined as the share of the total area of land plots leased and/or owned by residents and other investors who have concluded agreements on cooperation in the field of SEZ infrastructure creation in the total usable area of the SEZ (%). When calculating the area of the territory of the special economic zone leased or sold to residents, data as of December 31,

2023 is used.

The values of the indicators "The total area of land plots leased and (or) owned by residents and other investors who have concluded agreements on cooperation in the field of SEZ infrastructure creation", "The total usable area of the SEZ" are calculated on the basis of the "Report on the results of the functioning of special economic zones for 2023 and for the period since the beginning of operation special Economic Zones" of the Ministry of Economic Development of Russia.



FUNCTION BLOCK S5. INVESTMENT ACTIVITY OF SEZ (INVESTMENT AND INNOVATION ACTIVITY OF SEZ)

Functional block S5 "Investment activity of SEZ residents" for port SEZ and industrial production type SEZ evaluates the intensity of attraction or implementation of investments by residents of the special economic zone. The degree of activity of residents of the special economic zone indicates the availability of favorable conditions for conducting business in the zone, and may also be a positive signal for domestic and foreign investors. This group of indicators includes 2 private indicators, including:

5.1. The ratio of the investment volume of SEZ residents to the leasable area of the SEZ territory occupied by residents, mln rub/ha.

The indicator is the ratio of the volume of investments of SEZ residents (cumulatively for the period from the beginning of operation until 01.01.2024), including capital investments made in the territory of the special economic zone in accordance with agreements on the implementation of activities in the SEZ, to the area occupied by residents of the SEZ territory.

The value of the indicator is calculated on the basis of the "Report on the results of the functioning of special economic

zones for 2023 and for the period since the beginning of the operation of special economic zones" by the Ministry of Economic Development of the Russian Federation.

5.2. Investment attractiveness of infrastructure, %. The indicator is calculated as the ratio of the volume of attracted investments of SEZ residents in industrial projects to the amount of funds of the SEZ Management Company (federal, regional budget, own extra-budgetary investments of the SEZ Management Committee) and funds of SEZ residents (extra-budgetary investments) invested in the SEZ infrastructure.

Investments in industrial projects involve the creation of buildings, structures and technical equipment for the production of industrial products.

The indicator value is calculated based on information from the SEZ Management Company, the "Report on the results of the operation of special economic zones for 2023 and for the period since the beginning of the operation of special economic zones" by the Ministry of Economic Development of the Russian Federation.

The functional block "Investment activity of residents" for port SEZ and industrial production type SEZ is a quantitative indicator and is calculated based on the following mathematical expression:

$$S_5 = \frac{IA_i + \frac{INFR_i}{INFR_{avt}}}{n} \quad (7):$$

S_5 – value of the functional block "Investment activity of residents of port SEZ and SEZ of industrial production type";

IA – ratio of SEZ residents' investment volume to the leasable area of the SEZ occupied by residents, mln RUB/ha;

$INFR$ – investment attractiveness of infrastructure, %;

avt – Russian average indicator value depending on SEZ type, calculated on the basis of information received from the Ministry of Economic Development of Russia and SEZ management companies.

The indicator is calculated separately for the following types of SEZ: SEZ of industrial and production type together with port SEZ; SEZ of technology innovation type;

i – indicator of the assessed SEZ of the Russian Federation;

n – number of private indicators.

a) Copyrighted items, including:

- design documentation, information models, sketches, etc...;

- databases;

- programs for electronic computers (computer programs);

b) objects protected by patent law:

- inventions;

- utility models;

- industrial designs;

- selection achievements;

c) other objects of intellectual property (trademarks and service marks, brand names, geographical indications, appellations of origin of goods).

The final value of indicator 5.2 for SEZs of technical and implementation type is calculated as the arithmetic average of the values of three indicators "Objects protected by copyright", "Objects protected by patent law", "Other objects of intellectual property".

Information for calculating this indicator is based on the data provided by the Management Company of the SEZ.

The functional block S5 "Investment and innovation activity of SEZ residents" for SEZ of technical and implementation type is a quantitative indicator and is calculated based on the following mathematical expression:

$$S_5 = \frac{AvInv_i + IP_i}{AvInv_{avt} + IP_{avt}} \quad (8):$$

S_5 – value of the functional block "Investment and innovation activity of SEZ residents";

$AvInv$ – average annual investment dynamics, %;

IP – average annual number of created intellectual property objects for 2021-2023, units.;

avt – Russian average indicator value depending on SEZ type, calculated on the basis of information received from the Ministry of Economic Development of Russia and SEZ management companies.

The indicator is calculated separately for the following types of SEZs:

1) SEZ of industrial-production type together with port SEZs;

2) SEZ of technology innovation type;

i – indicator of the assessed SEZ of the Russian Federation;

n – number of private indicators.

FUNCTIONAL BLOCK S5 "INVESTMENT AND INNOVATION ACTIVITY OF SEZ RESIDENTS" FOR TECHNOLOGY IMPLEMENTATION TYPE SEZ.

This group of indicators includes 2 private indicators, including:

5.1 Average annual dynamics of investments, %.

The indicator represents the average annual dynamics of the volume of investments for 3 years (2021-2023). Investments include, among other things, capital investments made on the territory of a special economic zone in accordance with agreements on carrying out activities in SEZ.

The value of the indicator is calculated on the basis of the data of the "Report on the results of functioning of special economic zones for 2023 and for the period since the beginning of functioning of special economic zones" of the Ministry of Economic Development of Russia.

5.2 Average annual number of intellectual property objects created in 2021-2023, units.

This private indicator represents the average number of results of intellectual activity (RIA) created and (or) used by residents of SEZ of technology innovation type during 2021-2023. RIAs created and/or used by SEZ residents during the year consist of all RIAs recorded on the balance sheet of SEZ residents or on balance sheet accounts, including results for which applications have been filed or rights registered with the Federal Service for Intellectual Property (Rospatent) or foreign agencies:



FUNCTION BLOCK S6. INFORMATION OPENNESS OF THE SEZ WEBSITE

The global experience of attracting investors to SEZ shows that an investor's decision to invest in a SEZ is highly dependent on providing him with all the necessary information about the opportunities and competitive advantages of the zone. Investment decisions are made by potential residents of the zone based on the ratio of profitability and risk of the project, and in conditions of incompleteness or unreliability of information, the risks increase many times. Gaps and inaccuracies in the information provided by management companies are often perceived by investors as a signal of hidden problems. Providing a potential resident (especially a foreign one) with the most complete, reliable and up-to-date information about investment opportunities and competitive advantages of a special economic zone is one of the key elements in attracting investments.

The functional block "Information openness of the SEZ website" evaluates the accessibility (simplicity) of obtaining information by a potential resident (investor) on the availability of infrastructure facilities in the SEZ territory/ planned for commissioning (including information on the availability and volume of available capacity), on technological connection/connection, basic and specialized services, existing benefits, etc. This group of indicators includes 5 private indicators.

The calculation of indicators 6.1-6.2 is based on the data on the presence or absence of information on SEZ investment opportunities, on the ease and efficiency of its search, obtained from focus group representatives. The focus group consisted of 96 experts from one of the leading Russian universities, each of whom, within a limited period of time (no more than 15-20 minutes), evaluates the Internet site of each SEZ for its compliance with pre-determined criteria.

6.1 Quality of the Internet site, points.

The Internet site (Internet portal) of each SEZ is evaluated according to the following 16 criteria, including:

1. Convenience of the website user interface (including clear and convenient navigation on the website, website speed).

2. Availability and quality of an interactive map displaying information on commissioned and planned construction of engineering (including the availability of information on existing free capacity of infrastructure), transportation, innovation, social and other infrastructure.

3 The presence on the home page or other page of the SEZ website of information on "Key competitive advantages (differences, features) of the SEZ" for investors (arguments in favor of investors coming to this particular zone).

4. Availability and quality of information on the investment attractiveness of a special economic zone, including information on existing federal, regional and municipal tax privileges, as well as the procedure for investors (potential and current residents) to apply for them.

5. Availability and quality of development of a plan for creation and construction of SEZ infrastructure: engineering (electricity, water, gas, communications), transport (roads), innovation (technology parks, business incubators, technology transfer center, etc.), social (hotels, restaurants, cafes), etc., including information on planned volumes of new infrastructure capacities.

6. Availability and quality of information on vacant land plots suitable for industrial and production, and/or technology innovation, and/or port activities.

7. Availability and quality of information on current SEZ residents and necessary information about them for establishing business contacts.

8. Availability on the SEZ Internet site of a direct feedback line (or a feedback form) to the SEZ Management Company.

9. Availability and quality of freely available information on the activities of the SEZ Management Company

10. Availability and quality of description of SEZ Management Company services (banking, consulting, engineering, marketing services, property lease services, company registration, visa support, etc.).

11. Availability on the SEZ website of an online calculator of costs for the implementation of an investment project in the SEZ for residents, potential investors and other stakeholders.

12. Relevance and regular updating of the news feed on the portal.

13. Availability and quality of information on events (calendar of events) held by the SEZ management company.

14. Availability of the web-page "Frequently Asked Questions".

15. Availability on the SEZ Internet site of a search form for information and its quality (for example, by keywords: "investment projects", "capacity of power supply facilities", "residents").

Criteria No. 1, 2, 4-8, 10-11, 13-14 are evaluated on a 5-point scale from 1 to 5 points, where 1 is the worst and 5 is the best value, respectively, depending on the availability, quality and ease of obtaining the necessary information. The final value of this particular indicator is calculated as the ratio of the sum of the arithmetic mean values of each of the criteria to the number of criteria studied. Evaluation of criteria № 3, 9, 12, 15, 16 is based on the use of a binary (two-component) number system: 1/0 points (yes/no). For example, as part of the criterion assessment No. 9, 1 point is awarded to the SEZ website for the presence of a line of direct calls to the SEZ management company, and 0 for the absence of one.

The procedure for assessing the quality of information provided on the official website of the SEZ involves analyzing its reliability and accuracy; consistency (degree of consistency); objectivity; detail (depth of information provision); sufficiency (degree of use of information for decision-making); frequency of updating and updating information, etc.

6.2. The quality of the website in English, points. The English-language website of each SEZ is evaluated according to 16 criteria, similar to the criteria in indicator 6.1. The principle of awarding points in indicators 6.1 and 6.2 is the same. The results of the assessment of each SEZ according to indicators 6.1, 6.2 will be presented as of April-September 2024.

6.3. Convenience of using the website for SEZ residents, points.

The indicator is a scoring system based on an online survey of SEZ residents. The Internet portal (website) of each SEZ is rated on a scale from 0 to 5 points according to the following 7 criteria: - ease of use of the interface on the SEZ website (including the availability of clear and convenient navigation on the Internet portal, the speed of the website);

- availability of photographs and video materials on the SEZ website about SEZ residents' facilities that have been built and/or are under construction;

- the presence on the SEZ website of contacts of specialized departments (divisions) of the SEZ performing investment functions, engineering services, marketing and providing other services;

- staffing of SEZ residents (availability of vacancies relevant to SEZ residents on the SEZ website);

- availability of a calendar of events on the SEZ website (an action plan, including meetings with potential consumers of resident companies, new investors, etc.) in the interests of SEZ residents;

- availability on the SEZ website of a list of services provided by the SEZ management company in a "one-stop shop" mode;

- availability on the SEZ website of up-to-date information on measures of state support at the federal and (or) regional levels, tax benefits, and other preferences on the territory of the SEZ.

6.4. The opportunity for SEZ residents to submit an online application to the SEZ Management Committee for the provision of services, as of June 1, 2023, points.

The indicator is based on the opinion of current SEZ residents about the possibility for SEZ residents to submit an online application to the SEZ Management Committee for the provision of services through the website of the SEZ management company. The information was obtained as a result of an online survey of residents of each studied special economic zone conducted by the Ministry of Economic Development of Russia in September 2024, and calculated as the arithmetic mean of the estimates of SEZ residents.

6.5. The presence of the SEZ in the information field (attendance of the SEZ website), points.

The cumulative number of visits to the SEZ website for 2023 is taken into account. The information is provided by the SEZ Management Company.

If the number of visits to the SEZ website is greater than the average value for all SEZ of Russia of a particular type (technical and implementation or industrial production and port SEZ), then the SEZ is assigned 1 point. If the SEZ value is less than the average value for all SEZ of a particular type in Russia, 0.5 points are awarded. If there is no Internet site as of 31.12.2023. SEZ is awarded 0 points.

The functional block "Information openness of the SEZ website" (for technical and implementation SEZ, industrial and production types and port SEZ) is calculated using the following mathematical expression:

$$S_6 = \frac{QW_{RUS,i} + QW_{ENG,i} + \frac{Web_i}{Web_{avt}} + Applic_i + Infofield_i}{n} \quad (9);$$

S_6 – value of the functional block "Information openness of SEZ Internet site";

QW_{RUS} – quality of the Internet site in Russian language, points;

QW_{ENG} – quality of the Internet site in English, points;

Web – usability of the Internet site for SEZ residents, points;

$Applic$ – possibility for SEZ residents to submit an online application for services, points;

$Infofield$ – presence of SEZ in the information field (attendance of SEZ Internet site, number of unique visitors, average time of 1 user on SEZ Internet site), points;

avt – the average Russian value of the indicator depending on the type of SEZ, calculated on the basis of information received from the Ministry of Economic Development of Russia and SEZ management companies. The indicator is calculated separately for the following types of SEZs: SEZs of industrial and production type together with port SEZs; SEZs of technology innovation type.

i – indicator of the assessed SEZ of the Russian Federation;

n – number of private indicators.



S7 FUNCTIONAL UNIT. GLOBAL ECONOMIC CHALLENGES

The "Global Economic Challenges" functional block allows assessing the competitive advantages of SEZ MC in attracting investments. According to the UNCTAD World Investment Report 2019, a successful infrastructure site will be considered to be one that has not only implemented international success factors, but has also taken into account in its activities the global challenges facing the world economy.

The functional block "Global Economic Challenges" includes 3 private indicators:

71 Commitment to sustainable development principles, points
This indicator analyzes the availability of non-financial reporting disclosed on the website in accordance with any non-financial reporting disclosure standard.

In the presence of published non-financial reporting - 1 point.
In the absence of non-financial reporting - 0 points.

72 Industrial Revolution 4.0, points

This indicator assesses the digital maturity of SEZs according to 6 criteria divided into 3 blocks, each of which is assigned a score from 0 to 1 point. The indicator is calculated as the average of the scores received by SEZs for each of the 6 criteria.

The Digital Infrastructure block includes:

- Availability of high-speed internet in the SEZ territory
- The "Management Company" block includes:
 - Whether the SEZ management company has implemented a CRM system;
 - Availability of IT-specialists at the SEZ management company;

- Availability of a personal account for SEZ residents;
- Presence of digital transformation of the infrastructure site in the management company's strategy;

The block "Technological infrastructure" includes:

- Availability of a "Data Processing Center" on the SEZ territory.

73 International production models, yes/no

This indicator assesses whether the SEZ management company has an agreement on conducting activities in an industrial cluster, or whether the SEZ has a resident - participant of an industrial cluster.

The evaluation shall be carried out as follows:

- 1 point is assigned if there are at least 2 participants of industrial clusters - SEZ residents;

- 1 point is assigned if there is 1 participant of industrial cluster

- SEZ resident and an agreement between SEZ management company and specialized organization of industrial cluster (MC);

- 0.5 points are assigned if there is one industrial cluster participant - SEZ resident or an agreement between SEZ management company and specialized organization of industrial cluster (MC).

74 Industrial tourism in SEZs, points

The indicator assesses the presence of SEZ site or SEZ residents in the industrial tourism route of the region.

The indicator is evaluated as follows: presence of SEZ site or SEZ residents in the industrial tourist route - 1 point; in the absence - 0 points.

Due to the fact that blocks S2, S3, S4, S5, S7 are the most representative (important) for investors, their weight is increased.

The integral index of each SEZ of the Russian Federation is calculated by summing up the points assigned to SEZs by one or another functional block, with the first place in the rating being assigned to the SEZ of the Russian Federation which has scored the highest number of points.

Interpretation of the calculated qualitative and quantitative rating estimates obtained by applying the described methodology is proposed to be carried out using the classification of SEZ according to the level of their investment attractiveness.

To take into account the peculiarities of investment attractiveness of SEZ of industrial-production type and port SEZ, it is proposed to group SEZ of these types according to the integral level of their efficiency, based on the following scale of assessments, which allows to distribute all zones into three groups:

Group I: high investment attractiveness - over 115% with

the average level of investment attractiveness in the Russian Federation taken as 100%;

Group II: SEZ that are quite attractive from the investment point of view - from 100% to 115%;

Group III: moderate investment attractiveness (SEZ under development and requiring improvement) - less than 100%.

To take into account the features of investment attractiveness of SEZ of technology innovation type, it is proposed to group SEZ of this type according to the integral level of their effectiveness, based on the following scale of assessments, which allows to distribute all zones into four groups:

Group: high investment attractiveness - over 100% with the average level of investment attractiveness in the Russian Federation taken as 100%;

Group II: SEZs that are sufficiently attractive from an investment point of view - from 80% to 100%;

Group III: moderate investment attractiveness (SEZs under development and requiring improvement) - less than 80%.

*This indicator was evaluated in July 2024.

*Students of the Plekhanov Russian University of Economics took part in the preparation of the VIII National Rating of Investment Attractiveness of SEZ of Russia/

The Global Economic Challenges functional block is calculated based on the following mathematical expression:

$$S_7 = \frac{(G_i + \frac{IR_i + TI_i}{IR_{av}})}{n}$$

S_7 - value of the functional block "Global Economic Challenges";

G - commitment to the principles of sustainable development, points;

IR - Industrial Revolution 4.0, points;

TI - Internationally manufactured models, points;

av - Russian average value of the indicator, calculated on the basis of information received from

SEZ participating in the rating;

i - indicator of the assessed SEZ in Russia.

The integral indicator is calculated based on the use of the following mathematical expression:

$$И = S_1 + S_6 + 2 * (S_2 + S_3 + S_4 + S_5 + S_7), \text{ where:}$$

И - integral rating indicator;

S_1 - value of the functional block "Investment attractiveness of the Russian region";

S_2 - value of the functional block "Favorable conditions for entrepreneurial activity in SEZ";

S_3 - value of the functional block "Provision of SEZ with infrastructure";

S_4 - value of the functional block "Land resources"/"Land resources and capital construction objects";

S_5 - value of functional block "Investment activity of SEZ residents" / "Investment and innovation activity of SEZ residents";

S_6 - value of the functional block "Information openness of SEZ Internet site";

S_7 - value of the functional block "Global Economic Challenges".

ABOUT ASSOCIATION OF CLUSTERS, TECHNOLOGY PARKS AND SEZ OF RUSSIA



Our Association is the leading public business organization in the country, uniting various technological and industrial infrastructure facilities, including special economic zones, industrial parks, technoparks, and industrial clusters. For over a decade, we have successfully united more than 120 members from 56 subjects of the Russian Federation.

The Association was formed in 2011 and unites management companies of technology parks, nanotechnology centers and special economic zones of Russia, specialized organizations of industrial clusters, development corporations of Russian regions and other organizations.

The Association provides a dialog between business and federal and regional authorities and development institutions. Representatives of the Association are members of expert councils, working groups and commissions under federal legislative and executive authorities.

ASSOCIATION REPRESENTS



REVENUE OF RESIDENTS OF TECHNOLOGY PARKS, SEZ AND CLUSTER PARTICIPANTS - MEMBERS OF THE ASSOCIATION



The main activities of the Association:

- assistance in the effective implementation of state policy in the field of industrial and scientific and technological development;
- support for government authorities and private investors in the creation of innovative infrastructure for high-tech industries and the development of cooperative ties;
- improvement of the regulatory framework for the development of innovative and industrial infrastructure (technoparks, clusters, special economic zones);
- assistance in creating conditions for Russian manufacturers and products to enter new markets;
- stimulating international cooperation in the field of innovation and industrial infrastructure;
- formation of the image of Russia as a country actively implementing advanced technologies and aiming at global technological leadership;
- international expert and methodological, consulting activities on the development of territories with preferential business regimes, implementation of cluster policy.

Benefits of membership in the Association:

- promoting the interests of the Association members at the federal and regional levels and assisting in attracting investments;
- participation in the development of key regulatory and strategic documents;
- ensuring business contacts with interested investors and customers in Russia and abroad;
- expert and analytical support for decision-making based on the best practices of innovation and industrial infrastructure;
- practical acquaintance with the work of enterprises and infrastructure abroad;
- expansion of presence in the federal and regional information field.



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